# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K/A

(Amendment No. 1)

CURRENT REPORT
Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 10, 2023

## XTANT MEDICAL HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

Delaware001-3495120-5313323(State or other jurisdiction<br/>of incorporation)(Commission<br/>File Number)(IRS Employer<br/>Identification No.)

664 Cruiser Lane
Belgrade, Montana
(Address of principal executive offices)

(406) 388-0480

59714

(Zip Code)

(Registrant's telephone number, including area code)

Not Applicable

(Former name or former address, if changed since last report.)

(1 office fiatile of	Torrier address, ir changed sir	nee tust report.)					
Check the appropriate box below if the Form 8-K filing is in following provisions:	ntended to simultaneously sat	tisfy the filing obligation of the registrant under any of the					
☐ Written communications pursuant to Rule 425 under the Sec	curities Act (17 CFR 230.425)	)					
□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)							
Pre-commencement communications pursuant to Rule 14d-	2(b) under the Exchange Act (	(17 CFR 240.14d-2(b))					
Pre-commencement communications pursuant to Rule 13e-	4(c) under the Exchange Act (	(17 CFR 240.13e-4(c))					
Securities registered pursuant to Section 12(b) of the Act:							
Title of each class	Trading Symbol(s)	Name of each exchange on which registered					
Common stock, par value \$0.000001 per share	XTNT	NYSE American LLC					
ndicate by check mark whether the registrant is an emerging chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (		in Rule 405 of the Securities Act of 1933 (§230.405 of this					
		Emerging growth company $\Box$					
f an emerging growth company, indicate by check mark if the por revised financial accounting standards provided pursuant to S							

#### EXPLANATORY NOTE

On August 10, 2023, Xtant Medical Holdings, Inc., a Delaware corporation (the "Company"), filed a Current Report on Form 8-K with the Securities and Exchange Commission (the "Original 8-K") reporting the Company's acquisition (the "Acquisition") of substantially all of the assets and certain specified liabilities of Surgalign Holdings, Inc., a Delaware corporation (the "Seller"), and its subsidiaries pursuant to the Asset Purchase Agreement, dated June 18, 2023, between the Seller and the Company. The Company is filing this amendment to the Original 8-K ("Amendment") to amend and supplement the Original 8-K to include historical financial statements of the Seller and pro forma financial information as required by Items 9.01(a) and 9.01(b), respectively, of Form 8-K and that were excluded from the Original Form 8-K in reliance on the instructions to such items. Except as noted in this paragraph, no other information contained in the Original Form 8-K is amended or supplemented. This Amendment should be read together with the Original 8-K.

#### Item 9.01 Financial Statements and Exhibits.

(a) Financial statements of businesses or funds acquired.

The financial statements of the Seller as of and for the three months ended March 31, 2023 (unaudited) and as of and for the year ended December 31, 2022 (audited) are filed as Exhibit 99.1 and Exhibit 99.2, respectively, to this Amendment and incorporated herein by reference.

(b) Pro forma financial information.

The unaudited pro forma condensed combined balance sheet as of March 31, 2023, the unaudited pro forma condensed combined statement of operations for the three months ended March 31, 2023, the unaudited pro forma combined statement of operations for the year ended December 31, 2022, and notes to the unaudited pro forma condensed combined financial information of the Company, all giving effect to the Acquisition, are filed as Exhibit 99.3 to this Amendment and incorporated herein by reference.

#### (d) Exhibits.

Description
Consent of Grant Thornton LLP
Historical Financial Statements of Surgalign Holdings, Inc. as of and for the Three Months Ended March 31, 2023 (unaudited)
Historical Financial Statements of Surgalign Holdings, Inc. as of and for the Year Ended December 31, 2022 (audited)
Unaudited Pro Forma Condensed Combined Financial Information of Xtant Medical Holdings, Inc.
Cover Page Interactive Data File (embedded within the Inline XBRL document)

## **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## XTANT MEDICAL HOLDINGS, INC.

By: /s/ Scott Neils

Scott Neils Chief Financial Officer

Date: October 26, 2023

#### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We have issued our report dated March 30, 2023, with respect to the consolidated financial statements of Surgalign Holdings, Inc. included in the Current Report of Xtant Medical Holdings, Inc. on Form 8-K filed on October 26, 2023. We consent to the incorporation by reference of said report in the Registration Statements of Xtant Medical Holdings, Inc. on Form S-3 (File Nos. 333-255074, 333-255988, 333-267817, and 333-273169), Form S-1 (File Nos. 333-224940 and 333-251515) and on Forms S-8 (File Nos. 333-172891, 333-187563, 333-191248, 333-212510, 333-226588, 333-234595, 333-249762, 333-268052, and 333-273528).

/s/ GRANT THORNTON LLP

Minneapolis, Minnesota October 26, 2023

## SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES

Condensed Consolidated Balance Sheets (Unaudited, in thousands, except share data)

	]	March 31, 2023	December 31, 2022			
Assets						
Current Assets:						
Cash and cash equivalents	\$	22,430	\$	16,295		
Accounts receivable - less allowances of \$9,890 at March 31, 2023 and \$9,861 at December 31, 2022		12,575		16,057		
Inventories - current		13,530		17,710		
Prepaid and other current assets		4,895		6,649		
Total current assets	\$	53,430	\$	56,711		
Non-current inventories		6,148		5,947		
Property and equipment - net		2,421		2,057		
Other assets - net		5,713		5,527		
Total assets	\$	67,712	\$	70,242		
Liabilities, Mezzanine Equity and Stockholders' Equity						
Current Liabilities:	_		_			
Accounts payable	\$	7,492	\$	7,705		
Accrued expenses		12,090		13,146		
Accrued income taxes		402	<del> </del>	296		
Total current liabilities	\$	19,984	\$	21,147		
Acquisition contingencies - Holo		22,995		24,061		
Warrant liability		15,512		22,982		
Notes payable - related party		10,244		10,192		
Other long-term liabilities		7,906		7,583		
Total liabilities	\$	76,641	\$	85,965		
Commitments and contingencies (Note 17)						
Mezzanine equity		10,006		10,006		
Stockholders' equity:						
Common stock, \$.001 par value: 300,000,000 shares authorized; 9,176,688 and 7,860,369						
shares issued and outstanding, as of March 31, 2023 and December 31, 2022, respectively		8		7		
Additional paid-in capital		610,422		607,245		
Accumulated other comprehensive loss		(3,349)		(2,840)		
Accumulated deficit		(620,073)		(624,218)		
Less treasury stock, 76,769 and 66,641 shares, as of March 31, 2023 and December 31,						
2022, respectively, at cost		(5,943)		(5,923)		
Total stockholders' equity	\$	(18,935)	\$	(25,729)		
Total liabilities, mezzanine equity and stockholders' equity	\$	67,712	\$	70,242		

## SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES Condensed Consolidated Statements of Comprehensive Income (Unaudited, in thousands, except share and per share data)

For the Three Months Ended March 31,

	March 31,				
	202	23		2022	
Revenues	\$	16,748	\$	20,605	
Cost of goods sold	<u></u>	6,074		6,410	
Gross profit		10,674		14,195	
Operating Expenses:					
General and administrative		21,127		25,317	
Severance and restructuring costs		466		_	
Research and development		2,905		4,447	
Gain on acquisition contingency		(1,066)		(8,503)	
Asset impairment and abandonments		553		939	
Transaction and financing expenses		463		916	
Total operating expenses		24,448		23,116	
Gain on sale of Coflex		(12,631)			
Operating loss		(1,143)		(8,921)	
Other (income) expense - net	' <u>'</u>	_			
Other (income) expense - net		(147)		28	
Interest expense		252		252	
Foreign exchange (gain) loss		(238)		353	
Change in fair value of warrant liability		(5,288)		(9,743)	
Total other (income) - net		(5,421)		(9,110)	
Income before income tax provision	·	4,278		189	
Income tax provision		133		162	
Net income from operations		4,145		27	
Other comprehensive income (loss)					
Unrealized foreign currency translation (gain)		(509)		(109)	
Total other comprehensive income	\$	4,654	\$	136	
•					
Net income per common share - basic	\$	0.51	\$	0.00	
Net (loss) income per common share - diluted	\$	(0.03)	\$	0.00	
Weighted average shares outstanding - basic		8,072,339		5,733,646	
Weighted average shares outstanding - diluted		13,320,439		5,910,719	

## SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES Condensed Consolidated Statement of Stockholders' Equity (Unaudited, in thousands)

		Accumulated Other	dditional			
		Comprehensive Loss	Paid-In Capital	-	Com: Sto	
	\$ (624,218)	(2,840)	607,245	7	\$	Balance, January 1, 2023
— 4,145 — 4,145 —	4,145	_	_	_		Net income
(509) — $(509)$ —	_	(509)	_	_		Foreign currency translation adjustment
	_	_	_	_		Share offering
<b>—</b> — <b>—</b> 2,183 —	_	_	2,182	1		Prefunded warrant execution
	_	_	_	_		Equity instruments issued in connection with the Holo acquisition
<b>— —</b>	_	_	995	_		Stock-based compensation
<u> </u>				_		Purchase of treasury stock
3,349) \$ (620,073) \$ (5,943) \$ (18,935) \$ 10,006	\$ (620,073)	(3,349)	610,422	8	\$	Balance, March 31, 2023
(3,349) <u>\$ (620,073)</u> <u>\$ (5,943)</u> <u>\$ (18,935)</u>	\$ (620,073)	(3,349)	610,422	8	\$	Balance, March 31, 2023

## SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES Condensed Consolidated Statement of Stockholders' Equity (Unaudited, in thousands)

		A 1 11 1	Ac	cumulated					
	nmon ock	Additional Paid-In Capital	Cor	Other nprehensive Loss	Ac	cumulated Deficit	Treasury Stock	Total	 ezzanine Equity
Balance, January 1, 2022	\$ 5	\$ 585,517	\$	(1,820)	\$	(569,613)	\$ (5,852)	\$ 8,237	\$ 10,006
Net Income	_	_		_		27	_	27	_
Foreign currency translation adjustment	_	_		(109)		_	_	(109)	_
Share offering	1	8,487		_		_	_	8,488	_
Pre-funded warrant execution	_	1,749		_		_	_	1,749	_
Equity instruments issued in connection with the Holo acquisition	1	5,918		_		_	_	5,919	_
Stock-based compensation	_	1,374		_		_	_	1,374	_
Purchase of treasury stock	 						(5)	(5)	
Balance, March 31, 2022	\$ 7	\$ 603,045	\$	(1,929)	\$	(569,586)	\$ (5,857)	\$ 25,680	\$ 10,006

## SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES Condensed Consolidated Statements of Cash Flows (Unaudited, in thousands)

For the Three Months Ended March 31,

		March 31,				
		2023		2022		
Cash flows from operating activities:						
Net income	\$	4,145	\$	27		
Adjustments to reconcile net income (loss) to net cash used in operating activities:						
Depreciation and amortization expense		499		562		
Provision for bad debts and product returns		29		913		
Investor fee		_		916		
Change in fair value of warrant liability		(5,288)		(9,743)		
Provision for inventory write-downs		215		3,044		
Deferred income tax provision		(21)		_		
Stock-based compensation		985		1,374		
Asset impairment and abandonments		553		939		
Gain on acquisition contingency		(1,066)		(8,503)		
Gain on sale of Coflex		(12,631)		_		
Other		(35)		(3)		
Change in assets and liabilities:						
Accounts receivable		3,451		(2,235)		
Inventories		1,580		(2,122)		
Accounts payable		(2,405)		1,771		
Accrued expenses		(826)		(17,492)		
Right-of-use asset and lease liability		(360)		(2)		
Other operating assets and liabilities		2,153		11,416		
Net cash used in operating activities	\$	(9,022)	\$	(19,138)		
Cash flows from investing activities:						
Purchases of property and equipment		(1,297)		(1,261)		
Disposal of Coflex		17,000		_		
Patent and acquired intangible asset costs		(35)		(81)		
Net cash provided by (used in) investing activities	\$	15,668	\$	(1,342)		
Cash flows from financing activities:		,				
Share offering proceeds including prefunded warrant exercised, net		_		17,729		
Payment of Holo Milestones - contingent consideration		_		(4,081)		
Pre-funded warrant execution		1				
Payments for treasury stock		(20)		(5)		
Net cash (used in) provided by investing activities	\$	(19)	\$	13,643		
Effect of exchange rate changes on cash and cash equivalents		(492)		227		
Net increase (decrease) in cash and cash equivalents		6,135		(6,610)		
Cash and cash equivalents, beginning of period		16,295		51,287		
Cash and cash equivalents, end of period	\$	22,430	\$	44,677		
Supplemental cash flow disclosure:						
Net income tax payments, net of refunds	\$	476	\$	22		
Non-cash acquisition of property and equipment	Ψ	9	Ψ	105		
Non-cash common stock issuance - Holo Milestones contingent considerations		_		5,919		
Tion can common stock fordance Troto inflicationes contingent considerations				5,515		

## SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except share and per share data or otherwise noted)

#### 1. Business

Surgalign Holdings, Inc. (the "Company") is a global medical technology company focused on elevating the standard of care by driving the evolution of digital health. We have developed an artificial intelligence ("AI") and augmented reality ("AR") technology platform called HOLO<sup>TM</sup> AI, which we view as a powerful suite of AI software technology that connects the continuum of care from the pre-op and clinical stage through post-op care, and is designed to achieve better surgical outcomes, reduce complications, and improve patient satisfaction. We believe HOLO AI is one of the most advanced AI technologies on the market with applications beyond the spine and operating room. Our HOLO Portal<sup>TM</sup> surgical guidance system, a component of our HOLO AI technology platform, is designed to automatically recognize, identify, and segment patient anatomy to autonomously assist the surgeon throughout the surgical procedure. This proprietary AI-based platform was developed to be an intelligent anatomical mapping technology designed to assist surgeons by allowing them to remain in safe anatomical zones and to enhance surgical performance. We plan to leverage our HOLO AI platform to improve patient outcomes and drive adoption of our spinal hardware implants and biomaterial products. We have launched several new products and are developing a pipeline of new innovative technologies that we plan to integrate with our HOLO AI platform.

In addition to our digital health solutions, we have a broad portfolio of spinal hardware implants, including solutions for fusion procedures in the lumbar, thoracic, and cervical spine, and a minimally invasive surgical implant system for fusion of the sacroiliac joint. We also have a portfolio of advanced and traditional orthobiologics, or biomaterials, products.

We currently market and sell products to hospitals, ambulatory surgery centers, and healthcare providers in the United States and in approximately 40 countries worldwide. We are headquartered in Deerfield, Illinois, with commercial, innovation and design centers in San Diego, California; Wurmlingen, Germany; and Warsaw, Poland. The Company operates one reportable segment: Spine.

#### **Disposition of Coflex and Cofix Product Lines**

On February 28, 2023, pursuant to an Equity Purchase Agreement (the "Coflex Purchase Agreement") by and among the Company's indirect subsidiary, Surgalign SPV, Inc., a Delaware corporation ("Surgalign SPV"), Surgalign Spine Technologies, Inc., a Delaware corporation and sole stockholder of Surgalign SPV (the "Seller"), the Company, and Xtant Medical Holdings, Inc., a Delaware corporation ("Xtant"), Xtant acquired 100% of the issued and outstanding equity of Surgalign SPV from the Seller (the "Coflex Transaction"). The aggregate consideration paid in the Coflex Transaction was \$17.0 million in cash which resulted in net proceeds of \$14.8 million to the Company after transaction fees of \$2.2 million which were paid to the financial advisors and lawyers associated with the transaction.

As a result of the Coflex Transaction, Xtant acquired the Coflex and Cofix product lines in the United States which had a net book value of \$2.2 million as of the date of the Coflex Transaction. The net book value of the assets was entirely associated with the inventory of Coflex and Cofix. In addition, Xtant acquired the worldwide intellectual property rights of the Coflex and Cofix product lines, which had no book value as of the date of the transaction. No other assets or liabilities were transferred to Xtant and as such the Company recorded a gain of \$12.6 million related to the Coflex Transaction. In connection with the Coflex Transaction, the Seller, Surgalign SPV and Xtant also entered into a Transition Services Agreement, dated as of February 28, 2023 (the "Transition Services Agreement"), pursuant to which the Seller agreed to provide certain transition services to Xtant immediately after the closing for an agreed upon transition period.

#### **Reverse Stock Split**

On May 10, 2022, the stockholders of the Company approved the proposal to authorize the Company's Board of Directors (the "Board") to amend the Company's Amended and Restated Certificate of Incorporation to affect a reverse stock split of the Company's common stock (the "Reverse Stock Split"). Following Board approval on May 11, 2022, the Reverse Stock Split became effective on May 16, 2022 at a 1-for-30 ratio. The Reverse Stock Split did not modify any rights or preferences of the shares of the Company's common stock. Proportionate adjustments were made to the exercise prices and the number of shares underlying the Company's outstanding equity awards, as applicable, and warrants, as well as to the number of shares issued and issuable under the Company's equity incentive plans. The Reverse Stock Split did not affect the number of authorized shares of common stock or the par value of the common stock. Unless we indicate otherwise, all per share amounts and references to common shares and common share amounts in this Quarterly Report on Form 10-Q (this "Report") reflect the Reverse Stock Split, and the accompanying financial statements and notes to the financial statements give effect to the Reverse Stock Split and have been retroactively applied.

#### COVID-19

The COVID-19 pandemic has impacted our business results of operations and financial condition. At the height of the COVID-19 pandemic, governments implemented extraordinary measures to slow the spread of the virus, which included the mandatory closure of businesses, restrictions on travel and gatherings, quarantine and physical distancing requirements, and vaccine mandates. While market conditions have improved throughout the country and on a global scale, many government agencies in conjunction with hospitals and healthcare systems continue to defer, reduce or suspend certain elective surgical procedures. The COVID-19 pandemic has also adversely impacted supply chains and hospital staffing and administrative functions, resulting in several delays. We may continue to see delays on this front, which coupled with reductions in procedural volumes as hospital systems and/or patients elect to defer spine surgery procedures, may create unforeseen impacts on business operations.

During 2022 and 2023, we raised additional capital to strengthen our financial foundation and we continue to invest in our digital health strategy, invest in our teams, and improve operating processes, while continuing to take steps to position the Company for long-term success and improve patient outcomes.

## Liquidity

On March 31, 2023, we had approximately \$22.4 million in cash and \$19.6 million in trade accounts payable and accrued expense liabilities, all of which are current. We plan to use our existing cash to fund our general corporate needs. In December 2022, we implemented a restructuring plan based on a thorough review of our organizational structure, processes, costs, and product portfolio, which we expect will lower operating expenses and reduce our overall cash burden. We believe this corporate realignment program will streamline the organization, improve processes and result in a significant reduction in operating expenses, significantly decrease our current operating cash flow, and lead to a lower operational cost basis in 2023. In addition, to continue to increase our overall cash position, we completed the Coflex Transaction in the first quarter of 2023 for total consideration of \$17.0 million which provided net cash of \$14.8 million to the Company after transaction costs. Based on the current execution of the restructuring plan and our current cash flow forecast, we expect our current net working capital available will be sufficient to satisfy our needs into the fourth quarter of 2023. We are currently executing on our overall corporate strategy, which includes the possibility of further corporate alignment programs, additional financing events through debt or equity, the potential sale of a material portion of our assets, a sale of the Company or a potential merger with another entity.

In addition, we are actively exploring options to raise capital and manage our operating expenses through the sale of certain of our hardware assets and other assets unrelated to our digital health solutions. There is no assurance that we will be successful in further implementing these initiatives in a timely fashion or at all. Absent receipt of additional cash through a capital raise, asset sales or other corporate measures, included a potential sale of a material portion of our assets, based on our current cash flow forecast, we do not expect to have adequate capital resources to meet our anticipated cash needs and our current obligations as they become due into the fourth quarter of 2023, which could require the us to seek protection by filing a voluntary petition for relief under the United States Bankruptcy Code (the "Bankruptcy Code" and such processes are collectively referred to herein as "Bankruptcy Protection"). If this were to occur, the value available to our various stakeholders, including our creditors and stockholders, is uncertain and trading prices for our securities may bear little or no relationship to the actual recovery, if any, by holders of our securities in bankruptcy proceedings, if any. Even if we are successful in selling certain of our hardware assets or other assets unrelated to our digital health solutions, the net proceeds from those transactions may not be sufficient to enable us to continue as a going concern, and we expect to need to raise additional capital to execute our corporate realignment program and avoid the requirement to seek Bankruptcy Protection.

If we are unable to secure additional funding and successfully implement our planned corporate realignment programs designed to significantly reduce expenses, we may be required to seek Bankruptcy Protection in order to liquidate our assets or reorganize our operations, which could cause us to be delisted from the Nasdaq. As of April 10, 2023, we are not in compliance with Nasdaq's listing requirements and may be subject to delisting if we are unable to regain compliance by the end of the compliance period.

#### **Going Concern**

The accompanying condensed consolidated financial statements of the Company have been prepared assuming the Company will continue as a going concern and in accordance with generally accepted accounting principles in the United States of America. The going concern basis of presentation assumes that we will continue in operation one year after the date these condensed consolidated financial statements are issued and we will be able to realize our assets and discharge our liabilities and commitments in the normal course of business. However, as discussed below, management has concluded that substantial doubt exists with respect to the Company's ability to continue as a going concern within one year after the date the condensed consolidated financial statements are issued.

As of March 31, 2023, the Company had cash and cash equivalent of \$22.4 million and an accumulated deficit of \$620.1 million. For the three months ended March 31, 2023 and March 31, 2022, the Company had an income from continuing operations of \$4.1 million and \$0.0 million, and a net income applicable to Surgalign Holdings, Inc. of \$4.1 million and \$0.0 million, respectively. The Company has incurred losses from operations in the previous two fiscal years and did not generate positive cash flows from operations in fiscal year 2022 or for the three months ended March 31, 2023. The Company expects net operating losses for the full year 2023 as it works to commercialize its HOLO Portal<sup>TM</sup> surgical guidance system and further develop its HOLO<sup>TM</sup> AI platform and spinal device product lines.

On November 13, 2022, we entered into a securities purchase agreement (the "Purchase Agreement") with a single institutional investor pursuant to which we agreed to sell, in a registered direct offering (the "2022 Registered Direct Offering"), 740,000 shares of our common stock, pre-funded warrants exercisable for up to an aggregate of 5,260,000 shares of common stock, Series A warrants to purchase an aggregate of up to 6,000,000 shares of common stock exercisable through November 13, 2027, and Series B warrants to purchase an aggregate of up to 1,500,000 shares of common stock exercisable through November 13, 2025. We received gross proceeds of \$12.0 million associated with the 2022 Registered Direct Offering. Also in connection with the 2022 Registered Direct Offering, we issued placement agent warrants to purchase an aggregate of up to 360,000 shares of common stock exercisable through November 13, 2027.

On February 15, 2022, we issued and sold in an underwritten public offering 1,285,507 shares of our common stock and 163,768 of pre-funded warrants to purchase common stock. In addition, the Company issued warrants to purchase up to an aggregate of 1,086,956 shares of common stock exercisable through February 15, 2027. Also in connection with the offering, the Company issued placement agent warrants to purchase an aggregate of up to 86,956 shares of common stock exercisable through February 15, 2027. Finally, the Company granted the underwriters the option for a period of 30 days from February 15, 2022 to purchase up to 217,391 additional shares of the Company's common stock and/or warrants to purchase up to 163,043 shares of the Company's common stock. The Underwriters did not exercise the option to purchase the common shares from the Company, but they did exercise the option to purchase the warrants which have not been converted to common shares as of March 31, 2023. We received gross proceeds of \$20.0 million from the offering.

The Company projects that it will continue to generate significant negative operating cash flows over the next 12 months and beyond. In management's evaluation of the going concern conclusion we considered the following: i) execution of restructuring plan and corporate strategy; ii) negative cash flows that are projected over the next 12-month period; iii) the probability of payment of potential milestone payments related to the Holo Surgical Inc. ("Holo Surgical") and Inteneural Networks Inc. ("INN") acquisitions should any of the milestones be achieved; iv) INN seller notes with an aggregate amount of \$10.6 million due to the seller of INN on December 31, 2024; and v) various supplier minimum purchase agreements; and vi) supply chain and labor issues, potential of a COVID-19 or related variant resurgence, inflation, and recent market volatility. The Company's operating plan for the next 12-month period also includes continued investments in its product pipeline that require additional financings, including digital health, its digital health products, and certain hardware assets.

Historically, the Company has successfully funded its cash requirements with capital raised through financings and/or asset sales and intends to continue to pursue one or more of those paths to address cash shortfalls. We completed the Coflex Transaction in the first quarter of 2023 for \$17.0 million gross funds and net cash of \$14.8 million to the Company.

Even with this sale, absent receipt of additional third-party funding and based on our current cash flow forecast, the Company does not expect to have adequate capital resources to meet its current obligations as they become due into the fourth quarter of 2023. The Company's ability to meet its current obligations as they become due over the next twelve months and to be able to continue with its operations will depend on obtaining additional capital and executing its current corporate strategy. No assurance can be given that any of these actions will be completed. If the Company is unable to secure additional funding and successfully implement its planned corporate realignment programs designed to significantly reduce expenses, the Company may be required to seek Bankruptcy Protection in order to liquidate its assets or reorganize its operations, which could cause us to be delisted from the Nasdaq. As of April 10, 2023, we are not in compliance with Nasdaq's listing requirements and may be subject to delisting if we are unable to regain compliance by the end of the compliance period.

In consideration of the inherent risks and uncertainties and the Company's forecasted negative cash flows as described above, management has concluded that substantial doubt exists with respect to the Company's ability to continue as a going concern within one year after the date the condensed consolidated financial statements are issued. Management continually evaluates plans to raise additional debt and/or equity financing and will continue to attempt to curtail discretionary expenditures in the future; however, in consideration of the risks and uncertainties mentioned, such plans cannot be considered probable of occurring at this time.

The recoverability of a major portion of the recorded asset amounts shown in the Company's accompanying condensed consolidated balance sheets is dependent upon continued operations of the Company, which in turn is dependent upon the Company's ability to meet its funding requirements on a continuous basis to maintain existing financing to succeed in its future operations. The Company's condensed consolidated financial statements do not include any adjustments relating to the recoverability and classification of recorded asset amounts and classification of liabilities that might be necessary should the Company be unable to continue in existence.

#### 2. Basis of Presentation

The accompanying condensed consolidated financial statements include all adjustments, consisting of normal recurring accruals, which the Company considers necessary for a fair presentation of the results of operations for the periods shown. The condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and Regulation S-X, and therefore, do not include all information and footnotes necessary for a fair presentation of the condensed consolidated financial position, results of operations, comprehensive loss and cash flows in conformity with accounting principles generally accepted in the United States of America ("GAAP"). The preparation of our condensed consolidated financial statements in accordance with GAAP often requires us to make estimates and judgments that affect reported amounts. These estimates and judgments are based on historical experience and assumptions that we believe to be reasonable under the circumstances. Assumptions and judgments based on historical experience may provide reported results, which differ from actual results; however, these assumptions and judgments historically have not varied significantly from actual experience, and we therefore do not expect them to vary significantly in the future. All intercompany balances and transactions have been eliminated in consolidation. The results of operations for any interim period are not necessarily indicative of the results to be expected for the full year. The Company includes acquisition, disposal, integration and separation related costs, which are predominantly composed of legal, consulting, and advisor fee expenses, within the "Transaction and integration expense" line on the condensed consolidated statements of comprehensive income.

The condensed consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries, Surgalign Spine Technologies, Inc., Paradigm Spine, LLC ("Paradigm"), Pioneer Surgical Technology, Inc. ("Pioneer Surgical"), Holo Surgical Inc. ("Holo Surgical"), and Prompt Prototypes, LLC ("Prompt"). The operating results of the disposed OEM Businesses have been reported as discontinued operations in the condensed consolidated financial statements in the prior comparative periods. The Company consolidates the accounts of Inteneural Networks Inc. ("INN"), a 42% owned subsidiary, as control was achieved through means other than voting rights ("variable interest entities" or "VIE") as the Company is deemed to be the primary beneficiary of INN.

For further information on the Company's significant accounting policies, refer to the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2022, filed with the Securities and Exchange Commission ("SEC") on March 30, 2023.

#### **Accounting Standards Issued But Not Yet Adopted**

To date, there have been no recent accounting pronouncements not yet effective that have a material, or potentially material, impact to our consolidated financial statements.

## **Significant New Accounting Policies**

There are no new accounting policies effective for this reporting period that have a material impact on the financial statements.

#### 3. Leases

The Company's leases are classified as operating leases that include office space, automobiles, and copiers. The Company does not have any finance leases and the Company's operating leases do not have any residual value guarantees, restrictions, or covenants. As of March 31, 2023, the only lease that has yet to commence is for our San Diego Design Center, which is expected to open in mid-2023. Therefore, no lease obligation or right-of-use ("ROU") asset has been recorded as of March 31, 2023. All other obligations associated with this lease are reflected as of March 31, 2023 which includes "Leasehold improvement reimbursement" of \$1.6 million and "Prepaid rent-San Diego Lease Design Center" of \$1.4 million, which are recorded within "Prepaid and other current assets" in our condensed consolidated balance sheets. In addition, we have recorded a corresponding liability associated to the development of the property in the amount of \$2.7 million recorded within "Accounts Payable" in our condensed consolidated balance sheets.

The Company's leases have remaining lease terms of 1 to 7 years, some of which include options to extend or terminate the leases. The option to extend is only included in the lease term if the Company is reasonably certain of exercising that option. Operating lease ROU assets are presented within "Other assets-net" on the condensed consolidated balance sheets. The current portion of operating lease liabilities are presented within "Accrued expenses," and the non-current portion of operating lease liabilities are presented within "Other long-term liabilities" on the condensed consolidated balance sheets. The Company's lease agreements do not provide a readily determinable implicit rate nor is it available to the Company from its lessors. Instead, the Company estimates its incremental borrowing rate based on information available at lease commencement in order to discount lease payments to present value. Short-term leases with an initial term of 12 months or less are not recorded on the consolidated balance sheets.

A subset of the Company's automobile and copier leases contain variable payments. The variable lease payments for such automobile leases are based on actual mileage incurred at the standard contractual rate. The variable lease payments for such copier leases are based on actual copies incurred at the standard contractual rate. The variable lease costs for all leases are immaterial.

The components of operating lease expense were as follows:

	 For the Three Marc	 Ended
	 2023	 2022
Operating lease cost	\$ 133	\$ 125
Short-term operating lease cost	 91	 221
Total operating lease cost	\$ 224	\$ 346

Supplemental cash flow information related to operating leases was as follows:

		I OI the I meet	VIUIIUIS .	Liided	
		Marc	h 31,		
	2	023		2022	
Cash paid for amounts included in the measurement of lease liabilities	\$	225	\$		347
ROU assets obtained in exchange for lease obligations		149			_

For the Three Months Ended

Supplemental balance sheet information related to operating leases was as follows:

	Balance Sheet Classification		ance at 31, 2023	 alance at nber 31, 2022
Assets:				
Right-of-use assets	Other assets – net	\$	1,147	\$ 967
Liabilities:				
Current	Accrued expenses	\$	290	\$ 182
Noncurrent	Other long-term liabilities		1,213	1,142
Total operating lease liabilities		\$	1,503	\$ 1,324
	10	<u>-</u>		 

The weighted-average remaining lease terms and discount rates were as follows:

For the Three Months Ended
March 31

		11 0 1 ,
	2023	2022
Weighted-average remaining lease term (years)	5.2	5.9
Weighted-average discount rate	5.0%	5.1%

As of March 31, 2023, maturities of commenced operating lease liabilities were as follows:

	Balance	e at
	March 31	, 2023
2023 (remaining)	\$	433
2024		462
2025		452
2026		397
2027		393
2028 and beyond		420
Total future minimum lease payments		2,557
Less imputed interest		(1,054)
Total	\$	1,503

#### 4. Revenue from Contracts with Customers

The Company recognizes revenue upon transfer of control of promised products in an amount that reflects the consideration it expects to receive in exchange for those products. The Company typically transfers control at a point in time upon shipment or delivery of the implants for direct sales, or upon implantation for sales of consigned inventory. The customer is able to direct the use of and obtain substantially all of the benefits from the implant at the time the implant is shipped, delivered, or implanted, based on the terms of the contract.

#### Disaggregation of Revenue

The Company's entire revenue for the three months ended March 31, 2023 and 2022 was recognized at a point in time. The following table represents total revenue by geographical region for the three months ended March 31, 2023 and 2022, respectively:

For the Three Mont	hs Ended
March 31	

		March 31,			
	20	023		2022	
Revenues:					
Domestic	\$	13,733	\$	17,170	
International		3,015		3,435	
Total revenues from contracts with customers	\$	16,748	\$	20,605	

#### 5. Inteneural Networks Inc.

The Company acquired a 42% equity interest in INN on December 30, 2021 and has a non-exclusive right to use its proprietary technology. Management has determined that the Company obtained control through means other than voting rights as the Company is deemed to be the primary beneficiary and is the most closely associated decision maker under ASC 810, *Consolidation*. Based on this, the Company has considered INN to be a VIE, and INN was fully consolidated into the condensed consolidated financial statements as of March 31, 2023. INN does not have any assets or liabilities as of March 31, 2023 and December 31, 2022. Additionally, there was no income statement activity within INN for the three months ended March 31, 2023 and 2022.

As part of the acquisition, the Company has the ability to acquire the remaining 58% equity interest in INN based on the achievement of three separate regulatory and revenue based milestones. The Company will pay \$19.3 million for each individual milestone achieved, resulting in a corresponding additional 19.3% equity interest in INN per milestone achieved. None of the three milestones has been achieved as of March 31, 2023.

#### 6. Stock-Based Compensation

The following tables summarize our stock option and stock grant awards by plan:

For the three months ended March 31, 2023:

		Restricted Stock	Restricted	
Plan	Stock Options	Awards	Stock Units	Total
2021 Incentive Inducement Plan				
2021 Incentive Compensation Plan		_	5,000	5,000
Total			5,000	5,000

For the three months ended March 31, 2022:

		Restricted		
Plan	Stock Ontions	Stock Awards	Restricted Stock Units	Total
Plali	Stock Options	Awarus	Stock Ullits	10tai
2021 Incentive Inducement Plan	<u> </u>	_	77,995	77,995
2021 Incentive Compensation Plan			829	829
Total			78,824	78,824

The Company recognized stock-based compensation as follows:

		For the Three Months Ended March 31,				
	202	23		2022		
Stock-based compensation:						
General and administrative	\$	868	\$	1,271		
Research and development		117		103		
Total	\$	985	\$	1,374		

The expense in the table above represents stock-based compensation for outstanding awards, and related expenses for the Company's employee stock purchase program.

#### 7. Net Income Per Common Share

For the three months ended March 31, 2023, the Company has recorded net income from operations. As a result, the Company has included a reconciliation presenting income and loss activity utilized to calculate basic earnings per share and diluted earnings per share. Diluted earnings per share is adjusted for the impact of changes in the fair value of the pre-funded warrants and warrants to the extent they are dilutive:

	March 31,				
		2023		2022	
Net income from continuing operations-basic	\$	4,145	\$		27
Effect of diluted stock options		_			_
Effect of diluted restricted stock units and restricted stock awards		_			_
Effect of diluted pre-funded warrants		(1,415)			_
Effect of diluted warrants		(3,115)			_
Net (loss) income from continuing operations-diluted	\$	(385)	\$		27

A reconciliation of the number of shares of common stock used in the calculation of basic and diluted net loss per common share is presented below:

	For the Three Months Ended March 31,		
	2023		
Weighted average basic shares	8,072,339	5,733,646	
Stock options	<u> </u>		
Restricted stock units and restricted stock awards	693,845	177,073	
Pre-funded warrants	3,629,215	_	
Warrants	925,040	_	
Weighted average diluted shares	13,320,439	5,910,719	

For the three months ended March 31, 2023 and 2022, the company excluded 73,891 and 118,009, respectively, of issued stock options in the computation of diluted net loss per common share because their exercise price exceeded the average market price during the respective periods. Also, for the three months ended March 31, 2023 and 2022, 1,438,501 and 2,361,110, respectively, of the Company's outstanding warrants were excluded from the computation of diluted net loss per common share as they were considered "out-of-the-money."

#### 8. Inventories

The inventory balances as of March 31, 2023 and December 31, 2022 consist entirely of finished goods. The Company values its inventories at the lower of net realizable value or cost using first-in, first-out ("FIFO").

For the three months ended March 31, 2023 and 2022, the Company had inventory write-downs of \$0.2 million and \$3.0 million, respectively, primarily related to excess quantities and obsolescence ("E&O") of inventories. The E&O write-downs are included in the "Cost of goods sold" on the condensed consolidated statements of comprehensive income. Please see Note 18 for further discussion.

### 9. Prepaid and Other Current Assets

Prepaid and other current assets are as follows:

	March 31, 2023			December 31, 2022
Leasehold improvement reimbursement	\$	1,563	\$	2,633
Prepaid rent-San Diego Lease Design Center		1,374		252
Income tax receivable		392		958
OEM safety stock receivable		_		900
Prepaid expenses		717		941
Other receivable		849		965
Total prepaid and other current assets	\$	4,895	\$	6,649

#### 10. Property and Equipment

The net book value of property and equipment after accumulated depreciation and all impairment is as follows:

	March 31, 2023			December 31, 2022		
Processing equipment	\$	244	\$	266		
Surgical instruments		537		543		
Office equipment, furniture and fixtures		2		1		
Computer equipment and software		1,638		40		
Construction in process		_		1,207		
	\$	2,421	\$	2,057		

For the three months ended March 31, 2023 and 2022, the Company recorded depreciation expense in connection with property and equipment of \$0.5 million and \$0.5 million, respectively. The Company uses the straight-line method of depreciation.

For the three months ended March 31, 2023 and 2022, the Company recorded asset impairment and abandonment charges of \$0.6 million and \$0.9 million, respectively. The fair value of property and equipment was measured utilizing an orderly liquidation value of each of the underlying assets. Refer to Note 12 for further information on impairment.

The below table summarizes the activity within the construction in progress line item, as of March 31, 2023 and December 31, 2022, which includes the capitalized software costs:

	Marc	March 31, 2023		
Beginning balance as of January 1	\$	1,207	\$	51
Capitalized		422		1,207
Impairment		_		_
Assets transferred into service		(1,629)		(51)
Ending balance	\$	_	\$	1,207

For the three months ended March 31, 2023 and 2022, the Company capitalized a total of \$0.4 million and \$0.0 million, respectively, of employee costs related to enhancements for the HOLO<sup>TM</sup> Portal surgical guidance system, including stock-based compensation expense of \$0.0 million and \$0.0 million for the respective periods. In late March 2023, the related system enhancements were launched, thus leading to further functionality and operations of the system. As such the Company moved \$1.6 million of costs from "Construction in process" line to the "Computer equipment and software" line on the condensed consolidated balance sheet as of March 31, 2023. As the enhancements were launched late in March 2023, the amount of amortization recorded for the period ending March 31, 2023 was immaterial. The Company has assessed the capitalized software for impairment and determined no impairment has been taken as the Company has determined cost incurred will result in additional functionality for the system.

#### 11. Share Offerings and Warrants

On November 13, 2022, we entered into the Purchase Agreement with a single institutional investor pursuant to which we agreed to sell, in a registered direct offering 740,000 shares of our common stock, pre-funded warrants exercisable for up to an aggregate of 5,260,000 shares of common stock, Series A warrants to purchase an aggregate of up to 6,000,000 shares of common stock, and Series B warrants to purchase an aggregate of up to 1,500,000 shares of common stock with gross proceeds of \$12.0 million. The offering price for each share of common stock and accompanying warrants is \$2.0000 and the offering price for each pre-funded warrant and accompanying warrants is \$1.9990. Series A warrants are exercisable through November 13, 2027; Series B warrants are exercisable through November 13, 2025; and pre-funded warrants will expire when exercised in full. Based on the terms of the Purchase Agreement, we have determined that all of the series of warrants are liability-classified and will be marked to market on a quarterly basis. We received net proceeds of \$10.8 million from the 2022 Registered Direct Offering after deducting investor and other filing fees of \$1.2 million. Upon any exercise of the offering warrants issued in the 2022 Registered Direct Offering for cash, the Company agreed to pay the placement agent a total cash fee equal to 7.0% of the aggregate gross proceeds from the exercise of the 2022 Registered Direct Offering warrants.

In connection with the 2022 Registered Direct Offering, we also entered into a warrant amendment agreement ("Warrant Amendment Agreement") with the purchaser party to the Purchase Agreement pursuant to which we agreed to amend the purchaser's existing warrants to purchase up to 521,739 shares of common stock at an exercise price of \$51.7500 per share issued in June 2021 and warrants to purchase up to 597,826 shares of common stock at an exercise price of \$18.0000 per share issued in February 2022 (the "Existing Warrants"), and lowered the exercise price of the Existing Warrants to \$1.8150 per share and extended the termination date of the Existing Warrants to November 16, 2027. These amended warrants are included in the total Series A outstanding warrants as of March 31, 2023 and December 31, 2022.

Concurrent with the Warrant Amendment Agreement, we issued the placement agent or its designees, warrants to purchase an aggregate of up to 360,000 shares of its common stock. The placement agent warrants have substantially the same terms as the warrants described above, except that the placement agent warrants will have an exercise price of \$2.5000 per share and will expire on November 13, 2027.

On February 15, 2022, we issued and sold in an underwritten public offering 1,285,507 shares of common stock and 163,768 of pre-funded warrants to purchase common stock with gross proceeds of \$20.0 million at an effective offering price of \$13.8000 and \$13.7970 per share respectively. In addition, the Company issued warrants to purchase up to an aggregate of 1,086,956 shares of common stock at a strike price of \$18.0000 that are exercisable through February 15, 2027. Finally, the Company granted the underwriters the option for a period of 30 days from February 15, 2022 to purchase up to 217,391 additional shares of our common stock at the public offering price of \$13.7970 per share and/or warrants to purchase up to 163,043 shares of the Company's common stock at a public offering price of \$0.0030 per warrant. The Underwriters did not exercise the option to purchase the common shares from the Company, but they did exercise the option to purchase the warrants which have not been converted to common shares as of March 31, 2023. We received net proceeds of \$17.7 million after deducting investor fees of \$2.3 million. Investor fees have been allocated between the value of the warrant liability and the amounts recorded within the condensed consolidated statement of shareholders' equity. Fees allocated to the warrant liabilities were \$0.9 million and is reflected in the "Transaction and financing expenses" line in the condensed consolidated statement of income. The remaining \$1.4 million is allocated to common shares and is reflected in "Additional Paid-In Capital" and "Common Stock" sections of the Company's condensed consolidated balance sheets. Upon any exercise of the offering warrants issued in the offering warrants and a management fee equal to 1.0% of the aggregate gross proceeds from the exercise of the offering warrants.

Concurrent with the February 15, 2022 offering, the Company issued the underwriter or its designees warrants to purchase an aggregate of up to 86,956 shares of the Company's common stock. The underwriter warrants have substantially the same terms as the warrants described above, except that the underwriter warrants will have an exercise price of \$17.2500 per share, and holders of the underwriter warrants are not entitled to receive cash dividends issued by the Company during such time as the placement agent warrant is outstanding.

On June 14, 2021, the Company issued and sold in a registered direct offering priced at-the-market an aggregate of 966,183 shares of its common stock and warrants exercisable for an aggregate of 966,183 shares of common stock with gross proceeds of \$50.0 million at a combined purchase price of \$51.7500 per share. The warrants have an exercise price equal to \$51.7500 per share, are exercisable immediately upon issuance and are exercisable through June 14, 2024. The net proceeds from the direct offering, after deducting investor and management fees, were \$45.8 million after deducting investor fees of \$4.2 million. Investor fees have been allocated between the value of the warrant liability and the amounts recorded within the condensed consolidated statement of stockholders' equity. Upon any exercise of the offering warrants issued in the offering for cash, the Company agreed to pay the placement agent a total cash fee equal to 7.0% of the aggregate gross proceeds from the exercise of the offering warrants and a management fee equal to 1.0% of the aggregate gross proceeds from the exercise of the offering warrants.

In connection with the 2021 registered direct offering, we also issued the placement agent or its designees warrants to purchase an aggregate of up to 57,971 shares of its common stock. The placement agent warrants have substantially the same terms as the warrants described above, except that the placement agent warrants will have an exercise price of \$64.6875 per share, and holders of the placement agent warrants are not entitled to receive cash dividends issued by the Company during such time as the placement agent warrant is outstanding.

The Company accounts for its warrants in accordance with ASC 815-40, "Derivatives and Hedging—Contracts in Entity's Own Equity" ("ASC 815"), under which the warrants did not meet the criteria for equity classification and thus were recorded as liabilities. Since the warrants met the definition of a derivative in accordance with ASC 815, these warrants were measured at fair value at inception and will be remeasured at each reporting date in accordance with ASC 820, Fair Value Measurement, with changes in fair value recognized in our condensed consolidated statements of comprehensive income in the period of change. The Company determined the fair value of its warrants based on the Black Scholes Option Pricing Model. See Note 12 for information about the fair value measurement of the warrants liability and Level 3 inputs utilized.

#### 12. Fair Value Information

Fair value is defined as the price that would be received upon the sale of an asset or paid to transfer a liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value maximize the use of observable inputs and minimize the use of unobservable inputs. The fair value hierarchy defines a three-level valuation hierarchy for classification and disclosure of fair value measurements as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- Level 2 Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
  - Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

#### **Acquisition Contingencies**

Changes in the fair value of contingent consideration are recorded in the "Gain on acquisition contingency" line in the condensed consolidated statement of income. Significant changes in unobservable inputs, mainly the probability of success and projected cash flows, could result in material changes to the contingent consideration liability. The contingent consideration is evaluated quarterly, or more frequently if circumstances dictate.

Holo Surgical

On September 29, 2020, the Company entered into a stock purchase agreement (the "Holo Purchase Agreement"), with Roboticine, Inc, a Delaware corporation (the "Seller"), Holo Surgical S.A., a Polish joint-stock company ("Holo S.A."), Pawel Lewicki, PhD ("Lewicki"), and Krzysztof Siemionow, MD, PhD ("Siemionow"), which provides for the Company to acquire all of the issued and outstanding equity interests in Holo Surgical Inc., a Delaware corporation and a wholly owned subsidiary of the Seller ("Holo Surgical"). The Seller, Holo S.A., Lewicki and Siemionow are together referred to as the "Seller Group Members." The Acquisition was closed on October 23, 2020.

As consideration for the Holo Surgical acquisition, the Company paid to the Seller \$30.0 million in cash and issued to the Seller 208,333 shares of its common stock, par value \$0.001. In addition, the Seller is entitled to receive contingent consideration from the Company valued in an aggregate amount of up to \$83.0 million, to be paid through the issuance of common stock or the payment of cash, contingent upon and following the achievement of certain regulatory, commercial, and utilization milestones by specified time periods occurring up to the sixth (6th) anniversary of the closing.

The Holo Purchase Agreement provides that the Company will issue common stock to satisfy any contingent consideration payable to the Seller, until the total number of shares of common stock issued to the Seller pursuant to the Holo Purchase Agreement (including the 208,333 shares of common stock issued at closing) is equal to 496,666 shares of common stock. Following the attainment of that limitation, the post-closing contingent payments would be payable in cash. The number of shares of common stock issued as contingent consideration with respect to the achievement of a post-closing milestone, if any, will be calculated based on the volume weighted average price of the Company's common stock for the five (5) day trading period commencing on the opening of trading on the third trading day following the achievement of the applicable milestone. On January 12, 2022, the Company entered into a Second Amendment to the Holo Purchase Agreement with the Seller Group Members to amend one of the regulatory milestones beyond December 31, 2021. This regulatory milestone was subsequently achieved on January 14, 2022 when the Company received 510(k) clearance for its HOLO Portal<sup>TM</sup> surgical guidance system. Upon achievement of this milestone, the Company issued 288,333 shares of its common stock at a value of \$5.9 million, and paid the sellers \$4.1 million in cash for a total payment for achieving the milestone of \$10.0 million.

The Company determined the fair value of the Holo Milestone Payments to be the present value of each future payment amount estimated using a probability weighted model, driven by the probability of success factor and expected payment date. The probability of success factor was used in the fair value calculation to reflect inherent regulatory, development and commercial risk of the Holo Milestone Payments. More specifically, the probability of success factor included the probability of: expected achievement of the specific milestones, including risks associated with the uncertainty regarding the achievement and payment of milestones; obtaining regulatory approvals in the United States and Europe; the development of new features used with the product; the adaption of the new technology by surgeons; and the placement of the devices within the field. This fair value measurement is based on significant unobservable inputs in the market and thus represents a Level 3 measurement within the fair value hierarchy.

Inputs used in estimating the fair value of the contingent consideration for Holo Surgical as of March 31, 2023 and December 31, 2022, are summarized below:

Fair Value at March 31, 2023	Valuation Technique	Unobservable Inputs	Ranges
\$ 22,995	Earn-Out Valuation	Probability of success factor	0% - 95%
		Discount rates	13.09% - 13.80%
Fair Value at	Valuation	Unobservable	
 December 31, 2022	Technique	Inputs	Ranges
\$ 24,061	Earn-Out Valuation	Probability of success factor	0% - 95%
		Discount rates	13.09% - 13.80%

The following table provides a reconciliation of contingent consideration measured at fair value using significant unobservable inputs (Level 3) as of March 31, 2023 and December 31, 2022:

	March	Dece	December 31, 2022	
Beginning balance as of January 1	\$	24,061	\$	51,928
Gain on acquisition contingency		(1,066)		(17,867)
Milestone payments		_		(10,000)
Ending balance	\$	22,995	\$	24,061

#### **Property and Equipment, Intangibles and Other Assets**

As of March 31, 2023, and December 31, 2022, respectively, property and equipment with a carrying amount of \$2.9 million and \$6.0 million were written down to their estimated fair value of \$2.4 million and \$2.3 million using Level 3 inputs. The Level 3 fair value was measured based on orderly liquidation value and is evaluated on a quarterly basis. Unobservable inputs for the orderly liquidation value included replacement costs, physical deterioration estimates and market sales data for comparable assets.

Definite-lived intangible and other assets subject to amortization were impaired and written down to their estimated fair values in 2023 and 2022. Fair value is measured as of the impairment date using Level 3 inputs. Definite-lived intangible assets and other assets' fair value was measured based on the income approach and orderly liquidation value, respectively. Due to the Company's forecasted cash flow being negative, any intangible assets acquired during the period were immediately impaired. Unobservable inputs for the orderly liquidation value included replacement costs, physical deterioration estimates and market sales data for comparable assets. Unobservable inputs for the income approach included forecasted cash flows generated from use of the definite-lived intangible assets.

As a result of impairments recognized, the following table summarizes the post impairment fair values of the corresponding assets subject to fair value measured using Level 3 inputs as of March 31, 2023 and December 31, 2022:

Net Book Value	March 31, 2023			December 31, 2022		
Property and equipment – net	\$	2,421	\$	2,316		
Other assets – net		5,713		5,527		
	\$	8,134	\$	7,843		

Property and equipment was impaired and written down to their estimated fair values during the three months ended March 31, 2023 and 2022. Other intangible assets and other assets were impaired and written down to their estimated fair values during the three months ended March 31, 2023 and 2022. The following table summarizes the corresponding impairment charge during the three months ended March 31, 2023 and 2022:

	For the Three Months Ended March 31,							
Impairment	20	)23	2022					
Property and equipment – net	\$	486	\$	789				
Definite-lived intangible assets – net		35		101				
Other assets – net		32		49				
	\$	553	\$	939				

During the three months ended March 31, 2023 and 2022, the Company concluded, through its ASC 360 impairment testing of long-lived assets classified as held and used, that factors existed indicating that finite-lived intangible assets were impaired. The factors considered by management include a history of net losses and negative cash flows in each of those periods to be able to support the assets. The Company tested the carrying amounts of the property and equipment, definite lived intangibles, and other assets for impairment. As a result, we recorded an impairment charge of \$0.6 million and \$0.9 million for the three months ended March 31, 2023 and March 31, 2022, respectively, which was recorded within the "Asset impairment and abandonments" line item on the condensed consolidated statement of comprehensive income.

## **Warrant Liability**

Warrants are accounted for as liabilities in accordance with ASC 815-40 and are presented within "Warrant liability" in the Company's condensed consolidated balance sheets.

The following table presents information about the Company's liabilities that are measured at fair value:

	Level	March 31, 2023		December 31, 20		
Warrant liability	3	\$ 15,512		\$	22,982	
	18					

## June 14, 2021 Warrants

The table presented below is a summary of changes in the fair value of the Company's Level 3 valuation for the June 14, 2021 warrant liability as of March 31, 2023 and December 31, 2022:

	March 31, 2023			ember 31, 2022
Beginning balance as of January 1	\$	13	\$	12,013
Change in fair value of restriked warrants (1)		_		866
Transfer of warrants (2)		_		(929)
Change in fair value of warrant liability		(11)		(11,937)
Ending balance	\$	2	\$	13

- (1) The following relates to the changes in fair value of the amended warrants from September 30, 2022 to November 16, 2022 related to the warrants which were restriked as part of the November 2022 financing.
- (2) As the restriked warrants have the same assumptions and valuation inputs, the value was analyzed as part of the November 2022 financing.

The warrant liability is revalued each reporting period with the change in fair value recorded in the accompanying condensed consolidated statements of comprehensive income until the warrants are exercised or expire. The fair value of the warrant liability is estimated using the Black-Scholes Option Pricing Model using the following valuation inputs:

	March 31, 2023			r 31, 2022
Stock price	\$	1.60	\$	1.99
Risk-free interest rate		4.52%		4.53%
Dividend yield		_		_
Volatility		110%		110%

#### February 15, 2022 Warrants

The table presented below is a summary of changes in the fair value of the Company's Level 3 valuation for the February 15, 2022 warrant liability as of March 31, 2023 and December 31, 2022:

	March 31, 2023			cember 31, 2022
Beginning balance as of January 1	\$	442	\$	
Fair value of warrants on date of issuance		_		10,157
Change in fair value of restriked warrants (1)		_		448
Transfer of warrants (2)		_		(1,064)
Redemption of shares		_		(1,749)
Change in fair value of warrant liability		(219)		(7,350)
Ending balance	\$	223	\$	442

- (1) The following relates to the changes in fair value of the amended warrants from September 30, 2022 to November 16, 2022 related to the warrants which were restriked as part of the November 2022 financing.
- (2) As the restriked warrants have the same assumptions and valuation inputs, the value was analyzed as part of the November 2022 financing.

The warrant liability is revalued each reporting period with the change in fair value recorded in the accompanying condensed consolidated statements of comprehensive income until the warrants are exercised or expire. The fair value of the warrant liability is estimated using the Black-Scholes Option Pricing Model using the following valuation inputs:

	<b>N</b>	1arch 31, 2023	<b>December 31, 2022</b>		
Stock price	\$	1.60	\$	1.99	
Risk-free interest rate		3.62%		4.05%	
Dividend yield		_		_	
Volatility		95%		95%	

November 13, 2022 Warrants

Ending balance as of December 31

The tables presented below are a summary of changes in the fair value of the Company's Level 3 valuation for the November 13, 2022 warrant liability as of March 31, 2023 and December 31, 2022:

March 31, 2023

10,243

2,000

481

		re-funded Varrants	Series A Warrants	_	eries B arrants		nent Agent arrants
Beginning balance as of January 1	\$	9,803	\$ 10,243	\$	2,000	\$	481
Fair value of warrants on date of issuance		_	_		_		_
Transfer of warrants		_	_		_		_
Redemption of shares		(2,182)	_		_		_
Change in fair value of warrant liability		(1,816)	(2,571)		(545)		(126)
Ending balance as of March 31	\$	5,805	\$ 7,672	\$	1,455	\$	355
			December	31, 202	2		
	Pr	e-funded	Series A	S	eries B	Placen	nent Agent
	V	Varrants	Warrants	W	arrants	Wa	rrants
Beginning balance as of October 1	\$		\$ 	\$	_	\$	
Fair value of warrants on date of issuance		12,724	10,671		2,570		596
Transfer of warrants		_	1,993		_		_
Redemption of shares		(487)	_		_		_
Change in fair value of warrant liability		(2,434)	(2,421)		(570)		(115)

The warrant liability is revalued each reporting period with the change in fair value recorded in the accompanying consolidated statements of comprehensive income until the warrants are exercised or expire. The fair value of the warrant liability is estimated using the Black-Scholes Option Pricing Model using the following valuation inputs:

9,803

		March 31, 2023							
	Pre-funded	Series A	Series B	Placement Agent					
	Warrants (1)	Warrants	Warrants	Warrants					
Stock price	\$ 1.60	\$ 1.60	\$ 1.60	\$ 1.60					
Risk-free interest rate	N/A	3.68%	3.90%	3.68%					
Dividend yield	N/A	_	_	_					
Volatility	N/A	90%	105%	90%					

<sup>(1)</sup> The fair value of the pre-funded warrants has been calculated as the difference between the stock price and exercise price of \$0.001. No other inputs are applicable.

	 December 31, 2022								
	Pre-funded Warrants (1)		Series A Warrants		Series B Warrants		acement Agent Warrants		
Stock price	\$ 1.99	\$	1.99	\$	1.99	\$	1.99		
Risk-free interest rate	N/A		3.96%		4.20%		3.97%		
Dividend yield	N/A		_		_		_		
Volatility	N/A		90%		105%		90%		

(1) The fair value of the pre-funded warrants has been calculated as the difference between the stock price and exercise price. No other inputs are applicable.

#### 13. Accrued Expenses

Accrued expenses are as follows:

	 March 31, 2023	December 31, 2022		
Accrued compensation	\$ 5,282	\$	3,614	
Accrued distributor commissions	2,896		3,801	
Accrued severance and restructuring costs	669		1,041	
Other	 3,243		4,690	
Total accrued expenses	\$ 12,090	\$	13,146	

#### 14. Other Long-term Liabilities

Other long-term liabilities are as follows:

	March	31, 2023	December 31, 20		
Acquisition contingencies	\$	22,995	\$	24,061	
Warrant liability		15,512		22,982	
Lease obligations		1,213		1,142	
Retention credit		3,222		3,222	
Other		3,471		3,219	
Total other long-term liabilities	\$	46,413	\$	54,626	

#### 15. Income Taxes

The Company evaluates the need for deferred tax asset valuation allowances based on a more likely than not standard. The ability to realize deferred tax assets depends on the ability to generate sufficient taxable income within the carryback or carryforward periods provided for in the tax law for each applicable tax jurisdiction. The Company has evaluated all evidence, both positive and negative, and maintains a valuation allowance on deferred tax assets in the United States and certain non-U.S. jurisdictions as of March 31, 2023.

For the three months ended March 31, 2023 and 2022, the Company recorded income tax provision of \$0.1 million and \$0.2 million, respectively in continuing operations. The March 31, 2023 three-month income tax provision was primarily a result of non-U.S. income tax expense, interest accrued on uncertain tax positions, and state tax notices received. The March 31, 2022 income tax provision was primarily a result of federal tax notices received, non-U.S. income tax expense, and interest accrued on uncertain tax positions.

#### 16. Debt

On December 30, 2021, the Company issued \$10.6 million aggregate principal amount of unsecured seller notes ("Seller Notes") recorded at \$10.2 million and \$10.2 million as of March 31, 2023 and December 31, 2022 respectively. All principal and accrued interest is due and payable on the earlier of December 30, 2024, or the date upon which a change in control occurs. A change of control occurs when (i) the current shareholders of the Company will no longer own a majority of the outstanding voting shares of the Company due to a transaction or series of related transactions, or (ii) a sale or transfer of Holo Surgical Inc and Inteneural Networks Inc. or all or substantially all of their assets. Interest is paid in kind and capitalized into the principal amount of the Seller Notes on each anniversary of the issuance date at a rate of 6.8% per year. For the three months ended March 31, 2023, management accrued \$0.1 million in interest expense and accredited \$0.2 million related to the Seller Notes for a total interest expense of \$0.3 million. For the three months ended March 31, 2022, management accrued \$0.1 million in interest expense and accredited \$0.2 million related to the Seller Notes for a total interest expense of \$0.3 million. In the event of default, as defined in the agreement, any and all of the indebtedness may be immediately declared due and payable, and the interest would accrue at a 4.0% higher rate. There is no prepayment penalty or covenant related to the fixed rate notes. The Seller Notes were issued as deferred consideration in connection with the INN Purchase Agreement discussed at Note 1 and Note 5.

Debt issuance costs were immaterial and were included within the overall costs of the acquisition of INN. The following table summarizes the debt recorded on the condensed consolidated balance sheet:

		Carrying Value	(In thous	ands)
	Ma	rch 31, 2023	Dece	mber 31, 2022
Seller Notes-P. Lewicki	\$	5,306	\$	5,306
Seller Notes-K. Siemionow		5,306		5,306
Less: accretion of acquisition adjustment		(368)		(420)
Total Seller Notes – related party	<u> </u>	10,244		10,192
Current portion of seller notes		_		_
Total long-term seller notes, excluding current portion	\$	10,244	\$	10,192

The fair value of the Seller Notes is \$10.2 million and \$10.2 million at March 31, 2023 and December 31, 2022, respectively. The Company has determined that the Seller Notes are a level 2 financial instrument as there are other unobservable inputs.

As of March 31, 2023, the future maturities of long-term debt, excluding deferred financing costs, accrued interest and debt discount, were as follows:

		Future Maturities of Long-Term Debt
2023		\$ —
2024 2025		10,612
2025		_
2026		
2027		
Thereafter		_
Total		\$ 10,612
	າາ	

#### 17. Commitments and Contingencies

Aziyo – On August 1, 2018, the Company and Aziyo Biologics, Inc. ("Aziyo") entered into a Distribution Agreement which was subsequently amended on December 3, 2018, and November 15, 2020 (the "Distribution Agreement"). Pursuant to the Distribution Agreement, the Company has the exclusive right to distribute certain biologic implants manufactured by Aziyo and marketed under the ViBone trade name ("ViBone"). The Distribution Agreement provides for minimum purchases of ViBone implants on an annual basis through calendar 2025. For calendar years 2019-2021, if the minimum purchase obligations for a particular year are not fulfilled, the Distribution Agreement provides various options for the Company to satisfy such obligations ("Shortfall Obligations") in subsequent years, including a combination of payments and/or providing purchase orders for the shortfall amount in a given year. If a purchase order is submitted, the contract does not provide that it needs to be satisfied during the following year (i.e., the Company can satisfy the orders over multiple years and until the minimum is achieved). For calendar years 2022 and beyond, if the Company does not satisfy the Shortfall Obligations using one of the methods specified in the Distribution Agreement, the Company can continue to market the ViBone implants on a non-exclusive basis. We did not fulfill the minimum purchase obligation for calendar year 2022 and have not satisfied the Shortfall Obligation. As it relates to the prior year minimums, we had previously issued a purchase order for the 2020 and 2021 minimums. The remaining amount on the purchase order for both years combined is \$15.1 million.

**Acquisition of Inteneural Networks Inc. (INN)** – As part of the INN acquisition, the Company has the ability to acquire the remaining 58% equity interest in INN based on the achievement of three separate regulatory and revenue based milestones. The Company will pay \$19.3 million for each individual milestone achieved, resulting in a corresponding additional 19.3% equity interest in INN per milestone achieved. The total future commitment of the remaining three milestones is \$57.9 million. None of the milestones has been achieved as of March 31, 2023.

Acquisition of Holo Surgical – As part of the Holo Surgical acquisition, the Company issued contingent consideration that would be payable to the sellers upon the achievement of certain regulatory, commercial, and utilization milestones by specified time periods. On January 14, 2022, the Company received 510(k) clearance for the HOLO PortalTM surgical guidance system. Upon achievement of this milestone, the Company issued 288,333 in common stock at a value of \$5.9 million and also paid the sellers \$4.1 million in cash for a total payment for achieving the milestone of \$10.0 million pursuant to the terms of the agreement. The fair value of the liability for these contingent considerations was \$23.0 million as of March 31, 2023 with \$0.0 million classified as current liabilities within "Current portion of acquisition contingency – Holo" while \$23.0 million classified as current liabilities within "Current portion of acquisition contingency – Holo" while \$24.

1 million classified as "Acquisition contingencies – Holo." The change in the fair value of the liability of \$1.1 million since December 31, 2022 was recognized in the "Gain on acquisition contingency" line of the condensed consolidated statements of comprehensive income.

Manufacturing Agreements with Former OEM Affiliates – In connection with the closing of the OEM Transaction, on July 20, 2020 the Company entered into three manufacturing and distribution agreements with affiliates of Montague Private Equity: (i) a Manufacture and Distribution Agreement (the "Hardware MDA") with Pioneer Surgical Technology, Inc. ("Pioneer") pursuant to which Pioneer would manufacture certain hardware implants for the Company; (ii) a Processing and Distribution Agreement with RTI Surgical, Inc. ("RTI"), an affiliate of Pioneer, pursuant to which RTI would process certain biologic implants for the Company (the "PDA"); and (iii) a Manufacture and Distribution Agreement with ("NanOss") pursuant to which Pioneer would manufacture certain synthetic implants for the Company (the "NanOss MDA"), and together with the Hardware MDA and the PDA, the "OEM Distribution Agreements." On August 5, 2022, the Company amended the OEM distribution agreement to reduce the Contract Year 3 minimum to \$17.9 million and released the Company from any obligation to cure any purchase shortfall in Contract Year 2. There is no outstanding liability associated with the agreement as of March 31, 2023 and December 31, 2022.

San Diego Lease – On March 12, 2021, the Company entered into a Lease (the "Lease") with SNH Medical Office Properties Trust, a Maryland real estate investment trust (the "Landlord"), to house the Company's offices, lab and innovation space in San Diego, California. The initial term of the Lease is twelve years, with one extension option for a period of seven years.

Under the terms of the Lease, the Company will lease an aggregate of approximately 94,457 rentable square feet of a building located at 3030 Science Park Road, San Diego, California (the "Premises"). The Landlord has made improvements and intends to continue to do so until occupancy has been delivered to the Company.

Aggregate payments towards base rent for the Premises over the term of the lease will be approximately \$64.6 million, including 13 months of rent abatement from the Lease entry date. The Company will recognize the lease assets and liabilities when the Landlord makes the underlying asset available to the Company and because that event has not occurred, no amounts were accrued as of March 31, 2023. Concurrent with the Company's execution of the Lease, as a security deposit, the Company delivered to the Landlord a payment in the amount of \$2.5 million which is recorded within "Other assets – net" in our condensed consolidated balance sheets. In addition, the Company maintains a prepaid reimbursement balance of \$0.7 million which is recorded within "Prepaid and other current assets" in our condensed consolidated balance sheets.

#### License and Royalty Commitments

The Company has entered into product development and fee for service agreements based on contributions to the development and commercialization of certain products. Each royalty agreement: (i) confirms the irrevocable transfer to the Company of all pertinent intellectual property rights; (ii) sets the applicable royalty rate; (iii) sets the period of time during which royalties are payable; (iv) sets the parameters for which the agreement may be terminated by either party; and (v) prohibits the payment of royalties on products sold to entities and/or individuals with whom the surgeon advisor or any other surgeon advisor entitled to royalties is affiliated.

As of March 31, 2023 and 2022, the Company's royalty agreements provide for (i) royalty payments for 7 years from first commercial sale of the relevant product and (ii) a royalty rate for each such agreement ranging from 1.0% to 10.0% of net sales for the particular product to which the surgeon contributed. Related royalty expenses are recorded within "Cost of goods sold" on the consolidated statements of comprehensive income.

For the three months ended March 31, 2023 and 2022, the Company recognized royalties' expenses of \$0.3 million and \$0.4 million, respectively, resulting in an aggregate royalty rate of 1.6% and 1.9% for the three months ended March 31, 2023 and 2022, respectively.

#### 18. Severance and Restructuring Costs

On November 8, 2022, the Board approved a restructuring plan intended to help the Company drive growth in what it views to be the most valuable and profitable parts of its business (Digital Health and core hardware assets). The restructuring plan includes brand and product portfolio rationalization in the domestic markets, a scaled-down international business with operations winding down throughout 2023, a reduction in workforce and reduced non-essential spending. The Company began executing on the restructuring plan in December 2022 and continued the efforts in the first quarter of 2023. Regarding the product portfolio rationalization, the Company wrote down inventory held internationally of \$0.7 million during the three months ended March 31, 2023 because it was determined through continual assessment that select inventory would not be sold during the quarter. This charge is reflected within the "Cost of goods sold" line in the condensed consolidated statement of income. The majority of the product rationalization has occurred; the reduction in the workforce was executed in December of 2022; and the plans for the scale back of the international business are currently being executed. The Company expects to continue its efforts through the first half of 2023.

In total, the Company expects to incur approximately \$5.5 million - \$7.5 million in costs related to severance and reduction in non-essential spending throughout the execution of the restructuring plan. All severance payments accrued as of December 31, 2022 have been paid as of March 31, 2023 with the exception of \$0.1 million and \$0.2 million of domestic and international severance expected to be paid during the second quarter of 2023. The remaining costs yet to be incurred are expected to be incurred during the second quarter of 2023 and as the international wind down plan continues to be executed. The Company anticipates estimated cash savings in 2023 of approximately \$30.0 million - \$35.0 million as compared to 2022.

A summary of the total restructuring costs by major component recognized for the three months ended March 31, 2023 is as follows:

		Pı	oduct		
Employee-R	elated	Ratio	nalization		Total
\$		\$	730	\$	730
24					
	¢	•	Employee-Related Ration \$	\$ — \$ 730	Employee-Related Rationalization \$ 730 \$

The following table summarizes the restructuring activities by major component as of March 31, 2023:

				rrouuct	
	Employ	yee-Related	Rati	onalization	Total
Incurred during the quarter ended December 31, 2022	\$	1,148	\$	13,822	\$ 14,970
Paid		(107)		_	(107)
Non-cash adjustment (1)		<u> </u>		(13,822)	 (13,822)
Balance as of December 31, 2022	\$	1,041	\$	_	\$ 1,041
Incurred during 2023				730	 730
Paid		(763)		_	(763)
Non-cash adjustment (1)		<u> </u>		(730)	 (730)
Balance as of March 31, 2023	\$	278	\$		\$ 278

Droduct

(1) Non-cash adjustments for product rationalization represent inventory write-offs.

In addition to the above restructuring plan, the Company entered into a severance agreement with one former executive of the Company. The Company incurred \$0.5 million related to the severance agreement for the three months ended March 31, 2023 and paid \$0.1 million during the first quarter of 2023. The remaining severance will be paid over the next 12 months. The related severance costs are reflected in the "Severance and restructuring costs" line in the condensed consolidated statement of income.

#### 19. Legal Actions

The Company is, from time to time, involved in litigation relating to claims arising out of its operations in the ordinary course of business. Based on the information currently available to the Company, including the availability of coverage under its insurance policies, except as described below and in Note 20, the Company does not believe that any of these claims that were outstanding as of March 31, 2023 will have a material adverse impact on its financial position or results of operations. The Company's accounting policy is to accrue for legal costs as they are incurred.

**Coloplast** — RTI Surgical, Inc., as a predecessor to the Company, is presently named as co-defendant along with other companies in a small percentage of the transvaginal surgical mesh ("TSM") mass tort claims being brought in various state and federal courts. The TSM litigation has, as its catalyst, various Public Health Notifications issued by the FDA with respect to the placement of certain TSM implants that were the subject of 510(k) regulatory clearance prior to their distribution. The Company does not process or otherwise manufacture for distribution in the U.S. any implants that were the subject of these FDA Public Health Notifications. The Company denies any allegations against it and intends to continue to vigorously defend itself.

In addition to claims made directly against the Company, Coloplast, a distributor of TSM's and certain allografts processed and private labeled for them under a contract with the Company, has also been named as a defendant in individual TSM cases in various federal and state courts. Coloplast requested that the Company indemnify or defend Coloplast in those claims that allege injuries caused by the Company's allograft implants, and on April 24, 2014, Coloplast sued RTI Surgical, Inc. in the Fourth Judicial District of Minnesota for declaratory relief and breach of contract. On December 11, 2014, Coloplast entered into a settlement agreement with RTI Surgical, Inc. and Tutogen Medical, Inc. (the "Company Parties") resulting in dismissal of the case. Under the terms of the settlement agreement, the Company Parties are responsible for the defense and indemnification of two categories of present and future claims: (1) tissue only (where Coloplast is solely the distributor of Company-processed allograft tissue and no Coloplast-manufactured or distributed synthetic mesh is identified) ("Tissue Only Claims"), and (2) tissue plus non-Coloplast synthetic mesh ("Tissue-Non-Coloplast Claims") (the Tissue Only Claims and the Tissue-Non-Coloplast Claims being collectively referred to as "Indemnified Claims"). As of March 31, 2023, there are a cumulative total of 1,019 Indemnified Claims for which the Company Parties are providing defense and indemnification. Liabilities related to these claims are retained by the Company. The defense and indemnification of these cases are covered under the Company's insurance policy subject to a reservation of rights by the insurer.

Based on the current information available to the Company, the impact that current or any future TSM litigation may have on the Company cannot be reasonably estimated.

LifeNet — On June 27, 2018, LifeNet Health, Inc. ("LifeNet") filed a patent infringement lawsuit in the United States District Court for the Middle District of Florida (since moved to the Northern District of Florida) claiming infringement of five of its patents by the Company's predecessor RTI Surgical, Inc. The suit requests damages, enhanced damages, reimbursement of costs and expenses, reasonable attorney fees, and an injunction. The asserted patents are expired. On April 7, 2019, the Court granted the Company's request to stay the lawsuit pending the U.S. Patent Trial and Appeal Board's ("PTAB") decision whether to institute review of the patentability of LifeNet's patents. On August 12, 2019 the PTAB instituted review of three LifeNet patents, and on September 3, 2019, the PTAB instituted review of the remaining two. On August 4, 2020 and August 26, 2020, the PTAB issued final written decisions finding that certain claims were shown to be unpatentable and others not. Neither party appealed the PTAB's decisions with respect to the three LifeNet patents on which the PTAB instituted review on August 12, 2019. With respect to the remaining two LifeNet patents, Surgalign filed Notices of Appeal with the Federal Circuit on October 27, 2020, and LifeNet filed a Notice of Cross-appeal on November 9, 2020. The Federal Circuit issued a Written Opinion on April 11, 2022 affirming in part and remanding in part. The PTAB canceled all challenged claims of the patent on remand on December 1, 2022. LifeNet filed a Notice of Appeal with the Federal Circuit on January 12, 2023. The Court lifted the stay for counts related to 4 of the 5 patents on January 20, 2023 and severed the count relating to the patent claims canceled by the PTAB on December 1, 2022. A trial date has been set for July 22, 2024. In connection with the sale of the Company's OEM Business, liabilities related to these claims remained a liability retained by the Company. The Company continues to believe that the suit is without merit and will vigorously defend its position. The Company has entered into preliminary settlement discussions with LifeNet, but at this time an estimate of the settlement cannot be estimated, and therefore no amounts have been recorded as of March 31, 2023. Additionally based on the current information available to the Company, the impact that current or any future litigation may have on the Company cannot be reasonably estimated.

Securities Class Action— The Company's Investigation (as defined below) resulted in stockholder litigation against the Company and certain former officers of the Company in the United States District Court for the Northern District of Illinois (the "Court") on March 23, 2020 asserting claims under Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 (the "Exchange Act"). On June 30, 2021, the parties to the Lowry Action conducted a mediation session and on July 27, 2021, a binding term sheet settling the Lowry Action was entered into whereby the defendants agreed to pay \$10.5 million (inclusive of attorneys' fees and administrative costs) in exchange for the dismissal with prejudice of all claims. On September 22, 2021, the court granted preliminary approval to the settlement, and the amount was paid by the Company's insurers under its Directors' and Officers' insurance policies. The Court entered an order approving the settlement on January 26, 2022 and no amounts were outstanding on March 31, 2023. The matter is now concluded.

**Derivative Lawsuits**—Three derivative lawsuits have also been filed on behalf of the Company, naming it as a nominal defendant, and demanding a jury trial. On June 5, 2020, David Summers filed a shareholder derivative lawsuit (the "Summers Action") against certain current and former directors and officers of the Company (as well as the Company as a nominal defendant), in the United States District Court for the Northern District of Illinois asserting statutory claims under Sections 10(b), 14(a), and 20(a) of the Exchange Act, as well as common law claims for breach of fiduciary duty, unjust enrichment and corporate waste. Thereafter, two similar shareholder derivative lawsuits asserting many of the same claims were filed in the same court against the same current and former directors and officers of the Company (as well as the Company as a nominal defendant), as well as a books and records demand under Section 220 of the Delaware General Corporate Law (the "Books and Records Demand"). The three derivative lawsuits have been consolidated into the first-filed Summers Action (together with the Books and Records Demand, the "Derivative Actions"). On September 6, 2020, the court entered an order staying the Summers Action pending resolution of the motions to dismiss in the Lowry Action. On September 30, 2021, the court granted preliminary approval of a proposed settlement of the Derivative Actions (the "Derivative Actions Settlement"). Pursuant to the Derivative Actions Settlement, the Company agreed to adopt or revise certain corporate governance policies and procedures, and the Company's insurers agreed to pay \$1.5 million to plaintiffs' counsel. On January 24, 2022, the court gave final approval to the Derivative Actions Settlement and all amounts were settled. The matter is now concluded and no amounts were outstanding at March 31, 2023.

*GPV I FIZN and StartVenture@Poland Sp. z.o.o. ASI SKA* — The Company is presently named as a co-defendant along with other companies and individuals, including Dr. Siemionow and Dr. Lewicki, our former Chief Medical Officer and former Director respectively, by former stockholders of Holo Surgical, S.A. ("Holo SA"), individually and/or collectively, for common law fraud, constructive fraud, fraudulent inducement, conspiracy to defraud, and unjust enrichment, unlawful taking and conversion based on illegal and fraudulent actions related to (i) the sale of shares in Holo Surgical, Inc. to Roboticine, (ii) the purchase of Plaintiffs' ownership interests in Holo SA by Roboticine, and (iii) the subsequent sale of Holo Surgical, Inc. to the Company. The Company does not believe that any of the claims relate to its action with regard to the negotiations nor the purchase of Holo SA and on May 27, 2022, moved to dismiss. On February 7, 2023, the court granted the Company's motion to dismiss and the deadline for appeal has passed. The matter is now concluded.

In the future, we may become subject to additional litigation or governmental proceedings or investigations that could result in additional unanticipated legal costs regardless of the outcome of the litigation. If we are not successful in any such litigation, we may be required to pay substantial damages or settlement costs. Based on the current information available to the Company, the impact that current or any future stockholder litigation may have on the Company cannot be reasonably estimated.

#### 20. Regulatory Actions

SEC Investigation— As previously disclosed in the Company's Current Report on Form 8-K filed with the SEC on March 16, 2020, and the Form 10-K filed with the SEC on June 8, 2020, the Audit Committee of the Board of Directors, with the assistance of independent legal and forensic accounting advisors, conducted an internal investigation of matters relating to the Company's revenue recognition practices for certain contractual arrangements, primarily with customers of the Company's formerly-owned OEM Businesses, including the accounting treatment, financial reporting and internal controls related to such arrangements (the "Investigation"). The Investigation also examined transactions to understand the practices related to manual journal entries for accrual and reserve accounts. As a result of the Investigation, the Audit Committee concluded that the Company would restate its previously issued audited financial statements for fiscal years 2018, 2017, and 2016, selected financial data for fiscal years 2015 and 2014, the condensed consolidated financial statements for the quarterly periods within these years commencing with the first quarter of 2016, as well as the condensed consolidated financial statements for the quarterly periods within the 2019 fiscal year.

On August 3, 2022, the Company reached a settlement with the SEC concluding and resolving in its entirety the Investigation. Under the terms of the settlement, the Company paid a civil penalty of \$2.0 million and received \$0.6 million from former executives related to recouped compensation. These amounts were recorded in previous years. For the Investigation, there were no amounts outstanding as of March 31, 2023.

#### 21. Related Party Transactions

The Company's related parties include: i) a person who is or was (since the beginning of the last fiscal year for which the Company has filed a Form 10-K and proxy statement, even if he or she does not presently serve in that role) an executive officer, director or nominee for election as a director; ii) greater than five percent beneficial owner of the Company's common stock; or iii) immediate family member of any of the foregoing. The Company is not aware of any related party transactions in 2023 to date.

#### 22. Subsequent Events

The Company evaluated subsequent events as of the issuance date of the condensed consolidated financial statements as defined by FASB ASC 855, *Subsequent Events*.

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#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors and Shareholders Surgalign Holdings, Inc.

#### **Opinion on the financial statements**

We have audited the accompanying consolidated balance sheets of Surgalign Holdings, Inc. and subsidiaries (the "Company") as of December 31, 2022 and 2021, the related consolidated statements of comprehensive loss, stockholders' equity, and cash flows for each of the two years in the period ended December 31, 2022, and the related notes and financial statement schedule included under Item 15(a) (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2022 and 2021, and the results of its operations and its cash flows for each of the two years in the period ended December 31, 2022, in conformity with accounting principles generally accepted in the United States of America.

#### **Going Concern**

The accompanying consolidated financial statements have been prepared assuming that the Company will continue as a going concern. As discussed in Note 1 to the financial statements, the Company incurred a net loss of \$54.6 million during the year ended December 31, 2022, and as of that date, the Company had cash of \$16.3 million and an accumulated deficit of \$624.2 million. These conditions, along with other matters as set forth in Note 1, raise substantial doubt about the Company's ability to continue as a going concern. Management's plans in regard to these matters are also described in Note 1. The financial statements do not include any adjustments that might result from the outcome of this uncertainty.

#### **Basis for opinion**

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### Critical audit matter

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Holo Surgical, Inc. Acquisition Related Contingent Consideration Liability

As described further in Note 14 and Note 22 to the financial statements, the Company acquired Holo Surgical Inc. in 2020 with \$83.0 million (valued at \$50.6 million at acquisition) of the consideration being contingent upon the achievement of certain regulatory, commercial and utilization milestones. We identified the fair value of the acquisition related contingent consideration liability as a critical audit matter.

The principal considerations for our determination that fair value of the acquisition related contingent consideration liability is a critical audit matter are that the probability of achieving each of the milestones requires significant management judgment. The significant judgment involved in determining the probability of achieving each of the milestones has a significant impact on the fair value of contingent consideration recorded. Accordingly, the audit procedures to evaluate the reasonableness of management's judgments related to the milestone probabilities required a high degree of auditor judgment and increased extent of effort, including the need to involve specialists with extensive experience with obtaining certain regulatory approvals for similar technologies.

Our audit procedures related to the fair value of the acquisition related contingent consideration liability included the following, among others:

- We obtained an understanding of the relevant controls over the Company's process for developing the probabilities used in the valuation of the acquisition related contingent liabilities including review of the significant assumptions used and the completeness and accuracy of the underlying data used;
- We made inquiries of management who are responsible for obtaining regulatory approvals and development of the technology to understand how the probabilities were established;
- We discussed the risks and uncertainties related to each of the milestones and how these factors were considered in establishment of the probability for each milestone;
- We tested the milestone probabilities, including the involvement of professionals in our firm with extensive experience with obtaining certain regulatory approvals for similar technologies;
- Using the milestone probabilities and other valuation assumptions, including credit risk and risk-free rate, we involved our valuation specialists with specialist skills and knowledge, to evaluate the assumptions and methodologies used to determine fair value of the acquisition contingent liabilities.

#### /s/ GRANT THORNTON LLP

We have served as the Company's auditor since 2021.

Chicago, Illinois March 30, 2023

## SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES

Consolidated Balance Sheets (In thousands, except share data)

	December			131,		
		2022	2021			
Assets	_					
Current Assets:						
Cash and cash equivalents	\$	16,295	\$	51,287		
Accounts receivable - less allowances of \$9,861 at December 31, 2022 and \$9,272 at December						
31, 2021		16,057		19,197		
Inventories - current		17,710		26,204		
Prepaid and other current assets		6,649		9,984		
Total current assets	\$	56,711	\$	106,672		
Non-current inventories		5,947		10,212		
Property and equipment - net		2,057		945		
Other assets - net		5,527		5,970		
Total assets	\$	70,242	\$	123,799		
Liabilities, Mezzanine Equity and Stockholders' Equity						
Current Liabilities:						
Accounts payable	\$	7,705	\$	10,204		
Current portion of accrued acquisition contingency - Holo		_		25,585		
Accrued expenses		13,146		17,769		
Accrued income taxes		296		484		
Total current liabilities	\$	21,147	\$	54,042		
Acquisition contingencies - Holo		24,061		26,343		
Warrant liability		22,982		12,013		
Notes payable - related party		10,192		9,982		
Other long-term liabilities		7,583		3,176		
Total liabilities	\$	85,965	\$	105,556		
Commitments and contingencies (Note 22)						
Mezzanine equity		10,006		10,006		
		,		Í		
Stockholders' equity: Common stock, \$.001 par value: 300,000,000 shares authorized; 7,860,369 and 4,887,982 shares						
issued and outstanding, as of December 31, 2022 and 2021, respectively		7		5		
Additional paid-in capital		607,245		585,517		
Accumulated other comprehensive loss		(2,840)		(1,820)		
Accumulated deficit		(624,218)		(569,613)		
Less treasury stock, 66,641 and 51,448 shares, as of December 31, 2022 and 2021, respectively,		(024,210)		(505,015)		
at cost		(5,923)		(5,852)		
Total stockholders' equity	\$	(25,729)	\$	8,237		
Total liabilities, mezzanine equity and stockholders' equity			_			
Total nationales, mezzamine equity and stockholders equity	\$	70,242	\$	123,799		

See notes to consolidated financial statements.

## SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES

Consolidated Statements of Comprehensive Loss (In thousands, except share and per share data)

	Year Ended Dece				
		2022		2021	
Revenues	\$	81,979	\$	90,500	
Costs of goods sold		41,691		29,775	
Gross profit		40,288		60,725	
Operating Expenses:					
General and administrative		95,888		104,460	
Severance and restructuring costs		1,148		208	
Research and development		15,736		13,888	
Gain on acquisition contingency		(17,867)		(4,587	
Asset acquisition expenses				72,087	
Asset impairment and abandonments		5,352		12,195	
Transaction and financing expenses		19,391		3,689	
Total operating expenses		119,648		201,940	
Other operating income, net		(898)		(3,932	
Operating loss		(78,462)		(137,283	
Other expense (income) - net					
Other expense (income) - net		26		(202	
Interest expense		1,009		_	
Foreign exchange loss		978		1,447	
Change in fair value of warrant liability		(24,827)		(14,736	
Total other income - net		(22,814)		(13,491	
Loss before income tax provision		(55,648)		(123,792	
Income tax benefit		(1,043)		(886)	
Net loss from continuing operations		(54,605)		(122,906	
Discontinued operations (Note 5)					
Loss from operations of discontinued operations		_		(6,316	
Income tax benefit		_		(2,674	
Net loss from discontinued operations		_		(3,642	
Net loss		(54,605)		(126,548	
Net loss applicable to noncontrolling interests	\$		\$	41,897	
Net loss applicable to Surgalign Holdings, Inc.	\$	(54,605)	\$	(84,651	
Other comprehensive loss:	Ψ	(54,005)	Ψ	(04,031	
Unrealized foreign currency translation gain		(1,020)		(506	
Total other comprehensive loss	ф	(1,020)	ф	(596	
Total other comprehensive loss	\$	(53,585)	\$	(84,055	
	ф	(0.22)	ф	(20.00	
Net loss from continuing operations per share applicable to Surgalign Holdings, Inc basic	\$	(8.33)	\$	(30.08	
Net loss from discontinued operations per share applicable to Surgalign Holdings, Inc basic		(0.22)		(0.89	
Net loss per share applicable to Surgalign Holdings, Inc basic		(8.33)		(20.72	
Net loss from continuing operations per share applicable to Surgalign Holdings, Inc diluted	\$	(8.33)	\$	(30.08)	
Net loss from discontinued operations per share applicable to Surgalign Holdings, Inc diluted	•	_	-	(0.89	
Net loss per share applicable to Surgalign Holdings, Inc diluted		(8.33)		(20.72	
Weighted average shares outstanding - basic		6,555,207		4,086,409	
Weighted average shares outstanding - diluted		6,555,207		4,086,409	

# SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES Consolidated Statements of Stockholders' Equity (In thousands, except share data)

Accumulated Additional Total Other Common Paid-in Comprehensive Accumulated Stockholders' Mezzanine **Treasury** Stock Capital Loss **Deficit** Stock **Equity Equity** Balance, January 1, 2021 3 517,201 (2,416)(484,962) 24,170 (5,656)(41,897)Net loss (84,651)(84,651)Foreign currency translation adjustment 596 596 Exercise of common stock options 23 23 Stock-based compensation 5,212 5,212 Purchase of treasury stock (196)(196)2 57,526 Share offering 57,528 Equity instruments issued in connection with Prompt Prototypes, LLC 221 221 Equity instruments issued in connection with the INN acquisition 4,927 4,927 Purchase of noncontrolling interest 51,903 Purchases of stock in the ESPP plan 407 407 Balance, December 31, 2021 585,517 (1,820)\$ (5,852) 8,237 10,006 5 (569,613)\$ \$ \$ \$ \$ (54,605)(54,605)Net loss Foreign currency translation adjustment (1,020)(1,020)Exercise of common stock options 4,689 4,689 Stock-based compensation Purchase of treasury stock (71)(71)8,487 Share offering 1 8,488 Pre-funded warrant execution 2,236 2,236 Equity instruments issued in connection with the Holo acquisition 1 5,918 5,919 152 152 Purchases of stock in the ESPP plan 246 246 Balance, December 31, 2022 \$ 7 607,245 (2,840)(624,218) \$ (5,923) (25,729)10,006 \$ \$

See notes to consolidated financial statements.

# SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES **Consolidated Statements of Cash Flows** (In thousands, except share data)

	Year Ended December 31,			er 31,
		2022		2021
Cash flows from operating activities:				
Net loss	\$	(54,605)	\$	(126,548)
Adjustments to reconcile net loss to net cash used in operating activities:				
Depreciation and amortization expense		2,183		2,479
Provision for bad debts and product returns		1,895		2,064
Change in fair value of warrant liability		(24,827)		(14,736)
Provision for inventory write-downs		19,972		9,096
Investor fee for warrant financing		916		2,119
Financing fee for warrant financing		17,042		_
Deferred income tax provision		(1,251)		(171)
Stock-based compensation		4,634		5,212
Asset impairment and abandonments		5,352		12,195
Asset acquisition expenses		_		72,087
Gain on acquisition contingency		(17,867)		(4,587)
Bargain purchase gain		_		(90)
Loss on sale of OEM business (discontinued operations)		_		6,316
Other		(3)		24
Change in assets and liabilities:				
Accounts receivable		1,182		5,701
Inventories		(7,858)		(15,480)
Accounts payable		(2,442)		(3,112)
Accrued expenses and income taxes payable		(20,317)		10,542
Right-of-use asset and lease liability		(174)		(2,542)
Other operating assets and liabilities		24,059		(12,361)
Net cash used in operating activities	\$	(52,109)	\$	(51,792)
Cash flows from investing activities:				
Payments for OEM working capital adjustment		_		(5,430)
Purchases of property and equipment		(6,781)		(13,423)
Acquisition of INN		_		(5,000)
Patent and acquired intangible asset costs		(475)		(649)
Acquisition of Prompt Prototype, net of cash acquired		` <u>_</u>		(330)
Net cash used in investing activities	\$	(7,256)	\$	(24,832)
Cash flows from financing activities:	•	(,,	<u> </u>	, ,==_,
Share offering proceeds, net		28,563		82,326
Pre-funded warrant execution		1		- 02,520
Proceeds from exercise of common stock options		_		23
Repayment of Holo milestones		(4,081)		
Proceeds from Employee Stock Purchase Program (ESPP)		246		407
Payments for treasury stock		(71)		(196)
Net cash provided by financing activities	\$	24,658	\$	82,560
. , ,	D.		Ф	
Effect of exchange rate changes on cash and cash equivalents		(285)		1,389
Net (decrease) increase in cash and cash equivalents		(34,992)		7,325
Cash and cash equivalents, beginning of period	<del> </del>	51,287		43,962
Cash and cash equivalents, end of period	\$	16,295	\$	51,287
Supplemental cash flow disclosure:				
Cash paid for income taxes, net of refunds	\$	(2,497)	\$	7,990
Non-cash acquisition of property and equipment		396		195
Non-cash common stock issuance - Prompt		_		221
Non-cash acquisition of INN		_		14,909
Non-cash common stock issuance - Holo Milestones contingent considerations		5,919		

# SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements Years Ended December 31, 2022 and 2021 (In thousands, except share, per share data or otherwise noted)

# 1. Business

Surgalign Holdings, Inc. (the "Company") is a global medical technology company focused on elevating the standard of care by driving the evolution of digital health. We have developed an artificial intelligence ("AI") and augmented reality ("AR") technology platform called HOLO<sup>TM</sup> AI, which we view as a powerful suite of AI software technology which connects the continuum of care from the pre-op and clinical stage through post-op care, and is designed to achieve better surgical outcomes, reduce complications, and improve patient satisfaction. We believe HOLO AI is one of the most advanced AI technologies with applications beyond the spine and operating room. Our HOLO Portal<sup>TM</sup> surgical guidance system, a component of our HOLO AI technology platform, is designed to automatically recognize, identify, and segment patient anatomy to autonomously assist the surgeon throughout the surgical procedure. This proprietary AI-based platform was developed to be an intelligent anatomical mapping technology designed to assist surgeons by allowing them to remain in safe anatomical zones, and to enhance surgical performance. We plan to leverage our HOLO AI platform to improve patient outcomes and drive adoption of our spinal hardware implants and biomaterials products. We have launched several new products and are developing a pipeline of new innovative technologies that we plan to integrate with our HOLO AI platform.

In addition to our digital health solutions, we have a broad portfolio of spinal hardware implants, including solutions for fusion procedures in the lumbar, thoracic, and cervical spine, and a minimally invasive surgical implant system for fusion of the sacroiliac joint. We also have a portfolio of advanced and traditional orthobiologics, or biomaterials, products.

We currently market and sell products to hospitals, ambulatory surgery centers, and healthcare providers in the United States and in approximately 40 countries worldwide. We are headquartered in Deerfield, Illinois, with commercial, innovation and design centers in San Diego, California; Wurmlingen, Germany; and Warsaw, Poland.

# **Reverse Stock Split**

On May 10, 2022, the stockholders of the Company approved the proposal to authorize the Company's Board of Directors (the "Board") to amend the Company's Amended and Restated Certificate of Incorporation to affect a reverse stock split of the Company's common stock (the "Reverse Stock Split"). Following Board approval on May 11, 2022, the Reverse Stock Split became effective on May 16, 2022 at a 1-for-30 ratio. The Reverse Stock Split did not modify any rights or preferences of the shares of the Company's common stock. Proportionate adjustments were made to the exercise prices and the number of shares underlying the Company's outstanding equity awards, as applicable, and warrants, as well as to the number of shares issued and issuable under the Company's equity incentive plans. The Reverse Stock Split did not affect the number of authorized shares of common stock or the par value of the common stock. Unless we indicate otherwise, all per share amounts and references to common shares and common share amounts in this Annual Report on Form 10-K (this "Report") reflect the Reverse Stock Split, and the accompanying financial statements and notes to the financial statements give effect to the Reverse Stock Split and have been retroactively applied.

# Acquisition of equity interest in INN

On December 30, 2021, we completed a Stock Purchase Agreement ("INN Purchase Agreement") to acquire 42% of Inteneural Networks Inc. ("INN") for a non-exclusive license to use INN's proprietary AI technology for autonomously segmenting and identifying neural structures in medical images and helping identify possible pathological states in order to advance our digital health strategy. At the time of acquisition, INN was a private technology company engaged in the development of technology to harness machine learning ("ML") and AI with the goal of autonomously and accurately identify and segment neural structures in medical images and integrate specific reference information regarding possible pathological states to physicians caring for patients. The acquisition of INN propels our AI capabilities and our future growth. As consideration for the 42% ownership, we paid total consideration of \$19.9 million which consisted of \$5.0 million in cash, issuance to the sellers 227,359 shares of our common stock with a fair value of \$4.9 million and issuance of two unsecured promissory notes to the Sellers in an aggregate principal amount of \$10.6 million. Pursuant to the INN Purchase Agreement, subject to certain contingencies, we are obligated to purchase up to 100% of the equity of INN if the three additional clinical, regulatory, and revenue milestones are met. With the achievement of each milestone and the satisfaction of the related contingencies, we project to acquire an additional 19.3% equity interest in INN for \$19.3 million.

# **Prompt Prototypes LLC Acquisition**

On April 30, 2021, the Company entered into an Asset Purchase Agreement with Prompt Prototypes LLC ("Prompt"). The Company purchased the assets of Prompt to expand its research and development capabilities and create the capacity to produce certain medical prototypes. Pursuant to the terms of the Agreement, the Company purchased specific assets and assumed certain liabilities of Prompt for a purchase price of \$1.1 million. At the closing, the Company paid \$0.3 million in cash and issued restricted shares with an aggregate fair market value of \$0.2 million to the seller. The remaining \$0.6 million of the purchase price will be paid to the seller, contingent on the continued employment with the Company, in the form of cash and restricted shares in two equal amounts on the 18th and 36th month anniversary of the closing date. On October 30, 2022, the Company issued its first payment to coincide with the 18-month anniversary from the closing date which consisted of \$0.2 million of cash and issuance of restricted shares with an aggregate fair market value of \$0.1 million. The second payment is considered future compensation and will be paid on the 36th month anniversary of the closing date.

# COVID-19

The COVID-19 pandemic significantly impacted our business results of operations and financial condition in fiscal years 2021 and 2022. At the height of the COVID-19 pandemic, governments implemented extraordinary measures to slow the spread of the virus, which included the mandatory closure of businesses, restrictions on travel and gatherings, quarantine and physical distancing requirements, and vaccine mandates. While market conditions have improved throughout the country and on a global scale, many government agencies in conjunction with hospitals and healthcare systems continue to defer, reduce or suspend certain elective surgical procedures. The COVID-19 pandemic has also adversely impacted supply chains and hospitals' staffing and administrative functions, resulting in several delays. We may continue to see delays on this front and both delays and reductions in procedural volumes as hospital systems and/or patients elect to defer spine surgery procedures, and the unpredictability of emerging variants may create unforeseen impacts on business operations.

During 2021 and 2022, we raised additional capital to solidify our financial foundation and we continue to invest in our digital health strategy, invest in our teams, and improve operating processes, while taking steps to position the Company for long-term success and improve patient outcomes notwithstanding the COVID-19 pandemic and/or additional variants.

# Liquidity

As of December 31, 2022, we had approximately \$16.3 million in cash and \$20.9 million in trade accounts payable and accrued expense liabilities, all of which were current. We plan to use our existing cash to fund our general corporate needs. In December 2022, we implemented a restructuring plan based on a thorough review of our organizational structure, processes, costs, and product portfolio, which we expect will lower operating expenses and reduce our overall cash burden. We believe this corporate realignment program will streamline the organization, improve processes and result in a significant reduction in operating expenses, significantly decrease our current operating cash flow, and leading to a lower cost basis to operate in 2023. In addition, to continue to increase our overall cash position, we sold our U.S. Coflex business in the first quarter of 2023 for total consideration of \$17.0 million which provided net cash of \$14.8 million to the Company following transaction costs. Based on the current execution of the strategy and our current cash flow forecast, we expect our current net working capital available will be sufficient to satisfy our needs into the fourth quarter of 2023. We are currently executing on our overall corporate strategy which includes the possibility of further corporate alignment programs, additional financing events through debt or equity, the potential sale of certain or substantially all assets, a sale of the Company or a potential merger with another entity. There is no assurance that we will be successful in further implementing these initiatives. Absent receipt of additional funding, based on our current cash flow forecast, we do not expect to have adequate capital resources to meet our anticipated cash needs and our current obligations as they become due into the fourth quarter of 2023, which could require the Company to seek protection through a bankruptcy filing.

In the interim, if we seek to raise additional capital through debt or equity or other financial instruments, there is no assurance that we will be able to obtain financing in a timely manner or on acceptable terms to meet any liquidity needs. If we are unable to secure additional funding and successfully implement our planned corporate realignment programs designed to significantly reduce expenses, we may be required to seek protection under applicable bankruptcy laws and/or liquidate or reorganize our assets, which could cause us to be delisted from the NASDAQ, further limiting our ability to obtain financing.

# **Going Concern**

The accompanying consolidated financial statements of the Company have been prepared assuming the Company will continue as a going concern and in accordance with generally accepted accounting principles in the United States of America. The going concern basis of presentation assumes that we will continue in operation one year after the date these financial statements are issued, and we will be able to realize our assets and discharge our liabilities and commitments in the normal course of business. However, as discussed below, management has concluded that substantial doubt exists with respect to the Company's ability to continue as a going concern within one year after the date the consolidated financial statements are issued.

As of December 31, 2022, the Company had cash of \$16.3 million and an accumulated deficit of \$624.2 million. For the year ended December 31, 2022, the Company had a loss from continuing operations of \$54.6 million and a net loss applicable to Surgalign Holdings, Inc. of \$54.6 million. The Company has incurred losses from operations in the previous two fiscal years and did not generate positive cash flows from operations in fiscal year 2022 nor in 2021. The Company expects net operating losses for the full year 2023 as it works to commercialize its HOLO Portal<sup>TM</sup> surgical guidance system and further develop its HOLO<sup>TM</sup> AI platform and spinal device product lines.

On November 13, 2022, we entered into a securities purchase agreement with a single institutional investor pursuant to which we agreed to sell, in a registered direct offering (the "2022 Registered Direct Offering"), 740,000 shares of our common stock, pre-funded warrants exercisable for up to an aggregate of 5,260,000 shares of common stock, Series A warrants to purchase an aggregate of up to 6,000,000 shares of common stock that are exercisable through November 13, 2027, and Series B warrants to purchase an aggregate of up to 1,500,000 shares of common stock that are exercisable through November 13, 2025. We received gross proceeds of \$12.0 million associated with the purchase agreement. Also in connection with the 2022 Registered Direct Offering, we issued placement agent warrants to purchase an aggregate of up to 360,000 of common stock that are exercisable through November 13, 2027.

On February 15, 2022, we issued and sold in an underwritten public offering 1,285,507 shares of our common stock and 163,768 of pre-funded warrants to purchase common stock. In addition, the Company issued warrants to purchase up to an aggregate of 1,086,956 shares of common stock that are exercisable through February 15, 2027. Also in connection with the offering, the Company issued placement agent warrants to purchase an aggregate of up to 86,956 shares of common stock that are exercisable through February 15, 2027. Finally, the Company granted the underwriters the option for a period of 30 days from February 15, 2022 to purchase up to 217,391 additional shares of the Company's common stock and/or warrants to purchase up to 163,043 shares of the Company's common stock. The Underwriters did not exercise the option to purchase the common shares from the Company, but they did exercise the option to purchase the warrants which have not been converted to common shares as of December 31, 2022. We received gross proceeds of \$20.0 million from the offering.

On June 14, 2021, we issued and sold in a registered direct offering an aggregate of 966,183 shares of our common stock and investor warrants to purchase up to an aggregate of 966,183 shares of common stock. The Company, also in connection with the direct offering, issued placement agent warrants to purchase an aggregate of up to 57,971 shares of our common stock that are exercisable through June 14, 2024. We received gross proceeds of \$50.0 million from the offering.

On February 1, 2021, we closed a public offering and sold a total of 956,666 shares of our common stock at a price of \$45.0000 per share, less the underwriter discounts and commissions. We received gross proceeds of \$44.5 million from the offering.

The Company is projecting it will continue to generate significant negative operating cash flows over the next 12-months and beyond. In management's evaluation of the going concern conclusion we considered the following: i) supply chain and labor issues, potential of a COVID-19 or related variant resurgence, inflation, and recent market volatility; ii) negative cash flows that are projected over the next 12-month period; iii) probability of payment of potential milestone payments related to the Holo Surgical and INN acquisitions should any of the milestones be achieved; iv) INN seller notes with an aggregate amount of \$10.6 million due to the seller of INN on December 31, 2024; and v) various supplier minimum purchase agreements. The Company's operating plan for the next 12-month period also includes continued investments in its product pipeline that require additional financings, including digital health, its digital health products, and certain hardware assets.

Historically, the Company has successfully funded its cash requirements with capital raised through financings and/or asset sales and intends to continue to pursue those paths to address cash shortfalls. We completed the Coflex Transaction for \$17.0 million gross funds and net cash of \$14.8 million to the Company.

Even with this sale, absent receipt of additional third-party funding and based on our current cash flow forecast, the Company does not expect to have adequate capital resources to meet its current obligations as they become due into the fourth quarter of 2023. The Company's ability to meet its current obligations as they become due over the next twelve months and to be able to continue with its operations will depend on obtaining additional capital and executing its current corporate strategy. No assurance can be given that any of these actions will be completed. If the Company is unable to secure additional funding and successfully implement its planned corporate realignment programs designed to significantly reduce expenses, the Company may be required to seek protection under applicable bankruptcy laws and/or liquidate or reorganize its assets, which could cause us to be delisted from the NASDAQ, further limiting our ability to obtain financing.

In consideration of the inherent risks and uncertainties and the Company's forecasted negative cash flows as described above, management has concluded that substantial doubt exists with respect to the Company's ability to continue as a going concern within one year after the date the consolidated financial statements are issued. Management continually evaluates plans to raise additional debt and/or equity financing and will continue to attempt to curtail discretionary expenditures in the future; however, in consideration of the risks and uncertainties mentioned, such plans cannot be considered probable of occurring at this time.

The recoverability of a major portion of the recorded asset amounts shown in the Company's accompanying consolidated balance sheets is dependent upon continued operations of the Company, which in turn is dependent upon the Company's ability to meet its funding requirements on a continuous basis to maintain existing financing to succeed in its future operations. The Company's consolidated financial statements do not include any adjustments relating to the recoverability and classification of recorded asset amounts and classification of liabilities that might be necessary should the Company be unable to continue in existence.

# 2. Summary of Significant Accounting Policies

**Principles of Consolidation**— The consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries, Surgalign, Inc., Paradigm Spine, LLC ("Paradigm"), Pioneer Surgical Technology, Inc. ("Pioneer Surgical"), Zyga Technology, Inc. ("Zyga") and Holo Surgical Inc. ("Holo Surgical"). The Company consolidates the accounts of Inteneural Networks, Inc. ("INN"), a 42% owned subsidiary as control is achieved through means other than voting rights ("variable interest entities" or "VIE") as the Company is deemed to be the primary beneficiary of INN. The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). All intercompany balances and transactions have been eliminated in consolidation.

**Reclassification**—The Company reclassified certain amounts from prior periods to conform with current period presentation of certain consolidated financial statements with no effect on previously reported net income, equity, total assets, or total liabilities.

Use of Estimates—The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Estimates and assumptions relating to inventories, receivables, long-lived assets, contingent considerations, and litigation are made at the end of each financial reporting period by management. Actual results could differ from those estimates.

**Foreign Currency Translation**—The functional currency of the Company's foreign subsidiaries is the Euro. Assets and liabilities of the foreign subsidiaries are translated at the period end exchange rate while revenues and expenses are translated at the average exchange rate for the period. The resulting translation adjustments, representing unrealized, noncash gains and losses are recorded and presented as a component of comprehensive loss. Gains and losses resulting from transactions of the Company and its subsidiaries, which are made in currencies different from their own, are included in income or loss as they occur and are included in other expenses in the consolidated statements of comprehensive loss.

*Fair Value of Financial Instruments*—The estimated fair value of financial instruments disclosed in the consolidated financial statements has been determined by using available market information and appropriate valuation methodologies. The carrying value of all current assets and current liabilities approximates fair value because of their short-term nature.

*Cash and Cash Equivalents*— The Company considers all funds in banks and short-term highly liquid investments with an original maturity of three months or less to be cash and cash equivalents. Cash equivalents comprise overnight repurchase agreements. Cash balances are held at a few financial institutions and usually exceed insurable amounts. The Company mitigates this risk by depositing its uninsured cash in major well capitalized financial institutions. At December 31, 2022 and 2021, the Company had no cash equivalents.

Accounts Receivable Allowances— The Company maintains the allowance for estimated losses resulting from the inability of its customers to make required payments. The allowance represents the current estimate of lifetime expected credit losses over the remaining duration of existing accounts receivable considering current market conditions and supportable forecasts when appropriate. The estimate is a result of the Company's ongoing evaluation of collectability, customer creditworthiness, historical levels of credit losses, and future expectations. At times, it is determined that invoices are uncollectible and need to be written off. This occurs after extensive attempts by the Company to obtain payment, set up payment plans or send to debt collectors. When the Company determines the amount of the actual write-offs for the period, a credit is made to the accounts receivable account to reduce the amount of outstanding accounts receivable with a debit to the allowance account. Write-off activity for the years ended December 31, 2022 and 2021 were \$1.4 million and \$0.7 million, respectively. Recoveries for the years were not material.

**Inventories**— Inventories are stated at lower of cost or net realizable value, with cost determined using the first-in, first-out method ("FIFO") applied on a consistent basis. Non-current inventory represents those the Company anticipates will not be sold within the next year. Non-current inventory is estimated by comparing historical and projected sales trends and inventory quantities on hand. Inventory is evaluated for obsolescence and excess quantities by analyzing inventory levels, historical loss trends, expected product lives, product at risk of expiration, sales levels by product and projections of future sales demand. The announced product rationalization was also evaluated in the Company's obsolescence and excess quantity reserve.

The Company's calculation of the amount of inventory that is excess, obsolete, or will expire prior to sale has the following components: 1) a consumption based component that compares historical sales to inventory quantities on hand for our United States calculation and projected sales to quantities on hand for our international calculation given its wind down; 2) for expiring inventory we assess the risk related to inventory that is near expiration by analyzing historical expiration trends to project inventory that will expire prior to being sold; and 3) identifying product lines that will be rationalized in the near future. The Company's demand-based consumption model assumes that inventory will be sold on a first-in-first-out basis. The Company's metal inventory does not expire and can be re-sterilized and sold; however, the Company assesses quantities on hand, historical sales, projected sales, projected consumption, the number of forecasted years, wind down timing for rationalized product lines when calculating the estimate.

**Property and Equipment**—Property and equipment are stated at cost less accumulated depreciation. The cost of leasehold improvements is amortized on the straight-line method over the shorter of the lease term or the estimated useful life of the asset. Included in property and equipment are costs related to purchased software that are capitalized. Surgical instruments which are included in property and equipment are handheld devices used by surgeons during implant procedures. The Company retains title to the surgical instruments. Depreciation for surgical instruments is included in general and administrative expenses in the accompanying consolidated statements of comprehensive loss.

Depreciation is computed on the straight-line method over the following estimated useful lives of the assets:

Processing equipment	7 to 10 years
Office equipment, furniture and fixtures	5 to 7 years
Computer equipment and software	3 to 7 years
Surgical instruments	1 vear

Internal Use Software- The Company accounts for its costs to develop computer software for internal use in accordance with Accounting Standards ("ASC") 350-40, Internal use Software, specifically for its development and implementation of its new ERP system in January 2022, and for continued enhancements to its HOLO™ AI software technology platform. The Company capitalizes the costs incurred during the application development stage, which generally include costs to design the software configuration and interfaces, coding, installation, and testing, in addition to enhancement costs when determined to result in additional functionality. Costs associated with these developments are maintained as construction in process until either a 510(k) application has been submitted or the software has gone live. When this occurs the costs are subsequently transferred into property and equipment account with depreciation commencing thereafter.

**Derivative Instruments**—The Company reviews debt agreements for embedded features. If these features are not clearly and closely related to the debt host, they meet the definition of a derivative and require bifurcation from the host contract. All derivative instruments, including embedded derivatives are recorded on the balance sheet at their respective fair values. The Company will adjust the carrying value of the derivative liability to fair value at each subsequent reporting date. The changes in the fair value of the derivatives are recorded in the period they occur.

*Warrant Financing*—The Company accounts for its warrants as derivative liabilities as the warrants did not meet the criteria for the equity scope exception from derivative accounting. As derivatives, these warrants were measured at fair value at inception and will be remeasured at each reporting date with changes in fair value recognized in the consolidated statements of comprehensive loss in the period of change.

**Debt Issuance Costs**—Debt issuance costs include costs incurred to obtain financing and are amortized using the straight-line method, which approximates the effective interest method, over the life of the related debt. Debt issuance costs related to a recognized debt liability are presented in the balance sheet as a direct deduction from the carrying amount of that debt liability. No amounts are recorded as debt issuance costs for December 31, 2022 and 2021, as any incurred amounts were immaterial.

**Long-Lived Assets**—The Company reviews its long-lived assets for impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. Recoverability is measured by a comparison of the carrying amount to the net undiscounted cash flows expected to be generated by the asset. An impairment loss would be recorded for the excess of net carrying value over the fair value of the asset impaired. The fair value is estimated based on expected discounted future cash flows. The results of impairment tests are subject to management's estimates and assumptions of projected cash flows and operating results. Changes in assumptions or market conditions could result in a change in estimated future cash flows and the likelihood of materially different reported results. Because the Company's forecasted cash flow is negative, long-lived assets, including property and equipment and intangible assets subject to amortization were impaired and written down to their estimated fair values in 2021 and 2021.

Other Intangible Assets —Other intangible assets, which constitutes finite lived assets, generally consist of patents, acquired exclusivity rights, licensing rights, distribution agreements, and procurement contracts. Patents are amortized on the straight-line method over the shorter of the remaining protection period or estimated useful lives of between 8 and 16 years. Trade names, procurement contracts, customer lists, acquired exclusivity rights, and distribution agreements are amortized over estimated useful lives of between 5 to 25 years. Because the Company's forecasted cash flow is negative, any intangible assets acquired during the year were immediately impaired, and as such, there was no amortization expense for the years ended December 31, 2022 and 2021.

**Revenue Recognition**— The Company recognizes revenue upon transfer of control of promised implants in an amount that reflects the consideration it expects to receive in exchange for those products. The Company typically transfers control at a point in time upon shipment or delivery of the implants for direct sales, or upon implantation for sales of consigned inventory. The customer is able to direct the use of, and obtain substantially all of the benefits from, the implant at the time the implant is shipped, delivered, or implanted, respectively based on the terms of the contract.

The Company's performance obligations consist mainly of transferring control of implants identified in the contracts. The Company's transaction price is generally fixed. Payment terms vary but are generally due within 30 days of transferring control. Any discounts or rebates are estimated at the inception of the contract and recognized as a reduction of the revenue. We generally do not bill customers for shipping and handling of our products. We treat shipping and handling costs performed after a customer obtains control of the good as a fulfillment cost and record these costs as a selling expense when incurred. Some of the Company's contracts offer assurance-type warranties in connection with the sale of a product to a customer. Assurance-type warranties provide a customer with assurance that the related product will function as the parties intended because it complies with agreed-upon specifications. Such warranties do not represent a separate performance obligation and are not material to the consolidated financial statements.

**Stock-Based Compensation Plans**—The Company accounts for its stock-based compensation plans in accordance with ASC 718, *Accounting for Stock Compensation* ("ASC 718").

ASC 718 requires the measurement and recognition of compensation expense for all stock-based awards made to employees and directors, including restricted stock awards, restricted stock units, stock options and the employee stock purchase plan ("ESPP") purchase rights (i.e., equity-classified awards).

Under the provisions of ASC 718, stock-based compensation cost for equity-classified awards is measured at the grant date, based on the calculated fair value of the award, and is recognized as an expense on a straight-line basis over the requisite service period of the entire award (generally the vesting period of an option, including graded vesting schedules, or share award and the offering period of an ESPP purchase right award).

The Company currently measures the grant date fair value of restricted stock awards and restricted stock units based on the market value of the Company's stock on the grant date.

The Company uses the Black-Scholes model to value its stock option grants and ESPP purchase rights. The fair value of stock options and awards is determined on the grant date, and the fair value of the ESPP purchase rights is determined on the offering date using assumptions for the expected term, expected volatility, dividend yield, and the risk-free interest rate. The details of those assumptions, is as follows:

- The term assumption for stock options is primarily based on the contractual vesting term and historic data related to exercise and post-vesting expiration history experienced by the Company. The Company uses the simplified method for estimating the expected term used to determine the fair value under ASC 718. The expected term is determined separately for the Company's directors and employees. The term assumption for ESPP purchase is primarily based on the offering period.
- The Company's anticipated volatility level for both stock options and ESPP purchase rights are primarily based on the historic volatility of the Company's common stock.
- The Company's models for stock options and ESPP purchase rights includes a 0% expected dividend yield assumption, as the Company has not historically paid, nor does it anticipate paying dividends on its common stock.
- The risk-free interest rate approximates recent U.S. Treasury note auction results with a similar life to that of the option or ESPP purchase right. The Company's model does not include a discount for post-vesting restrictions, as the Company has not issued awards with such restrictions.

The compensation cost recognized for stock options is determined based on the grant date fair value of the options and the number of options granted. The compensation cost recognized for restricted stock awards, restricted stock units, and ESPP purchase rights is determined based on the grant date fair value of the awards. The Company accounts for forfeitures as they occur.

**Research and Development Costs**—Research and development costs, including the cost of research and development conducted for others and the cost of contracted research and development, are expensed as incurred.

**Transaction and Integration Costs**—Transaction and integration costs, including fees associated with strategic initiatives, issuance costs for potential debt and equity offerings, and costs associated with potential M&A activity, are expensed as incurred. The Company incurred related expenses of \$19.4 million and \$3.7 million, for the years ended December 31, 2022 and 2021, respectively.

**Income Taxes**—The Company uses the asset and liability method of accounting for income taxes. Deferred income taxes are recorded to reflect the tax consequences on future years for differences between the tax basis of assets and liabilities and their financial reporting amounts at each year-end based on enacted tax laws and statutory tax rates applicable to the periods in which the differences are expected to affect taxable income. Valuation allowances are established when necessary to reduce deferred tax assets to amounts which are more likely than not to be realized.

*Employee Retention Credit*—Pursuant to the Coronavirus Aid, Relief and Economic Security Act (the "CARES Act"), the Company is eligible for an employee retention credit subject to certain criteria. The Company has accounted for funds received under the CARES Act in accordance with International Accounting Standards (IAS) 20, *Accounting for Government Grants and Disclosure of Government Assistance*, of International Financial Reporting Standards ("IFRS").

Under an IAS 20 analogy, a business entity would recognize the employee retention credit on a systematic basis over the periods in which the entity recognizes the payroll expenses for which the grant (i.e., tax credit) is intended to compensate when there is reasonable assurance (i.e., it is probable) that the entity will comply with any conditions attached to the grant and the grant (i.e., tax credit) will be received.

The Company applied for the Employee Retention Credit during 2022 and received a reimbursement from the government in the amount of \$3.2 million during the fourth quarter of 2022. Due to the uncertainty in the government program and the changing legislation, the Company could not determine that the conditions of the program have been substantially met and therefore have recorded a reserve in the amount of \$3.2 million in "Other long-term liabilities" on the consolidated balance sheet.

**Contingent Consideration**— The Company accounts for the contingent consideration related to the Holo Surgical Acquisition as a liability in accordance with the guidance of ASC 480, *Distinguishing Liabilities from Equity*, because the contingent consideration represents a conditional obligation that has a fixed monetary value known at inception and we may settle by issuing a variable number of our equity shares. The liability is recorded at its fair value at inception and shall be marked to market subsequently at the end of each reporting period, with any change recognized in the current earnings. See Note 7 for further discussion related to the Holo Surgical Acquisition.

**Noncontrolling Interest**— The Company's consolidated noncontrolling interest is comprised of its investment in INN. The Company evaluated whether noncontrolling interest is subject to redemption features outside of the Company's control. We evaluated noncontrolling interest to determine whether it is currently redeemable for cash or probable of being redeemable for cash in the future within the mezzanine section of the consolidated balance sheet. As the noncontrolling interest is not currently redeemable, and is only redeemable upon the occurrence of FDA approval, we will not remeasure at each reporting period until approval is obtained.

**Treasury Stock** — The Company may periodically repurchase shares of its common stock from employees for the satisfaction of their individual payroll tax withholding upon vesting of restricted stock awards in connection with the Company's incentive plans. The Company's repurchases of common stock are recorded at the stock price on the vesting date of the common stock. The Company repurchased 14,921 and 3,633 shares of its common stock for \$0.1 million and \$0.2 million, for the years ended December 31, 2022 and 2021, respectively.

**Earnings Per Share**—Basic earnings per share ("EPS") is computed by dividing earnings attributable to common stockholders by the weighted-average number of common shares outstanding for the periods. Diluted EPS reflects the incremental shares issuable upon the assumed exercise of securities that could share in earnings. Shares whose issuance is contingent upon the satisfaction of certain conditions shall be considered outstanding and included in the computation of diluted EPS as follows:

- a. If all necessary conditions have been satisfied by the end of the period (the events have occurred), those shares shall be included as of the beginning of the period in which the conditions were satisfied (or as of the date of the contingent stock agreement, if later).
- b. If all necessary conditions have not been satisfied by the end of the period, the number of contingently issuable shares included in diluted EPS shall be based on the number of shares, if any, that would be issuable if the end of the reporting period were the end of the contingency period (for example, the number of shares that would be issuable based on current period earnings or period-end market price) and if the result would be dilutive. Those contingently issuable shares shall be included in the denominator of diluted EPS as of the beginning of the period (or as of the date of the contingent stock agreement, if later).

Other Operating Income— Included within "Other operating income, net" for the years ended December 31, 2022 and 2021 is \$0.9 million and \$3.9 million, respectively, related to the settlement received by the Company from OEM related to inventory purchased during the year that was also paid for by the Company at the date of acquisition.

# 3. Recently Issued and Adopted Accounting Standards.

To date, there have been no recent accounting pronouncements not yet effective that the Company expects will have a material, or potentially material, impact to our consolidated financial statements.

# 4. Leases

The Company's leases are classified as operating leases and includes office space, automobiles, and copiers. The Company does not have any finance leases and the Company's operating leases do not have any residual value guarantees, restrictions or covenants. As of December 31, 2022 the only lease that has yet to commence is for our San Diego Design Center, which is expected to open in mid-2023. Therefore, no lease obligation or right-of-use ("ROU") asset has been recorded as of December 31, 2022. All other obligations associated with the lease are reflected as of December 31, 2022. The Company's leases have remaining lease terms of 1 to 7 years, some of which include options to extend or terminate the leases. The option to extend or terminate is only included in the lease term if the Company is reasonably certain of exercising that option. Operating lease ROU assets are presented within "Other assets-net" on the consolidated balance sheets. The current portion of operating lease liabilities are presented within "Other long-term liabilities" on the consolidated balance sheets. The Company's lease agreements do not provide a readily determinable implicit rate nor is it available to the Company from its lessors. Instead, the Company estimates its incremental borrowing rate based on information available at lease commencement in order to discount lease payments to present value. Short-term leases with an initial term of 12 months or less are not recorded on the consolidated balance sheets.

A subset of the Company's automobile and copier leases contain variable payments. The variable lease payments for such automobile leases are based on actual mileage incurred at the standard contractual rate. The variable lease payments for such copier leases are based on actual copies incurred at the standard contractual rate. The variable lease costs for all leases are immaterial.

The components of operating lease expense were as follows:

	For the Year Ended December 31, 2022		
Operating lease cost	\$ 462	\$	706
Short-term operating lease cost	916		335
Total operating lease cost	\$ 1,378	\$	1,041

Supplemental cash flow information related to operating leases was as follows:

	For the Year Ended December 31, 2022			For the Year Ended December 31, 2021	
Cash paid for amounts included in the measurement of lease liabilities	\$	1,405	\$	1,237	
ROU assets obtained in exchange for lease obligations		381		57	

Supplemental balance sheet information related to operating leases was as follows:

	Balance Sheet Classification	Balance at December 31, 2022		Balance at mber 31, 2021	
Assets:					
Right-of-use assets	Other assets - net	\$	967	\$ 876	
Liabilities:					
Current	Accrued expenses	\$	182	\$ 294	
Noncurrent	Other long-term liabilities		1,142	947	
Total operating lease liabilities		\$	1,324	\$ 1,241	
	F-16				

The weighted-average remaining lease terms and discount rates were as follows:

	For the Year Ended December 31, 2022	For the Year Ended December 31, 2021
Weighted-average remaining lease term (years)	6.0	6.3
Weighted-average discount rate	4.97%	5.09%

As of December 31, 2022, maturities of operating lease liabilities (excluding San Diego Design Center lease) were as follows:

	Bala	nce at
Maturity of Operating Lease Liabilities	Decembe	er 31, 2022
2023	\$	384
2024		402
2025		391
2026		389
2027 and beyond		806
Total future minimum lease payments		2,372
Less imputed interest		(1,048)
Total	\$	1,324

# 5. Discontinued Operations

On July 20, 2020, the Company completed the disposition of its former original equipment manufacturing business and business related to processing donated human musculoskeletal and other tissue and bovine and porcine animal tissue in producing allograft and xenograft implants using sing BIOCLEANSE<sup>®</sup>, TUTOPLAST<sup>®</sup> and CANCELLE<sup>®</sup> SP sterilization processes (collectively, the "OEM Businesses"). Accordingly, the OEM Businesses are reported as discontinued operations in accordance with ASC 205-20, *Discontinued Operations* ("ASC 205-20"). The results of operations from the OEM Businesses are classified as discontinued operations in the consolidated statements of comprehensive loss. The Company applied the "Intraperiod Tax Allocation" rules under ASC 740, which requires the allocation of an entity's total annual income tax provision among continuing operations and, in the Company's case, discontinued operations. There were no assets or liabilities of the OEM Business as of years ended December 31, 2022 or December 31, 2021, due to the transaction occurring on July 20, 2020. Applicable amounts in prior years have been recast to conform to this discontinued operations presentation.

The following table presents the financial results of the discontinued operations:

	Year Ended December 31, 2022	Year Ended December 31, 2021
Major classes of line items constituting net income from discontinued operations:		
Revenues	\$ —	\$ —
Costs of goods sold	_	_
Gross profit		
Expenses:		
General and administrative	_	_
Severance and restructuring costs	_	_
Transaction and financing expenses	_	_
Total operating expenses		
Operating income		
Other expense (income):		
OEM working capital adjustment	_	6,316
Interest expense	_	_
Loss on extinguishment of debt	_	
Derivative loss	_	_
Foreign exchange (gain) loss	_	_
Total other expense - net		6,316
(Loss) income from discontinued operations		(6,316)
Gain on sale of net assets of discontinued operations	_	_
(Loss) Income from discontinued operations before income tax provision		(6,316)
Income tax (benefit) provision		(2,674)
Net (loss) income on discontinued operations	\$ —	\$ (3,642)

On December 1, 2020, pursuant to the OEM Purchase Agreement dated as of January 13, 2020 (as amended from time to time, the "OEM Purchase Agreement"), by and between the Company and Ardi Bidco Ltd. (the "Buyer"), the Company received a notice from the Buyer indicating that a post-closing adjustment in an amount of up to \$14.0 million may be owed in respect of the working capital adjustment paid at closing. On June 3, 2021, the firm engaged to resolve the dispute issued a binding, non-appealable resolution whereby it was determined the Company was liable for \$5.8 million of the disputed amount, which was finalized and paid during the second quarter of 2021. The final settlement was expensed under "Loss from operations of discontinued operations" in our consolidated statements of comprehensive loss.

There were no operating cash flows of discontinued operations for the years ended December 31, 2022 and 2021. Investing cash flows used in discontinuing operations were comprised of \$0.0 million and \$5.4 million for the years ended December 31, 2022 and 2021, respectively, related to payments made for the OEM working capital adjustment less agreed upon fees. All amounts exclude the effect of income taxes.

#### 6. Revenue from Contracts with Customers

#### Disaggregation of Revenue

The Company's entire revenue for the years ended December 31, 2022 and 2021 were recognized at a point in time. The following table represents total revenue by geographical region for the years ended December 31, 2022 and 2021:

	Year Ended December 31, 2022		ear Ended nber 31, 2021
Revenues:	_		
Domestic	\$ 68,647	\$	77,927
International	 13,332		12,573
Total revenues from contracts with customers	\$ 81,979	\$	90,500

# 7. Business Combinations and Acquisitions

#### Inteneural Networks Inc.

On December 30, 2021, the Company entered into a Stock Purchase Agreement with Dearborn Capital Management LLC, and Neva, LLC, a Delaware limited liability company (collectively the sellers of INN), that are owned by Krzysztof Siemionow, MD, PhD ("Siemionow"), Pawel Lewicki, PhD ("Lewicki") respectively to acquire a 42% equity interest in the issued and outstanding shares of INN for a non-exclusive right to use their proprietary technology. On the date of the Stock Purchase Agreement, Lewicki was as a member of the Board of Directors (the "Board").

INN is a medical technology company specializing in AI and big data learning analysis of brain imaging. INN has a proprietary AI technology that seeks to autonomously segment and identify neural structures in medical images to help identify possible pathological states. This technology has potential future applications in neurosurgery as well as a wide variety of potential disorders, including dementia, autism, tumors, aneurysm, stroke, and neurovascular structures using magnetic resonance imaging and computed tomography platforms. The Company believes the transaction has the following benefits: i) the integration of INN's ML and AI technologies may position the Company as a leader in intelligent digital health; ii) by bringing INN's intercranial capabilities to the HOLO<sup>TM</sup> AI platform, the Company seeks to expand the applicability of HOLO AI technology into significant segments beyond spine and in particular, neurosurgery; iii) the expected synergies in the research and development and eventual commercial functions should provide for a particularly efficient integration of INN's technology and talent; and iv) the transaction is expected to materially contribute to the Company's mission to improve patient lives through better outcomes.

As consideration for the 42% ownership we paid \$19.9 million which consisted of \$5.0 million in cash, issuance to the Sellers of 227,359 shares of our common stock, par value of \$0.001, which had a fair value of \$4.9 million and issuance of unsecured promissory notes to the Sellers in fair value of the principal in the amount of \$10.0 million. In exchange for 42% equity interest the Company is able to use the proprietary AI technology as a nonexclusive licensee. As part of the transaction, the Company is obligated to purchase up to 100% of the equity of INN if three additional clinical, regulatory, and revenue milestones are met. With each additional closing, the Company will acquire an additional 19.3% equity within INN for an additional \$19.3 million in cash payment for each milestone. None of the milestones have been achieved as of December 31, 2022.

Management has determined that the Company has obtained control through means other than voting rights as the Company is deemed to be the primary beneficiary and is the most closely associated decision maker under ASC 810, *Consolidation*. Based on this, the Company has considered INN to be a VIE and has fully consolidated INN into the consolidated financial statements. INN does not have any assets or liabilities as of December 31, 2022 and December 31, 2021. Additionally, there was no income statement activity within INN for the years ended December 31, 2022 and 2021. As such, the amounts recorded in the "Mezzanine equity" section of the consolidated balance sheets has not changed.

The Company further determined that substantially all of the fair value of INN was concentrated in the acquired in-process research and development ("IPR&D") asset in accordance with ASC 805, *Business Combination* and therefore accounted for this as an asset acquisition. The total consideration of the asset acquisition was determined to be \$72.3 million, which consisted of cash consideration of \$5.0 million, \$4.9 million of fair value of shares issued to the seller, \$10.0 million of seller notes issued to the sellers, direct and incremental expenses of \$0.4 million incurred for the INN acquisition, \$10.3 million in forward contracts related to the three potential milestone payments and \$41.7 million in a noncontrolling interest related to the 58% equity interest not purchased. As the forward contracts are redeemable upon a future event (FDA approval) it is determined that this event is not probable under the accounting guidance. As a result, the forward contracts are not remeasured to fair value for the years ended December 31, 2022 and 2021.

The total purchase price paid in the INN acquisition has been allocated to the net assets acquired based on the relative fair value as the completion of the acquisition, primarily including the IPR&D related to INN's development of their AI technology that autonomously segments neural structures and other intangible assets for assembled workforce. The neuro networks and segmentation has not yet reached technological feasibility and has no alternative use; thus, the purchased IPR&D was expensed immediately to the acquisition, resulting in a one-time charge of \$72.1 million recognized in the asset acquisition expense line on the consolidated statement of comprehensive loss for the year ended December 31, 2021. Additionally, the intangible asset related to the assembled workforce, in the amount of \$0.2 million was immediately impaired together with other intangible assets during the fourth quarter of 2021 due to the Company's negative projected cash flows.

The Company recorded noncontrolling interest of \$52.0 million which is comprised of \$41.7 million related to the investment in INN and \$10.3 million related to the embedded forward contracts. Management determined that because the IPR&D asset did not have technological feasibility, it was immediately expensed. As a result of the transaction, the company recorded a \$72.1 million loss within the consolidated statements of comprehensive loss for the year ended December 31, 2021. This loss has a net impact of \$30.2 million to Surgalign, and \$41.9 million impact to INN. These adjustments were made as it relates to the amounts recorded within the transaction.

# **Prompt Prototypes Acquisition**

On April 30, 2021, the Company entered into an Asset Purchase Agreement (the "Agreement") with Prompt Prototypes LLC ("Prompt"). The Company purchased the assets of Prompt to expand its research and development capabilities and create the capacity to produce certain medical prototypes. Pursuant to the terms of the Agreement, the Company purchased specific assets and assumed certain liabilities of Prompt for a purchase agreement price of \$1.1 million. At the closing, the Company paid \$0.3 million of cash and issued restricted shares with an aggregate fair market value of \$0.2 million to the sellers. The remaining \$0.6 million of the purchase price will be paid to the seller, contingent on the continued employment with the Company, in the form of cash and restricted shares in two equal amounts on the 18th and 36th month anniversary of the closing date. On October 30, 2022, the Company issued its first payment to coincide with the 18 month anniversary from the closing date which consisted of \$0.2 million of cash and issuance of restricted shares with an aggregate fair market value of \$0.1 million. The outstanding second payment is considered future compensation.

The following table summarizes the fair value of the identifiable assets acquired and liabilities assumed from the acquisition of Prompt as of April 30, 2021 (in thousands):

	Balan April 30	
Inventories	\$	140
Right-of-use assets		78
Property and equipment		528
Operating lease liabilities		(78)
Deferred tax liability		(28)
Net assets acquired	\$	640
Bargain purchase gain		(90)
Total purchase price	\$	550

Based on the final purchase price, the fair value of the assets acquired and liabilities assumed exceeded the purchase price consideration resulting in a bargain purchase gain of \$0.1 million and was recorded in "Other expense (income) - net" in our consolidated statements of comprehensive loss for the year ended December 31, 2021. The bargain purchase was primarily driven by the potential future compensation expense in lieu of an increased purchase price. Purchase accounting has been finalized and no adjustments were made to those amounts originally recorded.

# 8. Stock-Based Compensation

The Company has three active stock-based compensation plans: the 2021 Incentive Compensation Plan, the 2021 Inducement Plan, and the 2021 Employee Stock Purchase Plan ("ESPP"). The Company accounts for its stock-based compensation plans in accordance with ASC 718. The Company grants stock-based awards to its employees, including officers and directors, comprised of restricted stock, restricted stock units, stock options and ESPP purchase rights.

# **Employee Equity Plans**

# 2021 Incentive Compensation Plan

On May 7, 2021, the Company's stockholders approved and adopted the 2021 Incentive Compensation Plan (the "Incentive Plan"). The Incentive Plan permits the grant of stock options, stock appreciation rights, restricted stock, restricted stock units and performance shares to our officers, directors, employees, and consultants of the Company. The plan allows for up to 666,666 shares of common stock to be issued with respect to awards granted.

# 2021 Inducement Compensation Plan

On May 7, 2021, the Company's stockholders approved and adopted the 2021 Inducement Plan (the "Inducement Plan"). The Inducement Plan purpose is to advance the interests of the Company by providing a material inducement for the best available individuals to join the Company and its subsidiaries as employees by affording such individuals an opportunity to acquire a proprietary interest in the Company. The Inducement Plan permits the grant of stock appreciation rights, restricted stock, restricted stock units and performance shares to our officers, directors, employees, and consultants of the Company. The plan allows for up to 300,000 shares of common stock to be issued with respect to awards granted.

# Employee Stock Purchase Plan

On May 7, 2021, our board of directors adopted the ESPP, which became effective July 1, 2021. Under our ESPP, employees can purchase shares of our common stock based equal to no less than 1% of the employee's compensation, up to a maximum of 15%, subject to certain limits. The offering period is every six-month period beginning January 1st and July 1st of each year. The ESPP offers a six-month look-back feature. The purchase price per share is equal to the lower of 85% of the fair market value of our common stock on the offering date or the purchase date. ESPP purchases are settled with common stock from the ESPP's previously authorized and available pool of shares. A total of 166,666 shares of common stock have been authorized for issuance under the ESPP plan.

During 2022, 99,428 shares were issued under the ESPP for \$0.2 million and in 2021, 22,220 shares were issued for \$0.4 million. There were 45,018 shares available for issuance under the ESPP plan as of December 31, 2022.

# **Impact on Net Loss**

For the years ended December 31, 2022 and 2021, the Company recognized stock-based compensation related to equity-classified awards as follows:

	Fe	nber 31,		
		2022		2021
Stock-based compensation:				
Costs of goods sold	\$	_	\$	21
General and administrative		4,289		4,839
Research and development		345		352
Total	\$	4,634	\$	5,212

# **Stock Options**

The Company's policy is to grant stock options at an exercise price equal to 100% of the market value of a share of common stock at closing on the date of the grant. The Company's stock options generally have five-to ten-year contractual terms and vest over a one-to-five year period from the date of grant.

As of December 31, 2022, there was \$0.5 million of total unrecognized stock-based compensation expense related to nonvested stock options. That expense is expected to be recognized over a weighted-average period of 2.47 years.

Stock options outstanding, exercisable and available for grant at December 31, 2022, are summarized as follows:

	Number of Options	 Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (Years)	Int Val	regate rinsic ue (In usands)
Outstanding at January 1, 2022	177,665	\$ 92.26	3.96	\$	
Granted	_	_			
Exercised	_	_			
Forfeited or expired	(101,512)	99.26			
Outstanding at December 31, 2022	76,153	\$ 82.94	6.77	\$	_
Vested or expected to vest at		 			
December 31, 2022	76,153	\$ 82.94	6.77	\$	
Exercisable at December 31, 2022	52,562	\$ 88.02	6.32	\$	
Available for grant at December 31, 2022	288,585				

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value of stock options for which the fair market value of the underlying common stock exceeded the respective stock option exercise price.

Other information concerning stock options are as follows:

	For the	For the Year Ended December 31,				
(in thousands, except for per share information)	2022			2021		
Weighted average fair value of stock options granted	\$		\$	0.93		
Aggregate intrinsic value of stock options exercised	\$	_	\$	_		

The aggregate intrinsic value of stock options exercised in a period represents the pre-tax cumulative difference, for the stock options exercised during the period, between the fair market value of the underlying common stock and the stock option exercise prices.

The following weighted-average assumptions were used to determine the fair value of options and purchases under ASC 718. Please note there were no stock options granted in 2022, so no valuation metrics are provided:

		Year Ended Decem	Year Ended December 31,		
		2022	2021		
Expected term (years)		0.00	6.35		
Risk free interest rate		—%	0.72%		
Volatility factor		—%	49.97%		
Dividend yield		<del>_</del>	_		
	F-22				

# **Employee Stock Purchase Plan**

The following weighted-average assumptions were used to determine the fair value of ESPP and purchases under ASC 718:

	Year Ended Decem	Year Ended December 31,		
	2022	2021		
Expected term (years)	0.50	0.50		
Risk free interest rate	1.03%	0.05%		
Volatility factor	91.99%	84.32%		
Dividend yield	_	_		

# Restricted Stock Awards

The Company's policy is to grant restricted stock awards at a fair value equal to 100% of the market value of a share of common stock at closing on the date of the grant. The Company's restricted stock awards generally vest over one-year to three-year periods.

The value of restricted stock awards that do not have market conditions is determined by the market value of the Company's common stock at the date of grant. In 2022, no restricted stock awards were granted to employees and non-employee directors. As of December 31, 2022, there was \$0.2 million of total unrecognized stock-based compensation related to unvested restricted stock awards. That expense is expected to be recognized on a straight-line basis over a weighted-average period of 0.70 years. The following table summarizes information about unvested restricted stock awards as of December 31, 2022:

	Number of Shares	Weighted Average Grant Date Fair Value
Unvested at January 1, 2022	21,788	\$ 86.65
Granted	_	_
Vested	(10,833)	94.42
Forfeited	(4,496)	83.49
Unvested at December 31, 2022	6,459	\$ 75.81

The fair market value of restricted stock awards vested in 2022 and 2021 was \$0.1 million and \$1.9 million, respectively.

# Restricted Stock Units

The Company's policy is to grant restricted stock units at a fair value equal to 100% of the market value of a share of common stock at closing on the date of the grant. The Company's restricted stock units generally vest over one-year to three-year periods.

The value of restricted stock units is determined by the market value of the Company's common stock at the date of grant. In 2022, restricted stock units in the amount of 565,118 shares and 114,285 shares of restricted stock were granted to employees and non-employee directors, respectively. As of December 31, 2022, there was \$4.6 million of total unrecognized stock-based compensation expense related to unvested restricted stock units. That expense is expected to be recognized on a straight-line basis over a weighted-average period of 1.46 years. The following table summarizes information about unvested restricted stock units as of December 31, 2022:

	Number of Shares	 Weighted Average Grant Date Fair Value
Unvested at January 1, 2022	158,972	\$ 48.83
Granted	679,403	5.88
Vested	(75,970)	50.19
Forfeited	(66,314)	29.13
Unvested at December 31, 2022	696,091	\$ 8.64

The fair market value of restricted stock units vested in 2022 and 2021 was \$0.4 million and \$0.0 million, respectively.

#### 9. Inventories

The inventory balances as of December 31, 2022 and 2021, consist entirely of finished goods. The Company values its inventories at the lower of net realizable value or cost using FIFO.

For the years ended December 31, 2022 and 2021, the Company recognized costs related to inventory write-downs of \$20.0 million and \$9.1 million, respectively. Of the \$20.0 million incurred in 2022, \$13.8 million related to costs associated with the product portfolio rationalization initiatives and the wind down of the international location, which led to increases in our excess quantities and obsolescence ("E&O") reserve. In addition, we incurred an additional \$3.2 million of an E&O charge related to a decrease in 2022 sales as compared to forecasted. The E&O write-downs are included within "Costs of goods sold" on the consolidated statements of comprehensive loss. Please see Note 20 for further discussion.

The Company received a settlement from OEM of \$0.9 million and \$3.9 million, respectively, for the years ended December 31, 2022 and 2021 related to inventory that was purchased during the period that was also paid for during the split of the OEM Businesses. These amounts are recorded in "Other operating income, net" in our consolidated statements of comprehensive loss.

On January 20, 2021, the Company and Oxford Performance Materials, Inc. ("Oxford") entered into an Amended and Restated License and Supply Agreement (the "Oxford Supply Agreement") pursuant to which Oxford licenses certain intellectual property to the Company and supplies the Company on a non-exclusive basis in the United States with PEKK material for use in spinal implants. The Company previously prepaid 2024 royalties to Oxford. Based on current sales performance management determined those royalties would not be paid and wrote off a portion of the prepayment in the amount of \$0.2 million and \$3.0 million for the years ended December 31, 2022 and 2021, respectively. These amounts are recorded within "Costs of goods sold" on the consolidated statements of comprehensive loss.

# 10. Prepaid and Other Current Assets

Prepaid and Other Current Assets are as follows:

		December 31,		
	2022			2021
Leasehold improvement reimbursement	\$	2,885	\$	_
Income tax receivable		958		4,116
OEM Safety Stock receivable		900		1,000
Prepaid expenses		941		2,553
Other receivable		965		815
Insurance recovery receivable				1,500
Total Prepaid and Other Current Assets	\$	6,649	\$	9,984

For the Year Ended

# 11. Property and Equipment

Property and equipment are as follows:

		December 31,			
	2	022		2021	
Processing equipment	\$	266	\$	346	
Surgical instruments		543		489	
Office equipment, furniture and fixtures		1		15	
Computer equipment and software		40		44	
Construction in process		1,207		51	
Total Property and equipment	\$	2,057	\$	945	

For the Vear Ended

For the years ended December 31, 2022 and 2021, the Company had depreciation expense in connection with property and equipment of \$2.0 million and \$2.5 million, respectively. The Company uses the straight-line method of depreciation.

For the years ended December 31, 2022 and 2021, the Company recorded asset impairment and abandonment charges of \$3.7 million and \$11.0 million, respectively, for property and equipment as a result of negative forecasted cash flows. The fair value of property and equipment was measured utilizing an orderly liquidation value of each of the underlying assets. Refer to Note 14 for further information on impairment.

Construction in process is further presented below:

	For the Year Ended December 31,			
		2022		2021
Beginning balance as of January 1	\$	51	\$	_
Capitalized		1,207		5,015
Impairment		_		(4,964)
Assets transferred into service		(51)		_
Ending balance as of December 31	\$	1,207	\$	51

For the years ended December 31, 2022 and 2021, the Company capitalized a total of \$1.2 million and \$0.0 million of employee costs related to enhancements for the HOLO<sup>TM</sup> Portal surgical guidance system, including stock-based compensation expense of \$0.1 million and \$0.0 million for the respective periods. No impairment has been taken as the Company has determined cost incurred will result in additional functionality for the system. These costs are recorded within "Construction in Process" on the consolidated balance sheet as of December 31, 2022 as the enhancements to the system are still being developed and have not been submitted to the FDA. We expect this to happen in the first half of 2023.

For the years ended December 31, 2022 and 2021, the Company capitalized a total of \$0.0 million and \$4.5 million of internal software expense related to activities associated to the Enterprise Resource Planning ("ERP") system implementation. The ERP system was implemented in January 2022 and related capitalized expenses were transferred from "Construction in process" to "Computer equipment and software" to coincide with implementation. The Company subsequently impaired the costs in the quarter they were capitalized due to our continued negative operating cash flows. We recorded impairment charges of \$0.0 million and \$4.4 million, respectively and recorded those charges within the "Asset impairment and abandonments" line on the consolidated statements of comprehensive loss. Note 14 further discusses impairment methods applied for the ERP system.

For the years ended December 31, 2022 and 2021, the company expensed \$0.7 million and \$0.1 million, respectively, related to the ERP implementation as they were not associated to the design and development phase of the ERP project. These non-capitalizable expenses are recorded in the "General and administrative" line on the consolidated statements of comprehensive loss.

# 12. Debt

On December 30, 2021, the Company issued \$10.6 million aggregate principal amount of unsecured seller notes ("Seller Notes") recorded at \$10.2 million and \$10.0 million as of December 31, 2022 and 2021, respectively, as it was issued in conjunction with the acquisition of the equity interest in INN. All principal and accrued interest due and payable on the earlier of December 30, 2024, or the date upon which a change in control occurs. A change of control occurs when (i) the current shareholders of the Company will no longer own a majority of the outstanding voting shares of the Company due to a transaction or series of related transactions, or (ii) a sale or transfer of Holo Surgical Inc and Inteneural Networks Inc or all or substantially all of their assets. Interest is paid in kind and capitalized into the principal amount of the Seller Notes on each anniversary of the issuance date at a rate of 6.8% per year. For the years ended December 31, 2022 and 2021, management accrued \$0.2 million and \$0.0 million, respectively, in interest expense and accredited, \$0.8 million and \$0.0 million, respectively, related to the seller notes for a total interest expense of \$1.0 million and \$0.0 million, respectively. In the event of default, as defined in the agreement, any and all of the indebtedness may be immediately declared due and payable, and the interest would accrue at a 4.0% higher rate. There is no prepayment penalty or covenants related to the fixed rate notes. The Seller Notes were issued as deferred consideration in connection with the INN Purchase Agreement discussed at Note 1, Note 7 and Note 25.

Debt issuance costs were immaterial and were included within the overall costs of the acquisition of INN. Related costs were expensed under "Asset acquisition expenses" in our consolidated statements of comprehensive loss. The following table summarizes the debt recorded on the consolidated balance sheet:

	 Carrying Value (In thousands)			
	 2022		2021	
Seller Notes-P. Lewicki	\$ 5,306	\$	5,306	
Seller Notes-K. Siemionow	5,306		5,306	
Less: accretion of acquisition adjustment	(420)		(630)	
Total Seller Notes - related party	10,192		9,982	
Current portion of seller notes	_		_	
Total long-term seller notes, excluding current portion	\$ 10,192	\$	9,982	

As of December 31, 2022 and 2021, the fair value of the Seller Notes is \$10.2 million and \$10.0 million, respectively. The Company has determined that the Seller Notes is a Level 2 financial instrument as there are other unobservable inputs.

As of December 31, 2022, the future maturities of long-term debt, excluding deferred financing costs, accrued interest and debt discount, were as follows (in thousands):

2023 2024 2025 2026 2027 Thereafter		\$ _
2024		10,612
2025		
2026		_
2027		
Thereafter		
Total		\$ 10,612
	F-26	

# 13. Net Loss Per Common Share

The number of shares of common stock used in the calculation of basic and diluted net loss per common share is presented below:

	For the Year	For the Year Ended		
	December	31,		
	2022	2021		
Weighted average basic and dilutive shares	6,555,207	4,086,409		

For the years ended December 31, 2022 and 2021, the Company recorded a net loss from its continuing operations. As a result, the Company has excluded all potential dilutive shares for stock options, restricted stock units, and restricted stock awards, pre-funded warrants, and outstanding warrants from the computation of the diluted net loss per share to avoid the anti-dilutive effect.

The following table includes the number of potential dilutive shares that were excluded due to the anti-dilutive effect:

	December 31,		
	2022 20		
Stock Options		_	
Restricted Stock Units and Restricted Stock Awards	268,502	106,607	
Pre-funded warrants	4,926,498	_	
Warrants	675,747	_	
Total	5,870,747	106,607	

For the year end December 31, 2022 and December 31, 2021, the company excluded 92,358 and 176,856 respectively, of issued stock options in the computation of diluted net loss per common share because their exercise price exceeded the average market price during the respective periods. Also, for the year ended December 31, 2022 and December 31, 2021, 1,601,545 and 1,024,154 of the Company's outstanding warrants were excluded from the computation of diluted net loss per common share as they were considered "out-of-the-money."

# 14. Fair Value Information

Fair value is defined as the price that would be received upon the sale of an asset or paid to transfer a liability in an orderly transaction between market participants on the measurement date. Valuation techniques, used to measure fair value, maximize the use of observable inputs, and minimize the use of unobservable inputs. The fair value hierarchy defines a three-level valuation hierarchy for classification and disclosure of fair value measurements as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- Level 2 Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
  - Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

Fair value is assessed each reporting period, or more frequently, if circumstances dictate the need to revalue amounts recorded. The carrying value of cash and cash equivalents, accounts receivable, inventories, prepaid and other current assets, accounts payable and accrued expenses are reasonable estimates of their fair values, due to the short-term nature of the accounts. Management has determined that the company's contingent consideration resulting from its acquisitions, property and equipment, definite-lived intangibles assets, other assets, and warrant liability are within the Level 3 fair value hierarchy and are measured using Level 3 inputs as described below.

# **Contingent Consideration**

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Changes in the fair value of contingent consideration are recorded in the "Gain on acquisition contingency" line in the consolidated statements of loss. Significant changes in unobservable inputs, mainly the probability of success and cash flows projected, could result in material changes to the contingent consideration liabilities.

Holo Surgical

On September 29, 2020, the Company entered into a Stock Purchase Agreement (the "Holo Purchase Agreement"), with Roboticine, Inc, a Delaware corporation (the "Seller"), Holo Surgical S.A., a Polish joint-stock company ("Holo S.A."), Pawel Lewicki, PhD ("Lewicki"), and Krzysztof Siemionow, MD, PhD ("Siemionow"), which provides for the Company to acquire all of the issued and outstanding equity interests in Holo Surgical Inc., a Delaware corporation and a wholly owned subsidiary of the Seller ("Holo Surgical"). The Seller, Holo S.A., Lewicki and Siemionow are together referred to herein as the "Seller Group Members." The Acquisition was closed on October 23, 2020.

As consideration for the Holo Surgical Acquisition, the Company paid to the Seller \$30.0 million in cash and issued to the Seller 208,333 shares of common stock, par value \$0.001 of the Company ("Common Stock"). In addition, following the closing, the Seller will be entitled to receive contingent consideration from the Company valued in an aggregate amount of up to \$83.0 million, to be paid through the issuance of Common Stock or the payment of cash, contingent upon and following the achievement of certain regulatory, commercial and utilization milestones by specified time periods occurring up to the sixth (6th) anniversary of the closing.

The Purchase Agreement provides that the Company will issue Common Stock to satisfy any contingent consideration payable to the Seller, until the total number of shares of Common Stock issued to the Seller pursuant to the Purchase Agreement (including the 208,333 shares of Common Stock issued at closing) is equal to 496,666 shares of Common Stock (or otherwise, to the extent a lower number, the maximum number of shares of Common Stock that would not require obtaining stockholder approval under the applicable rules of the Nasdaq Stock Market). Following the attainment of that limitation, the post-closing contingent payments would be payable in cash. The number of shares of Common Stock issued as contingent consideration with respect to the achievement of a post-closing milestone, if any, will be calculated based on the volume weighted average price of the Common Stock for the five (5) day trading period commencing on the opening of trading on the third trading day following the achievement of the applicable milestone. On January 12, 2022, the Company entered into a Second Amendment to the Stock Purchase Agreement with the sellers of Holo Surgical to amend one of the regulatory milestones beyond December 31, 2021. This first regulatory milestone was subsequently achieved on January 14, 2022 when the Company received 510(k) clearance for its HOLO Portal™ surgical guidance system. Upon achievement of this milestone the Company issued 288,333 in common stock at a value of \$5.9 million, and also paid the Seller Group Members \$4.1 million in cash for a total payment for achieving the milestone of \$10.0 million pursuant to the terms of the agreement (the "Holo Milestone Payments"). The second regulatory milestone within the Purchase Agreement had an achievement date of December 31, 2022, which was not achieved. This was reflected within the valuation of the milestones as of December 31, 2022.

The Company determined the fair value of the Holo Milestone Payments to be the present value of each future payment amount estimated using a probability-weighted model, driven by the probability of success factor and expected payment date. The probability of success factor was used in the fair value calculation to reflect inherent regulatory, development and commercial risk of the Holo Milestone Payments. More specifically, the probability of expected achievement of the specific milestones, including risks associated with the uncertainty regarding the achievement and payment of milestones; obtaining regulatory approvals in the United States and Europe; the development of new features used with the product; the adaption of the new technology by surgeons; and the placement of the devices within the field. This fair value measurement is based on significant unobservable inputs in the market and thus represents a Level 3 measurement within the fair value hierarchy.

Inputs used in estimating the fair value of the contingent consideration for Holo Surgical as of December 31, 2022 and 2021, are summarized below:

 December 31, 2022	Valuation Technique	<b>Unobservable Inputs</b>	Ranges
\$ 24,061	Earn-Out Valuation	Probability of success factor	0% - 95%
		Discount rates	13.09% - 13.80%

Fair '	Value at			
December 31, 2021		Valuation Technique	Unobservable Inputs	Ranges
\$	51,928	Earn-Out Valuation	Probability of success factor	0% - 90%
			Discount rates	0.060/ 11.600/

The following table provides a reconciliation of contingent consideration measured at fair value using significant unobservable inputs (Level 3) for the years ended December 31, 2022 and 2021, (in thousands):

	For the Year Ended December 31,					
	2022			2021		
Beginning balance as of January 1	\$	51,928	\$		56,515	
Contingent consideration – Holo Milestone Payments		(10,000)			_	
Gain on acquisition contingency		(17,867)			(4,587)	
Ending balance as of December 31	\$	24,061	\$		51,928	

# Paradigm

On March 8, 2019, pursuant to a Master Transaction Agreement, the Company acquired Paradigm in a cash and stock transaction valued at up to \$300.0 million consisting of \$150.0 million of cash, plus potential future milestone payments. Paradigm's primary product is the Coflex<sup>®</sup> Interlaminar Stabilization<sup>®</sup> device, a minimally invasive motion preserving stabilization implant that is FDA approved for the treatment of moderate to severe lumbar spinal stenosis in conjunction with decompression.

Under the terms of the agreement, the Company paid \$100.0 million in cash and issued 357,653 shares of the Company's common stock. The shares of Company common stock issued on March 8, 2019, were valued based on the volume weighted average closing trading price for the five trading days prior to the date of execution of the definitive agreement, representing \$50.0 million of value.

There are no amounts recorded as contingent consideration as of December 31, 2022 or 2021, with the last milestones expiring on December 31, 2022.

Property and Equipment, Definite-Lived Intangibles and Other Assets

As further discussed in Note 11, as of December 31, 2022 and 2021, respectively, property and equipment with a carrying amount of \$6.0 million and \$12.0 million were written down to their estimated fair value of \$2.3 million and \$0.9 million using Level 3 inputs. The Level 3 fair value was measured based on orderly liquidation value and is evaluated on a quarterly basis. Unobservable inputs for the orderly liquidation value included replacement costs, physical deterioration estimates and market sales data for comparable assets.

Definite-lived intangible and other assets subject to amortization were impaired and written down to their estimated fair values in 2022 and 2021. Fair value is measured as of the impairment date using Level 3 inputs. Definite-lived intangible assets and other assets' fair value was measured based on the income approach and orderly liquidation value, respectively. Because the Company's forecasted cash flow being negative, any intangible assets acquired during the year was immediately impaired. Unobservable inputs for the orderly liquidation value included replacement costs, physical deterioration estimates and market sales data for comparable assets. Unobservable inputs for the income approach included forecasted cash flows generated from use of the definite-lived intangible assets.

As a result of impairments recognized, the following table summarizes the post impairment fair values of the corresponding assets subject to fair value measured using Level 3 inputs for the years ended December 31, 2022 and 2021, and the corresponding impairment charge during the respective year:

For the Year Ended

395

12,195

	December 31, 2022
	Impairment Net Book Value
Property and equipment - net	\$ 3,684 \$ 2,316
Definite-lived intangible assets - net	492 —
Other assets - net	1,176 5,522
Total	<u>\$ 5,352</u> <u>\$ 7,845</u>
	For the Year Ended December 31, 2021
	Impairment Net Book Value
Property and equipment - net	\$ 11,018 \$ 945
Definite-lived intangible assets - net	782 —

As of December 31, 2022 and 2021, the Company concluded, through its ASC 360 impairment testing of long-lived assets classified as held and used, that factors existed indicating that finite-lived intangible assets were impaired. The factors considered by management include a history of net losses and negative cash flows in each of those periods to be able to support the assets. The Company tested the carrying amounts of the property and equipment, definite lived intangible assets, and other assets for impairment. As a result, we recorded an impairment charge of \$5.4 million and \$12.2 million for the years ended December 31, 2022 and 2021, respectively, within the "Asset impairment and abandonments" line item on the consolidated statement of comprehensive loss.

# **Warrant Liability**

Other assets - net

Total

Warrants are accounted for as liabilities in accordance with ASC 815-40 and are presented within "Warrant liability" in the Company's consolidated balance sheets. The warrant liability is revalued each reporting period with the change in fair value recorded in the "Change in fair value of warrant liability" line item in the consolidated statements of comprehensive loss until the warrants are exercised or expire.

The following table presents information about the Company's liabilities that are measured at fair value:

	Level	Decem	ber 31, 2022	December 31, 2021		
Warrant liability	3	\$	22,982	\$	12,013	

June 14, 2021 Warrants

The table presented below is a summary of changes in the fair value of the Company's Level 3 valuation for the June 14, 2021 warrant liability including investor warrants and placement agent warrants for the years ended December 31, 2022 and 2021 (in thousands):

	For the Year Ended December 31,					
	2022			2021		
Beginning balance as of January 1	\$	12,013	\$			
Fair value of warrants on date of issuance					26,749	
Change in fair value of restriked warrants (1)		866			_	
Transfer of warrants (2)		(929)			_	
Change in fair value of warrant liability		(11,937)			(14,736)	
Ending balance as of December 31	\$	13	\$		12,013	

- (1) The following relates to the changes in fair value of the amended warrants from September 30, 2022 to November 16, 2022 related to the warrants which were restriked as part of the November Financing transaction. This change in fair value is recorded within the "Transaction and financing expenses" line item on the consolidated statement of comprehensive loss. Refer to footnote 15 for further explanation.
- (2) As the restriked warrants have the same assumptions and valuation inputs, the value was analyzed as part of the November 2022 financing.

The warrant liability is revalued each reporting period with the change in fair value recorded in the accompanying consolidated statements of comprehensive loss until the warrants are exercised or expire. The fair value of the warrant liability is estimated using the Black-Scholes Option Pricing Model using the following valuation inputs:

	Decemb	er 31, 2022	December 31, 202		
Stock price	\$	1.99	\$	0.72	
Risk-free interest rate		4.53%		0.84%	
Dividend yield		_		_	
Volatility		110%		130%	

February 15, 2022 Warrants

The table presented below is a summary of changes in the fair value of the Company's Level 3 valuation for the February 15, 2022 warrant liability including investor warrants and underwriter warrants for the year ended December 31, 2022 (in thousands):

	Warı	rant Liability
Beginning balance as of January 1	\$	
Fair value of warrants on date of issuance		10,157
Change in fair value of restriked warrants (1)		448
Transfer of warrants (2)		(1,064)
Redemption of shares		(1,749)
Change in fair value of warrant liability		(7,350)
Ending balance as of December 31	\$	442

- (1) The following relates to the changes in fair value of the amended warrants from September 30, 2022 to November 16, 2022 related to the warrants which were restriked as part of the November Financing transaction. This change in fair value is recorded within the "Transaction and financing expenses" line item on the consolidated statement of comprehensive loss. Refer to footnote 15 for further explanation.
- (2) As the restriked warrants have the same assumptions and valuation inputs, the value was analyzed as part of the November 2022 financing.

The warrant liability is revalued each reporting period with the change in fair value recorded in the accompanying consolidated statements of comprehensive loss until the warrants are exercised or expire. The fair value of the warrant liability is estimated using the Black-Scholes Option Pricing Model using the following valuation inputs:

		December 31, 202	
Stock price		\$	1.99
Risk-free interest rate			4.05%
Dividend yield			_
Volatility			95%
	F-31		

The table presented below is a summary of changes in the fair value of the Company's Level 3 valuation for the November 13, 2022 warrant liability for the year ended December 31, 2022 (in thousands):

	Warrant Liability						
	Pre-funded Warrants		Series A Warrants		Series B Warrants	Pla	cement Agent Warrants
Beginning balance as of January 1	<del>\$</del> —	\$		\$		\$	
Fair value of warrants on date of issuance	12,724		10,671		2,570		596
Transfer of warrants	_		1,993		_		_
Redemption of shares	(487)		_				_
Change in fair value of warrant liability	(2,434)		(2,421)		(570)		(115)
Ending balance as of December 31	\$ 9,803	\$	10,243	\$	2,000	\$	481

The warrant liability is revalued each reporting period with the change in fair value recorded in the accompanying consolidated statements of comprehensive loss until the warrants are exercised or expire. The fair value of the warrant liability is estimated using the Black-Scholes Option Pricing Model using the following valuation inputs:

	 December 31, 2022							
	Pre-funded Warrants (1)		Series A Warrants		Series B Warrants	Placement Age Warrants		
Stock price	\$ 1.99	\$	1.99	\$	1.99	\$	1.99	
Risk-free interest rate	N/A		3.96%		4.20%		3.97%	
Dividend yield	N/A		<del>_</del>		_		_	
Volatility	N/A		90%		105%		90%	

(1) The fair value of the pre-funded warrants has been calculated as the difference between the stock price and exercise price. No other inputs are applicable.

# 15. Share Offering and Warrants

On November 13, 2022, we entered into a securities purchase agreement (the "Purchase Agreement") with a single institutional investor pursuant to which we agreed to sell, in a registered direct offering 740,000 shares of our common stock, pre-funded warrants exercisable for up to an aggregate of 5,260,000 shares of common stock, Series A warrants to purchase an aggregate of up to 6,000,000 shares of common stock, and Series B warrants to purchase an aggregate of up to 1,500,000 shares of common stock with gross proceeds of \$12.0 million. The offering price for each share of common stock and accompanying warrants is \$2.0000 and the offering price for each pre-funded warrant and accompanying warrants is \$1.9990. Series A warrants are exercisable through November 13, 2025, and pre-funded warrants will expire when exercised in full. We received net proceeds of \$10.8 million from the offering after deducting investor and other filing fees of \$1.2 million, which is reflected in the "Transaction and financing expenses" line in the consolidated statement of comprehensive loss. Upon any exercise of the offering warrants issued in the offering warrants and a management fee equal to 1.0% of the aggregate gross proceeds from the exercise of the offering warrants.

As all the warrants were determined to be liability classified, the proceeds are first allocated to the warrant based on the fair value on the November 16, 2022 transaction closing date. As the fair value of the warrants exceeded the net proceeds of the offering, the remaining fair value of the warrants was recorded through a charge to the consolidated statement of comprehensive loss. The total charge to the consolidated statement of comprehensive loss was \$15.7 million as of December 31, 2022 and recorded within the "Transaction and financing expenses" line. As there were no remaining proceeds to allocate to equity, no amounts were recorded within the consolidated statement of Stockholders' Equity. as of December 31, 2022 related to this transaction.

During the fourth quarter of 2022, 331,000 shares of the pre-funded warrants were exercised, leading to 4,929,000 pre-funded warrants still outstanding as of December 31, 2022. As a result of the exercise, the associated warrant liability was reduced and offset against the "Additional Paid-In Capital" and "Common Stock" sections of the Company's consolidated balance sheets.

The Company, also in connection with the 2022 registered direct offering, entered into a warrant amendment agreement ("Warrant Amendment Agreement") with the purchaser party to the Purchase Agreement pursuant to which the Company agreed to amend the purchaser's existing warrants to purchase up to 521,739 shares of Common Stock at an exercise price of \$51.7500 per share issued in June 2021 and warrants to purchase up to 597,826 shares of Common stock at an exercise price of \$18.0000 per share issued in February 2022 (the "Existing Warrants"), and lowered the exercise price of the Existing Warrants to \$1.8150 per share and extended the termination date of the Existing Warrants to November 16, 2027. As a result of the amendment, we included the warrants in the November 13, 2022 Series A outstanding warrants valuation as of December 31, 2022 as these warrants have the same assumptions and valuation inputs. Fair value changes of \$1.3 million associated with the transfer are reflected in the "Transaction and financing expenses" line in the consolidated statement of comprehensive loss. The total impact on the "Transaction and financing expenses" line associated with the November 13, 2022 warrant financing was \$17.0 million.

The Company, also in connection with the 2022 registered direct offering, issued the placement agent or its designees warrants to purchase an aggregate of up to 360,000 shares of its common stock. The placement agent warrants have substantially the same terms as the warrants described above, except that the placement agent warrants will have an exercise price of \$2.5000 per share and will expire on November 13, 2027.

On February 15, 2022, we issued and sold in an underwritten public offering 1,285,507 shares of common stock and 163,768 of pre-funded warrants to purchase common stock with gross proceeds of \$20.0 million at an effective offering price of \$13.8000 and \$13.7970 per share respectively. In addition, the Company issued warrants to purchase up to an aggregate of 1,086,956 shares of common stock at a strike price of \$18.0000 that are exercisable through February 15, 2027. Finally, the Company granted the underwriters the option for a period of 30 days from February 15, 2022 to purchase up to 217,391 additional shares of our common stock at the public offering price of \$13.7970 per share and/or warrants to purchase up to 163,043 shares of the Company's common stock at a public offering price of \$0.0030 per warrant. The Underwriters did not exercise the option to purchase the common shares from the Company, but they did exercise the option to purchase the warrants which have not been converted to common shares as of December 31, 2022. We received net proceeds of \$17.7 million after deducting investor fees of \$2.3 million. Investor fees have been allocated between the value of the warrant liability and the amounts recorded within the Consolidated Statement of Shareholders' Equity. Fees allocated to the warrant liabilities were \$0.9 million and is reflected in the "Transaction and financing expenses" line in the consolidated statement of comprehensive loss. The remaining \$1.4 million is allocated to common shares and is reflected in "Additional Paid-In Capital" and "Common Stock" sections of the Company's consolidated balance sheets. Upon any exercise of the offering warrants issued in the offering warrants and a management fee equal to 1.0% of the aggregate gross proceeds from the exercise of the offering warrants.

The Company, also in connection with the direct offering, issued the underwriter or its designees warrants to purchase an aggregate of up to 86,956 shares of its common stock. The underwriter warrants have substantially the same terms as the warrants described above, except that the underwriter warrants will have an exercise price of \$17.2500 per share, and holders of the underwriter warrants are not entitled to receive cash dividends issued by the Company during such time as the underwriter warrant is outstanding.

On June 14, 2021, the Company issued and sold in a registered direct offering priced at-the-market an aggregate of 966,183 shares of its common stock and warrants exercisable for an aggregate of 966,183 shares of Company common stock with gross proceeds of \$50.0 million at a combined purchase price of \$51.7500 per share. The warrants have an exercise price equal to \$51.7500 per share, are exercisable immediately upon issuance and are exercisable through June 14, 2024. The net proceeds from the direct offering, after deducting investor and management fees, were \$45.8 million after deducting investor fees of \$4.2 million. Investor fees have been allocated between the value of the warrant liability and the amounts recorded within the Consolidated Statement of Shareholders' Equity. Fees allocated to the warrant liabilities were \$2.1 million and is reflected in the "Transaction and financing expenses" line in the consolidated statement of comprehensive loss. The remaining \$2.1 million is allocated to common shares and is reflected in "Additional Paid-In Capital" and "Common Stock" sections of the Company's consolidated balance sheets. Upon any exercise of the offering warrants issued in the offering for cash, the Company agreed to pay the placement agent a total cash fee equal to 7.0% of the aggregate gross proceeds from the exercise of the offering warrants and a management fee equal to 1.0% of the aggregate gross proceeds from the exercise of the offering warrants.

The Company, also in connection with the 2021 registered direct offering, issued the placement agent or its designees warrants to purchase an aggregate of up to 57,971 shares of its common stock. The placement agent warrants have substantially the same terms as the warrants described above, except that the placement agent warrants will have an exercise price of \$64.6875 per share, and holders of the placement agent warrants are not entitled to receive cash dividends issued by the Company during such time as the placement agent warrant is outstanding.

The Company accounts for its warrants as derivative liabilities in accordance with ASC 815, ("ASC 815"), under which the warrants did not meet the criteria for the equity scope exception from derivative accounting and thus were recorded as liabilities. As derivatives, and in accordance with ASC 815, these warrants were measured at fair value at inception and will be remeasured at each reporting date with changes in fair value recognized in the consolidated statements of comprehensive loss in the period of change. See Note 14 for information about the fair value measurement of the warrants liability and Level 3 inputs used in the Black Scholes Option Pricing Model.

On February 1, 2021, we closed a public offering and sold a total of 956,666 shares of our common stock at a price of \$45.0000 per share, less the underwriter discounts and commissions. We received gross proceeds of \$44.5 million from the offering.

# 16. Accrued Expenses

Accrued expenses are as follows:

	December 31,			
	2022		2021	
Accrued compensation	\$ 3,614	\$	5,258	
Accrued distributor commissions	3,801		2,957	
Accrued severance and restructuring costs	1,041		_	
Accrued securities class action settlement	_		1,500	
Other	 4,690		8,054	
Total accrued expenses	\$ 13,146	\$	17,769	

For the Year Ended

# 17. Other Long-term liabilities

Other long-term liabilities are as follows:

		For the Year Ended December 31,							
		<u>-</u>	2022		2021				
Acquisition contingencies		\$	24,061	\$	26,343				
Warrant liability			22,982		12,013				
Lease obligations			1,142		947				
Retention credit			3,222		_				
Other			3,219		2,229				
Total other long-term liabilities		\$	54,626	\$	41,532				
	E 24								

# 18. Income Taxes

The Company's pre-tax loss consists of the following components:

	December 31,						
	2022			2021			
Pre-tax loss:	'						
Domestic (U.S., state and local)	\$	(42,987)	\$	(114,731)			
Foreign (loss) income		(12,661)		(9,061)			
Total pre-tax loss	\$	(55,648)	\$	(123,792)			

Voor Ended

The Company's income tax provision (benefit) consists of the following components:

	Year Ended December 31,									
	2022			2021						
Current:										
Federal	\$	151	\$		426					
State		23			(1,325)					
International		34			184					
Total current		208			(715)					
Deferred:										
Federal		_			(25)					
State					(4)					
International		(1,251)			(142)					
Total deferred		(1,251)			(171)					
Total income tax (benefit) provision	\$	(1,043)	\$		(886)					

The Company's deferred tax assets and liabilities consists of the following components:

	For the Ye December			For the Year Ended December 31, 2021				
	Assets	Liabilities		Assets			Liabilities	
Accounts receivable	\$ 2,385	\$		\$	2,376		_	
Accrued liabilities	1,951		_		720		_	
Deferred compensation	943		_		1,876		_	
Fixed assets and intangibles	19,128		_		22,096		_	
Inventory	11,845		_		7,066		_	
Net operating losses and other carryforwards	36,382		_		30,187		_	
Tax credits	1,406		_		265		_	
Lease Liability	230		_		318			
Right of Use Asset	_		(143)		_		(224)	
Capitalized Research and Development	4,326		_		_		_	
Other	14		_		408		_	
Valuation allowance	(77,123)		_		(65,007)		_	
Total	\$ 1,487	\$	(143)	\$	305	\$	(224)	

On December 30, 2021, the Company entered into a Stock Purchase Agreement to acquire interest in Inteneural Networks Inc. The total consideration of the asset acquisition was determined to be \$72.3 million, with \$10.3 million in forward contracts related to the three potential milestone payments and \$41.7 million in non-controlling interest related to the 58% equity interest not purchased. The Company treated the transaction as a non-taxable acquisition of stock for tax purposes and reversed the \$72.1 million expense related to the purchased IPR&D, \$0.4 million acquisition expenses, and \$0.2 million impairment related to the assembled workforce when calculating 2021 tax expense. (See Note 7 "Business Combinations and Acquisitions" for additional information).

The Tax Cuts and Jobs Act (TCJA) requires taxpayers to capitalize and subsequently amortize research and experimental (R&D) expenditures that fall within the scope of Internal Revenue Code Section 174 for tax years starting after December 31, 2021. This rule became effective for the Company during the year and resulted in the estimated deferred tax asset for capitalization of R&D costs of \$4.3 million, based on interpretation of the law as currently enacted. The Company will amortize these costs for tax purposes over 5 years if the R&D was performed in the U.S. and over 15 years if the R&D was performed outside the U.S, rather than deducting such costs in the year incurred for tax purposes.

As of December 31, 2022, the Company has U.S. federal net operating loss carryforwards of \$24.9 million, of which, \$1.5 million will expire in years 2037 through 2038, and approximately \$23.4 million will carryforward indefinitely. As of December 31, 2022, the Company has U.S. state net operating loss carryforwards of approximately \$4.6 million, of which, \$3.7 million will expire in the years 2023 through 2042, and approximately \$0.9 million will carryforward indefinitely. As of December 31, 2022, the Company has non-U.S. net operating loss carryforwards of approximately \$6.6 million, which will carryforward indefinitely. The Company has offset all of the U.S. federal and state net operating loss carryforwards and approximately \$5.4 million of the non-U.S. net operating loss carryforwards by a valuation allowance based on management's judgment that it is more likely than not that the benefits of those deferred tax assets will not be realized in the future. As of December 31, 2022, the Company has U.S. research and development credit carryforwards of approximately \$1.4 million which will expire in the years 2041 through 2042. As of December 31, 2022, the Company has disallowed U.S. interest expense net of tax of approximately \$0.5 million subject to Internal Revenue Code Section 163(j) limitations, which may be carried forward indefinitely. The Company has offset all of the research and development credit and disallowed U.S. interest carryforwards by a valuation allowance.

U.S. income taxes have not been provided on the undistributed earnings of the Company's foreign subsidiaries. It is not practicable to estimate the amount of tax that might be payable. The Company's intention is to indefinitely reinvest earnings of its foreign subsidiaries outside of the U.S.

The Company evaluates the need for a valuation allowance against its deferred tax assets based on a more likely than not standard. The ability to realize deferred tax assets depends on the ability to generate sufficient taxable income within the carryback or carryforward periods provided for in the tax law for each applicable tax jurisdiction. The income tax benefit for the year ended December 31, 2022 includes a \$1.5 million income tax benefit for the release of valuation allowances. The Company has evaluated all evidence, both positive and negative and maintains a valuation allowance of \$77.1 million on U.S. deferred tax assets and certain non-U.S. jurisdictions as of December 31, 2022. The Company maintained a full valuation allowance of \$65.0 million in the United States as well as most foreign jurisdictions as of December 31, 2021.

The Company's unrecognized tax benefits are summarized as follows:

	For	For the Year Ended December 31,							
			2021						
Opening balance	\$	2,082	\$	2,991					
Additions based on tax positions related to the current year		_		_					
Additions for tax positions of prior years		_		542					
Reductions for tax positions of prior years		_		(1,451)					
Reductions for expiration of statute of limitations		_		_					
	\$	2,082	\$	2,082					

The unrecognized tax benefits if recognized, would favorably impact the Company's effective tax rate. It is reasonably possible that the unrecognized tax benefits will not significantly increase or decrease during the next twelve months. The unrecognized tax benefits of \$2.1 million as of December 31, 2022 are presented with other long-term liabilities.

The Company's policy is to recognize interest and penalties accrued related to unrecognized tax benefits in the provision for income taxes. As of December 31, 2022, the Company has accrued interest and penalties of \$0.2 million. As of December 31, 2021, the Company has accrued interest and penalties of \$0.1 million.

As of December 31, 2022, we have had no ongoing audits in the U.S. or any major non-U.S. jurisdictions. The tax years that are open to examination are U.S. federal periods from 2019 to current and state taxes from 2017 to current. The Company's U.S. and foreign tax attribute carryforwards remain open to examination.

The effective tax rate differs from the statutory federal income tax rate for the following reasons:

	For the Year Ended I	December 31,
	2022	2021
Statutory federal rate	21.00%	21.00%
State income taxes—net of federal tax benefit	0.03%	0.00%
Foreign rate differential	6.03%	1.33%
Acquisition expenses	0.00%	(5.21)%
Loss on acquisition contingency	6.74%	0.78%
Change in fair value of the warrant liability	9.37%	2.50%
Non-deductible items	(11.58)%	(0.99)%
Noncontrolling interest	0.00%	(7.11)%
Tax attributes	1.26%	(0.22)%
Valuation allowances	(24.90)%	(12.61)%
Uncertain tax positions	(0.18)%	0.95%
Tax filings & account adjustments	(5.74)%	0.04%
Other reconciling items, net	(0.16)%	0.25%
Effective tax rate	1.87%	0.71%

For the years ended December 31, 2022 and 2021, the Company had no individually significant other reconciling items. The other reconciling items line includes non-significant officer compensation and stock-based compensation for all years presented.

# 19. Stockholders' Equity

**Common Stock**—The Company has 300,000,000 shares of common stock authorized. Holders of common stock are entitled to one vote for each share held at all stockholder meetings. Shares of common stock do not have redemption rights. The Company is, and may in the future become, party to agreements and instruments that restrict or prevent the payment of dividends on our capital stock.

# 20. Severance and Restructuring Costs

On November 8, 2022, the Board approved a restructuring plan intended to help the Company drive growth in what it views to be the most valuable and profitable parts of its business (Digital Health and core hardware assets). Throughout 2022, the Company has focused on bringing new products to market and the commercialization of new technologies, improving operational efficiencies, and lowering its working capital requirements. The Board-approved restructuring plan includes brand and product portfolio rationalization in the domestic markets, a scaled-down international business with operations winding down throughout 2023, a reduction in workforce and reduced non-essential spending. The Company began executing on the restructuring plan in December 2022 and plans to continue its efforts through the first half of 2023. The Company also expects to incur approximately \$5.5 - \$7.5 million in costs related severance and reduction in non-essential spending. In addition the Company recorded \$13.8 million related to inventory write downs associated to the product rationalization as of December 31, 2022. With this restructuring plan the Company anticipates estimated cash savings in 2023 of approximately \$30.0 - \$35.0 million as compared to 2022.

Management has recorded \$1.2 million in employee related severance costs as of December 31, 2022. The severance costs recorded are comprised of payroll and related healthcare expenses and is reflected in the "Severance and restructuring costs" section of the consolidated statements of comprehensive loss. Severance and restructuring payments have and will be made over periods ranging from one month to three months. Amounts paid during the year did not have a material impact on cash flows of the Company. We expect all of these severance payments to be paid by the second quarter of 2023. In addition to these severance costs, management expects to incur other exit and disposal costs during the first half of 2023 of approximately \$2.5 - \$3.5 million related to inventory management and the product rationalization.

With regards to product portfolio rationalization, the Company wrote down inventory by \$13.8 million for the product lines it discontinued and rationalized. These charges were recorded as of December 31, 2022 and are reflected within the "Cost of goods sold" line on the consolidated statements of comprehensive loss. Of this inventory write down, \$6.9 million was associated to domestic inventory with the main driver of this write down being the product rationalization. The remaining charge of \$6.9 million relates to inventory held internationally. This inventory was written down as the Company has decided to wind down the international business and does not expect to sell through the related inventory.

A summary of the total restructuring costs by major component recognized for the fiscal year ending December 31, 2022 is as follows:

			]	Product			
	Employ	ee-Related	Rati	onalization	Total		
Year ended December 31, 2022	\$	1,148	\$	13,822	\$	14,970	

The following table summarizes the restructuring activities by major component as of December 31, 2022:

	Product								
	Employee-Related			ionalization	Total				
Incurred during 2022	\$	1,148	\$	13,822	\$	14,970			
Paid during 2022		(107)		_		(107)			
Non-cash adjustment (1)		<u> </u>		(13,822)		(13,822)			
Balance as of December 31, 2022	\$	1,041	\$		\$	1,041			

(1) Non-cash adjustments for product rationalization represent inventory write-offs.

# 21. Retirement Benefits

The Company has a qualified 401(k) plan available to all U.S. employees who meet certain eligibility requirements. The 401(k) plan allows each employee to contribute up to the annual maximum allowed under the Internal Revenue Code. The Company has the discretion to make matching contributions up to 6% of the employee's earnings. For the years ended December 31, 2022 and 2021, the amounts expensed under the plan were \$1.3 million and \$0.7 million, respectively.

# 22. Commitments and Contingencies

Acquisition of Paradigm — As discussed in Note 14, on March 8, 2019, the Company acquired Paradigm. Under the terms of the agreement, the Company may have been required to pay up to an additional \$150.0 million in a combination of cash and Company common stock based on a revenue earnout consideration. Related to this acquisition, there were three earnout payments based on revenues achieved during periods ending December 31, 2020, December 31, 2021, and December 31, 2022. None of these milestones were achieved including the revenue earnout as of December 31, 2022. There are no outstanding milestones beyond December 31, 2022.

Aziyo – On August 1, 2018, the Company and Aziyo Biologics, Inc. ("Aziyo") entered into a Distribution Agreement which was subsequently amended on December 3, 2018, and November 15, 2020 (the "Distribution Agreement"). Pursuant to the Distribution Agreement, the Company has exclusive distribution rights to certain biologic implants manufactured by Aziyo and marketed under the ViBone trade name ("ViBone"). The Distribution Agreement provides for minimum purchases of ViBone implants on an annual basis through calendar 2025. For calendar years 2019-2021, if the minimum purchase obligations for a particular year are not fulfilled, the Distribution Agreement provides various options for the Company to satisfy such obligations ("Shortfall Obligations") in subsequent years, including a combination of payments and/or providing purchase orders for the shortfall amount in a given year. If a purchase order is submitted, the contract does not provide that it needs to be satisfied during the following year (i.e., the Company can satisfy the orders over multiple years and until the minimum is achieved). For calendar years 2022 and beyond, if the Company does not satisfy the Shortfall Obligations using one of the methods specified in the Distribution Agreement, the Company can continue to market the ViBone implants on a non-exclusive basis. We did not obtain the 2022 minimum purchase obligation; as such we will revert to a non-exclusive distribution agreement for Vibone. As it relates to the prior year minimums, we had previously issued a purchase order for the 2020 and 2021 minimums. The remaining amount on the purchase order for both years combined is \$16.4 million.

Acquisition of Inteneural Networks Inc. (INN) — As part of the INN acquisition, the Company has the ability to acquire the remaining 58% equity interest in INN based on the achievement of three separate regulatory and revenue based milestones. When each of the milestones are achieved the Company will pay \$19.3 million for an additional 19.3% equity interest within INN. The total future commitment of the remaining three milestones is \$57.9 million. As of December 31, 2022 the value of the future commitments were \$10.0 million and recorded within the mezzanine section of the consolidated balance sheets.

Acquisition of Holo Surgical Inc. – As part of the Holo Surgical acquisition, the Company issued contingent consideration which would be payable to the sellers upon the achievement of certain regulatory, commercial, and utilization milestones by specified time periods. On January 14, 2022 the Company received 510(k) clearance for the HOLO Portal<sup>TM</sup> surgical guidance system. Upon achievement of this milestone the Company issued 288,333 in common stock at a value of \$5.9 million, and also paid the sellers \$4.1 million in cash for a total payment for achieving the milestone of \$10.0 million pursuant to the terms of the agreement. These contingent considerations have a fair value \$24.1 million as of December 31, 2022, with \$0.0 million classified as current liabilities within "Current portion of acquisition contingency – Holo," while \$24.1 million on December 31, 2021 with \$25.6 million classified as current liabilities within "Current portion of acquisition contingency – Holo" while \$26.3 million classified as "Acquisition contingencies – Holo." The change in the fair value of the liability of \$17.9 million since December 31, 2021, was recognized in the "Gain on acquisition contingency" line of the consolidated statements of comprehensive loss.

Manufacturing Agreements with Former OEM Affiliates — In connection with the closing of the OEM Transaction, on July 20, 2020 the Company entered into three manufacturing and distribution agreements with affiliates of Montague Private Equity: (i) a Manufacture and Distribution Agreement (the "Hardware MDA") with Pioneer Surgical Technology, Inc. ("Pioneer") pursuant to which Pioneer would manufacture certain hardware implants for the Company; (ii) a Processing and Distribution Agreement with RTI Surgical, Inc. ("RTI"), an affiliate of Pioneer, pursuant to which RTI would process certain biologic implants for the Company (the "PDA"); and (iii) a Manufacture and Distribution Agreement ("NanOss") pursuant to which Pioneer would manufacture certain synthetic implants for the Company (the "NanOss MDA"), and together with the Hardware MDA and the PDA, the "OEM Distribution Agreements." On August 5, 2022, the Company amended the OEM distribution agreement to reduce the Contract Year 3 minimum to \$17.9 million and released the Company of any obligation to cure any purchase shortfall in Contract Year 2. In connection with the amendment the Company agreed to pay RTI \$2.1 million in relation to any Year 1, Year 2 or Design and Development Agreement shortfall previously incurred. There is no outstanding liability associated with the agreement as of December 31, 2022.

San Diego Lease – On March 12, 2021, the Company entered into a Lease (the "Lease") with SNH Medical Office Properties Trust, a Maryland real estate investment trust (the "Landlord"), to house the Company's offices, lab and innovation space (the "Building") in San Diego, California. The initial term of the Lease is twelve years, with one extension option for a period of seven years.

Under the terms of the Lease, the Company will lease an aggregate of approximately 94,457 rentable square feet building located at 3030 Science Park Road, San Diego, California (the "Premises"). The Landlord has made improvements and will continue to do so until occupancy has been delivered to the Company.

Aggregate payments towards base rent for the Premises over the term of the lease will be approximately \$64.6 million, including 13 months of rent abatement from the Lease entry date. The Company will recognize the lease assets and liabilities when the Landlord makes the underlying asset available to the Company and because that event has not occurred, no amounts were accrued as of December 31, 2022. Concurrent with the Company's execution of the Lease, as a security deposit, the Company delivered to the Landlord a payment in the amount of \$2.5 million which is recorded within "Other assets – net" in our consolidated balance sheets. In addition, the Company maintains a prepaid reimbursement balance of \$2.9 million which is recorded within "Prepaid and other current assets" in our consolidated balance sheets.

# License and Royalty Commitments

As of December 31, 2022 and 2021, the Company has entered into product development and fee for service agreements based on contributions to the development and commercialization of certain products. Each royalty agreement: (i) confirms the irrevocable transfer to the Company of all pertinent intellectual property rights; (ii) sets the applicable royalty rate; (iii) sets the period of time during which royalties are payable; (iv) sets the parameters for which the agreement may be terminated by either party; and (v) prohibits the payment of royalties on products sold to entities and/or individuals with whom the surgeon advisor or any other surgeon advisor entitled to royalties is affiliated.

As of December 31, 2022 and 2021, the Company's royalty agreements provide for (i) royalty payments for 7 years from first commercial sale of the relevant product and (ii) a royalty rate for each such agreement ranging from 1.0% to 10.0% of net sales for the particular product to which the surgeon contributed. Related royalty expenses are recorded within "Costs of goods sold" on the consolidated statements of comprehensive loss.

The Company recognized royalties' expense of \$1.2 million and \$1.6 million for the years ended December 31, 2022 and 2021, respectively, resulting in an aggregate royalty rate of 1.5% and 1.8% for the years ended December 31, 2022 and 2021, respectively.

# 23. Legal Actions

The Company is, from time to time, involved in litigation relating to claims arising out of its operations in the ordinary course of business. Based on the information currently available to the Company, including the availability of coverage under its insurance policies, the Company does not believe that any of these claims that were outstanding as of December 31, 2022, will have a material adverse impact on its financial position or results of operations. The Company's accounting policy is to accrue for legal costs as they are incurred.

**Coloplast** — RTI Surgical, Inc., as a predecessor to the Company, is presently named as co-defendant along with other companies in a small percentage of the transvaginal surgical mesh ("TSM") mass tort claims being brought in various state and federal courts. The TSM litigation has as its catalyst various Public Health Notifications issued by the FDA with respect to the placement of certain TSM implants that were the subject of 510(k) regulatory clearance prior to their distribution. The Company does not process or otherwise manufacture for distribution in the U.S. any implants that were the subject of these FDA Public Health Notifications. The Company denies any allegations against it and intends to continue to vigorously defend itself.

In addition to claims made directly against the Company, Coloplast, a distributor of TSM's and certain allografts processed and private labeled for them under a contract with the Company, has also been named as a defendant in individual TSM cases in various federal and state courts. Coloplast requested that the Company indemnify or defend Coloplast in those claims which allege injuries caused by the Company's allograft implants, and on April 24, 2014, Coloplast sued RTI Surgical, Inc. in the Fourth Judicial District of Minnesota for declaratory relief and breach of contract. On December 11, 2014, Coloplast entered into a settlement agreement with RTI Surgical, Inc. and Tutogen Medical, Inc. (the "Company Parties") resulting in dismissal of the case. Under the terms of the settlement agreement, the Company Parties are responsible for the defense and indemnification of two categories of present and future claims: (1) tissue only (where Coloplast is solely the distributor of Company processed allograft tissue and no Coloplast-manufactured or distributed synthetic mesh is identified) ("Tissue Only Claims"), and (2) tissue plus non-Coloplast synthetic mesh ("Tissue-Non-Coloplast Claims") (the Tissue Only Claims and the Tissue-Non-Coloplast Claims being collectively referred to as "Indemnified Claims"). As of December 31, 2022, there are a cumulative total of 1,026 Indemnified Claims for which the Company Parties are providing defense and indemnification. In connection with the transactions, liabilities related to these claims remained a liability retained by the Company. The defense and indemnification of these cases are covered under the Company's insurance policy subject to a reservation of rights by the insurer.

Based on the current information available to the Company, the impact that current or any future TSM litigation may have on the Company cannot be reasonably estimated.

LifeNet — On June 27, 2018, LifeNet Health, Inc. ("LifeNet") filed a patent infringement lawsuit in the United States District Court for the Middle District of Florida (since moved to the Northern District of Florida) claiming infringement of five of its patents by the Company's predecessor RTI Surgical, Inc. The suit requests damages, enhanced damages, reimbursement of costs and expenses, reasonable attorney fees, and an injunction. The asserted patents are expired. On April 7, 2019, the Court granted the Company's request to stay the lawsuit pending the U.S. Patent Trial and Appeal Board's ("PTAB") decision whether to institute review of the patentability of LifeNet's patents. On August 12, 2019 the PTAB instituted review of three LifeNet patents, and on September 3, 2019, the PTAB instituted review of the remaining two. On August 4, 2020 and August 26, 2020, the PTAB issued final written decisions finding that certain claims were shown to be unpatentable and others not. Neither party appealed the PTAB's decisions with respect to the three LifeNet patents on which the PTAB instituted review on August 12, 2019. With respect to the remaining two LifeNet patents, Surgalign filed Notices of Appeal with the Federal Circuit on October 27, 2020, and LifeNet filed a Notice of Cross-appeal on November 9, 2020. The Federal Circuit issued a Written Opinion on April 11, 2022 affirming in part and remanding in part. The PTAB canceled all challenged claims of the patent on remand on December 1, 2022. LifeNet filed a Notice of Appeal with the Federal Circuit on January 12, 2023. The Court lifted the stay for counts related to 4 of the 5 patents on January 20, 2023 and severed the count relating to the patent claims canceled by the PTAB on December 1, 2022. A trial date has been set for July 22, 2024. In connection with the sale of the Company's OEM Business, liabilities related to these claims remained a liability retained by the Company. The Company continues to believe the suit is without merit and will vigorously defend its position. However, the Company has entered into preliminary settlement discussions with LifeNet, but at this time an estimate of the settlement cannot be estimated and therefore no amounts have been recorded as of December 31, 2022. Additionally based on the current information available to the Company, the impact that current or any future litigation may have on the Company cannot be reasonably estimated.

Securities Class Action— The Company's Investigation (as defined below) resulted in stockholder litigation against the Company and certain former officers of the Company in the United States District Court for the Northern District of Illinois (the "Court") on March 23, 2020 asserting claims under Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 (the "Exchange Act"). On June 30, 2021, the parties to the Lowry Action conducted a mediation session and on July 27, 2021, a binding term sheet settling the Lowry Action was entered into whereby the defendants agreed to pay \$10.5 million (inclusive of attorneys' fees and administrative costs) in exchange for the dismissal with prejudice of all claims. On September 22, 2021, the court granted preliminary approval to the settlement, and the amount was paid by the Company's insurers under its Directors' and Officers' insurance policies. The Court entered an order approving the settlement on January 26, 2022 and no amounts were outstanding on December 31, 2022. The matter is now concluded.

Derivative Lawsuits—Three derivative lawsuits have also been filed on behalf of the Company, naming it as a nominal defendant, and demanding a jury trial. On June 5, 2020, David Summers filed a shareholder derivative lawsuit (the "Summers Action") against certain current and former directors and officers of the Company (as well as the Company as a nominal defendant), in the United States District Court for the Northern District of Illinois asserting statutory claims under Sections 10(b), 14(a), and 20(a) of the Exchange Act, as well as common law claims for breach of fiduciary duty, unjust enrichment and corporate waste. Thereafter, two similar shareholder derivative lawsuits asserting many of the same claims were filed in the same court against the same current and former directors and officers of the Company (as well as the Company as a nominal defendant), as well as a books and records demand under Section 220 of the Delaware General Corporate Law (the "Books and Records Demand"). The three derivative lawsuits have been consolidated into the first-filed Summers Action (together with the Books and Records Demand, the "Derivative Actions"). On September 6, 2020, the court entered an order staying the Summers Action pending resolution of the motions to dismiss in the Lowry Action. On September 30, 2021, the court granted preliminary approval of a proposed settlement of the Derivative Actions (the "Derivative Actions Settlement"). Pursuant to the Derivative Actions Settlement, the Company has agreed to adopt or revise certain corporate governance policies and procedures, and the Company's insurers agreed to pay \$1.5 million to plaintiffs' counsel. Based on this a corresponding receivable and liability of \$1.5 million was recorded within "Prepaid and other current assets," and "Accrued expenses" on the consolidated balance sheets as of December 31, 2021. On January 24, 2022, the court gave final approval to the Derivative Actions Settlement. The matter is now concluded and no amounts were outstanding on December

GPV I FIZN and StartVenture@Poland Sp. z.o.o. ASI SKA— The Company is presently named as a co-defendant along with other companies and individuals, including Dr. Siemionow and Dr. Lewicki, our former Chief Medical Officer and former Director respectively, by former stockholders of Holo Surgical, S.A. ("Holo SA"), individually and/or collectively, for common law fraud, constructive fraud, fraudulent inducement, conspiracy to defraud, and unjust enrichment, unlawful taking and conversion based on illegal and fraudulent actions related to (i) the sale of shares in Holo Surgical, Inc. to Roboticine, (ii) the purchase of Plaintiffs' ownership interests in Holo SA by Roboticine, and (iii) the subsequent sale of Holo Surgical, Inc. to the Company. The Company does not believe that any of the claims relate to its action with regards to the negotiations nor the purchase of Holo SA and on May 27, 2022, moved to dismiss. On February 7, 2023, the court granted the Company's motion to dismiss and the deadline for appeal has passed. The matter is now concluded.

In the future, we may become subject to additional litigation or governmental proceedings or investigations that could result in additional unanticipated legal costs regardless of the outcome of the litigation. If we are not successful in any such litigation, we may be required to pay substantial damages or settlement costs. Based on the current information available to the Company, the impact that current or any future stockholder litigation may have on the Company cannot be reasonably estimated.

# 24. Regulatory Actions

**SEC Investigation**— As previously disclosed in the Company's Current Report on Form 8-K filed with the SEC on March 16, 2020, and the Form 10-K filed with the SEC on June 8, 2020, the Audit Committee of the Board of Directors, with the assistance of independent legal and forensic accounting advisors, conducted an internal investigation of matters relating to the Company's revenue recognition practices for certain contractual arrangements, primarily with customers of the Company's formerly-owned OEM Businesses, including the accounting treatment, financial reporting and internal controls related to such arrangements (the "Investigation"). The Investigation also examined transactions to understand the practices related to manual journal entries for accrual and reserve accounts. As a result of the Investigation, the Audit Committee concluded that the Company would restate its previously issued audited financial statements for fiscal years 2018, 2017, and 2016, selected financial data for fiscal years 2015 and 2014, the condensed consolidated financial statements for the quarterly periods within these years commencing with the first quarter of 2016, as well as the condensed consolidated financial statements for the quarterly periods within the 2019 fiscal year.

On August 3, 2022, the Company reached a settlement with the SEC concluding and resolving in its entirety the Investigation. Under the terms of the settlement, the Company paid a civil penalty of \$2.0 million which was previously accrued in our consolidated balance sheets. In addition to the settlement the Company received \$0.6 million from former executives related to recouped compensation which was previously accrued in "Prepaid and other current assets" on the consolidated balance sheets. For the Investigation, there were no amounts outstanding as of December 31, 2022.

# 25. Related Party Transactions

The Company's related parties include: i) a person who is or was (since the beginning of the last fiscal year for which the Company has filed a Form 10-K and proxy statement, even if he or she does not presently serve in that role) an executive officer, director or nominee for election as a director; ii) greater than five percent beneficial owner of the Company's common stock; or iii) immediate family member of any of the foregoing. The Company did not enter into any related party transactions in 2022. The following transactions were determined to be with related parties at the time of the transaction:

# The Holo Surgical Acquisition

As discussed in Note 7, on September 29, 2020, the Company entered into the Holo Purchase Agreement, pursuant to which, among other things, the Company consummated the Acquisition on October 23, 2020. As consideration for the Acquisition, the Company paid to the Seller \$30.0 million in cash and issued to the Seller 208,333 shares of its common stock with a fair value of \$12.3 million. In addition, the Seller will be entitled to receive contingent consideration from the Company valued at \$24.1 million as of December 31, 2022, which must be first paid in shares of our common stock (in an amount up to 288,333 shares) and then paid in cash thereafter, contingent upon and following the achievement of certain regulatory, commercial and utilization milestones by specified time periods occurring up to the sixth (6th) anniversary of the Closing Date. Dr. Pawel Lewicki was appointed to the Company's board of directors on November 23, 2020 and served through May 10, 2022 and Dr. Krzysztof Siemionow was the Company's former Chief Medical Officer. Lewicki and Siemionow indirectly owned approximately 57.5% and 42.5%, respectively, of the outstanding ownership interests in the Seller prior to the acquisition being executed.

# **INN Acquisition**

On December 30, 2021, we executed the INN Purchase Agreement with the related party sellers, Dr. Siemionow, and Dr. Lewicki who own the remaining 58% of INN evenly. See Note 1, Note 7 and Note 12 for further discussion on amounts outstanding to them.

# 26. Subsequent Events

The Company evaluated subsequent events as of the issuance date of the consolidated financial statements as defined by FASB ASC 855, Subsequent Events.

# **Coflex Purchase Agreement**

On February 28, 2023, the Company's indirect subsidiary Surgalign SPV, Inc., a Delaware corporation ("Surgalign SPV") formed in February 2023, Surgalign Spine Technologies, Inc, a Delaware corporation and sole stockholder of Surgalign SPV ("Seller"), the Company and Xtant Medical Holdings, Inc., a Delaware corporation ("Xtant" or "Buyer") entered into an Equity Purchase Agreement (the "Coflex Purchase Agreement"), pursuant to which, among other things and concurrently with execution thereof, Xtant acquired 100% of the issued and outstanding equity of Surgalign SPV, from Seller (the "Coflex Transaction"). No material relationship exists between Xtant and the other parties, other than with respect to the material definitive agreements.

The aggregate consideration paid in the Coflex Transaction for 100% of Surgalign SPV's equity securities was \$17.0 million in cash. As a result of the Coflex Transaction, Xtant acquired the Company's Coflex and Cofix product lines in the United States and worldwide intellectual property rights therein. Seller, Surgalign SPV and Xtant also entered into a Transition Services Agreement, dated as of February 28, 2023 (the "Transition Services Agreement"), in connection with the Coflex Transaction pursuant to which Seller has agreed to provide certain transition services to Xtant immediately after the closing for an agreed upon transition period.

# Pre-funded warrant exercise

On February 27, 2023, 465,000 shares of the pre-funded warrants were exercised. In addition on March 27, 2023, 833,000 shares of pre-funded warrants were exercised, leading to 3,631,000 pre-funded warrants still outstanding as of March 27, 2023.

# SURGALIGN HOLDINGS, INC. AND SUBSIDIARIES

# Schedule II Valuation and Qualifying Accounts Years Ended December 31, 2022 and 2021

(Dollars in thousands)

Description	Balance at Beginning of Period			Charged to Costs and Expenses	Deductions, Write-offs, or Payments	Balance at End of Period		
For the year ended December 31, 2022:								
Allowance for doubtful accounts	\$	9,272	\$	1,982	\$ 1,393	\$	9,861	
Allowance for product returns		105		_	50		55	
Deferred tax asset valuation allowance		65,007		12,600	484		77,123	
For the year ended December 31, 2021:								
Allowance for doubtful accounts		8,203		1,722	\$ 653	\$	9,272	
Allowance for product returns		105		_	_		105	
Deferred tax asset valuation allowance		45,126		20,459	578		65,007	
		F-43						

#### UNAUDITED PRO FORMA CONDENSED COMBINED FINANCIAL INFORMATION

The following unaudited pro forma condensed combined financial statements present the combination of the historical financial statements of Xtant Medical Holdings, Inc., a Delaware corporation ("Xtant" or the "Company"), and Surgalign Holdings, Inc. ("Surgalign Holdings"), a Delaware corporation, adjusted to give effect to the transaction contemplated by the Asset Purchase Agreement dated June 18, 2023 between Xtant and Surgalign Holdings (as amended the "Purchase Agreement"), pursuant to which, subject to the terms and conditions set forth in the Purchase Agreement, Xtant acquired certain assets of Surgalign Holdings and its subsidiaries used in Surgalign Holding's hardware and biologics business. The acquired assets included specified inventory, intellectual property and intellectual property rights, contracts, records and outstanding equity securities of its international subsidiaries, and intangibles related to Surgalign Holding's hardware and biologics business (collectively, the "Assets"), and Xtant assumed certain specified liabilities of Surgalign Holdings and its subsidiaries (collectively, the "Liabilities" and such acquisition of the Assets and assumption of the Liabilities together, the "Transaction") for a total purchase price of \$5 million in cash. The Transaction was completed on August 10, 2023.

The Transaction was conducted through a process supervised by the United States Bankruptcy Court for the Southern District of Texas, Houston Division in connection with Surgalign Holdings' bankruptcy, and therefore Xtant acquired the Assets with limited representations and warranties.

The Transaction is reflected in the pro forma condensed combined financial statements in accordance with Financial Reporting Standards Board ("FASB") Accounting Standards Codification ("ASC") 805, *Business Combinations*, and FASB ASC 350, *Intangibles – Goodwill and Other*. Based on the terms of the Purchase Agreement, Xtant has been determined to be the acquirer for accounting purposes and Xtant has concluded that the Transaction will be treated under the acquisition method of accounting in accordance with FASB ASC 805, Business Combinations, using the fair value concepts defined in ASC 820. Fair Value Measurements and Disclosures.

The unaudited pro forma condensed combined financial statements have been prepared in accordance with Article 11 of Regulation S-X, Pro Forma Financial Information, as amended by the final rule, Release No. 33-10786 "Amendments to Financial Disclosures about Acquired and Disposed Businesses", which is herein referred to as "Article 11". Article 11 provides simplified requirements to depict the accounting for the transaction ("Transaction Accounting Adjustments") and the option to present the reasonably estimable synergies and other transaction effects that have occurred or are reasonably expected to occur ("Management's Adjustments"). The Company has elected not to present Management's Adjustments in the unaudited proforma condensed combined financial statements.

The unaudited pro forma condensed combined balance sheet as of March 31, 2023 gives effect to the Acquisition as if it had occurred on March 31, 2023. The unaudited pro forma condensed combined statements of operations for the year ended December 31, 2022 and the three months ended March 31, 2023 give effect to the Transaction as if it had occurred on January 1, 2022, the beginning of the earliest period presented.

The unaudited pro forma condensed combined financial statements should be read in conjunction with Xtant's separately filed historical consolidated financial statements and the historical Surgalign Holdings financial statements and accompanying notes filed as Exhibit 99.1 and Exhibit 99.2 to the Form 8-K/A. The pro forma adjustments are preliminary and are based upon available information and certain assumptions, as described in the accompanying notes to the unaudited pro forma condensed combined financial statements, which the Company believes are reasonable under the circumstances.

Actual results and valuations may differ materially from the assumptions within the unaudited pro forma condensed combined financial statements. The unaudited pro forma condensed combined financial statements are not necessarily indicative of the financial position or results of operations to be expected in future periods or the results that actually would have been realized had the Transaction occurred during the specified periods and do not give effect to the potential impact of current financial condition, regulatory matters, operating efficiencies or other savings or expenses that may be associated with the Transaction. The unaudited pro forma condensed combined financial information is presented for illustrative purposes only and may not be indicative of the results of operations or financial condition of the combined company following the Transaction.

# Unaudited Pro Forma Condensed Combined Balance Sheet March 31, 2023

(In thousands)

Adjustments to

	Surgalign Holdings's Historical Surgalign Financial Xtant Holdings, Inc. Statements (Historical) (See Note 4)		Ioldings's Historical Financial tatements	Ad Ad	ransaction eccounting ljustments ee Note 5)	ro Forma Combined		
ASSETS								
Current Assets:								
Cash and cash equivalents	\$	5,176	\$ 22,430	\$	(21,354)	\$	(5,528)	\$ 724
Restricted cash		234	_		_			234
Trade accounts receivable, net of								
allowance for credit losses and doubtful								
accounts of \$621 and \$9,890		11,902	12,575		(10,510)		(478)	13,489
Inventories		18,522	13,530		2,831		(1,261)	33,622
Prepaid and other current assets		753	 4,895		(4,260)		604	1,992
Total current assets		36,587	 53,430		(33,293)		(6,663)	50,061
Property and equipment, net		6,826	2,421		(1,874)		174	7,547
Right-of-use asset, net		1,269	_					1,269
Goodwill		7,639	_		_		_	7,639
Intangible assets, net		10,810	_		_		_	10,810
Non-current inventories		_	6,148		(6,148)		_	_
Other assets		185	 5,713		(5,475)		(238)	185
Total Assets	\$	63,316	\$ 67,712	\$	(46,790)	\$	(6,727)	\$ 77,511
					· · · · · · · · · · · · · · · · · · ·	_		
LIABILITIES & STOCKHOLDERS'								
EQUITY								
Current Liabilities:								
Accounts payable	\$	3,421	\$ 7,492	\$	(4,977)	\$	(1,757)	\$ 4,179
Accrued liabilities		5,595	12,090		(10,774)		116	7,027
Current portion of lease liability		473	_		_		_	473
Current portion of finance lease								
obligations		63	_					63
Line of credit		3,002	_		_		_	3,002
Current portion of long-term debt		4,722	_		_		_	4,722
Accrued income taxes		_	402		(402)		_	_
Total current liabilities		17,276	19,984		(16,153)		(1,641)	19,466
Long-term Liabilities:								
Lease liability, less current portion		847						847
Finance lease obligation, less current								
portion		165	_		_		_	165
Long-term debt, plus premium and less								
issuance costs		12,318	_		_		_	12,318
Acquisition contingencies			22,995		(22,995)		_	_
Warrant liability			15,512		(15,512)		_	_
Notes payable – related party			10,244		(10,244)		_	_
Other long-term liabilities			7,906		(7,906)			
Total Liabilities		30,606	 76,641		(72,810)		(1,641)	 32,796
Commitments and Contingencies					_			
Mezzanine equity		_	10,006		(10,006)		_	_
Stockholders' Equity:								
Preferred stock, \$0.000001 par value;								
10,000,000 shares authorized; no shares								
issued and outstanding		_	_		_		_	_
Common stock, \$0.000001 par value;								
300,000,000 shares authorized; 108,897,048								
shares issued and outstanding as of March							, · ·	
31, 2023			8		53,038		(53,046)	
Additional paid-in capital		278,458	610,422		(404,412)		(206,010)	278,458
Accumulated other comprehensive income			(3,349)		(7)		3,356	
Accumulated deficit		(245,748)	(620,073)		299,028		333,050	(233,743)
Less treasury stock			(5,943)		5,943			
Total Stockholders' Equity		32,710	(18,935)		(46,410)		77,350	44,715
Total Liabilities & Stockholders'								
Equity	\$	63,316	\$ 67,712	\$	(129,226)	\$	75,709	\$ 77,511



# Unaudited Pro Forma Condensed Combined Statement of Operations For the Three Months Ended March 31, 2023

(In thousands)

		Xtant (Historical)		Surgalign Holdings, Inc. (Historical)		to rgalign dings's storical nancial tements Note 4)	Transaction Accounting Adjustments		Notes		) Forma mbined
Revenue											
Orthopedic product sales	\$	17,942	\$	16,748	\$	(59)	\$	_		\$	34,631
Other revenue		1									1
Total Revenue	'	17,943		16,748		(59)					34,632
Cost of sales		7,407		6,074		_		84	6(a)(b)		13,565
Gross Profit		10,536		10,674		(59)		(84)			21,067
Operating Expenses											
General and administrative		4,884		21,127		(9,746)		_			16,265
Sales and marketing		7,054		_				_			7,054
Research and development		174		2,905		(2,763)					316
Severance and restructuring costs		_		466		(466)		_			_
Gain on acquisition contingency		_		(1,066)		1,066		_			_
Asset impairment and abandonments		_		553		(84)		_			469
Transaction and integration expenses		_		463		(463)		_			_
Total Operating Expenses		12,112		24,448		(12,456)		(84)			24,104
Gain on Sale of Coflex				(12,631)		12,631					
(Loss) Income from Operations		(1,576)		(1,143)		(234)		(84)			(3,037)
•		,									( , , ,
Other Income (Expense)											
Interest expense		(575)		(252)		252		_			(575)
Interest income (expense)		86		147		(87)		_			146
Foreign exchange loss (gain)		_		238		73					311
Change in fair value of warrant liability		_		5,288		(5,288)		_			_
Total Other Expense		(489)		5,421		(5,050)		(84)			(118)
•											
Net (Loss) Income from Operations											
Before Provision for Income Taxes		(2,065)		4,278		(5,284)		(84)			(3,155)
Provision for Income Taxes Current and											
Deferred		(13)		(133)		20		_			(126)
Net (Loss) Income	\$	(2,078)	\$	4,145	\$	(5,264)	\$	(84)		\$	(3,281)
	Ψ	(2,070)	Ψ	1,110	Ψ	(5,201)	Ψ	(01)		<u> </u>	(5,201)
Net Loss Per Share:											
Basic	\$	(0.02)		0.51						\$	(0.03)
Dilutive	\$	(0.02)		(0.03)						\$	(0.03)
	4	(3.02)		(3.05)						¥	(3.05)
Shares used in the computation:											
Basic	10	8,893,588		8,072,339						108	3,893,588
Dilutive		8,893,588		3,320,439							3,893,588

See notes to unaudited pro forma condensed combined financial statements.

# Unaudited Pro Forma Combined Statement of Operations For the Year Ended December 31, 2022

(In thousands)

		Ktant		Surgalign Holdings, Inc. (Historical)		Adjustments to Surgalign Holdings's Historical Financial Statements (See Note 4)		saction ounting stments	Notes		o Forma ombined
Revenue											
Orthopedic product sales	\$	57,958	\$	81,979	\$	(261)	\$	_		\$	139,676
Other revenue		11		_		_		_			11
Total Revenue		57,969		81,979		(261)					139,687
Cost of sales		25,832		41,691		(17)		989	6(a)(b)		68,495
Gross Profit		32,137	_	40,288		(244)		(989)	-(-)(-)		71,192
GIOSS I TOTAL		32,137		40,200		(244)		(303)		_	/1,132
Operating Expenses											
General and administrative		15,462		95,888		(42,253)		812	6(d)		69,909
Sales and marketing		22,515		33,000		(+2,255)		- 012	o(u)		22,515
Research and development		915		15,736		(13,518)		<u>_</u>			3,133
Severance and restructuring costs				1,148		(245)		_			903
Gain on acquisition contingency		_		(17,867)		17,867		_			
Asset impairment and abandonments		_		5,352		(1,159)		_			4,193
Transaction and integration expenses		_		19,391		(19,391)		_			.,155
Total Operating Expenses		38,892		119,648		(58,699)		812			100,653
Other operating income, net		30,032		(898)		(30,033)		012		_	(898)
		(6.755)	_					(1.001)		_	<u> </u>
(Loss) Income from Operations		(6,755)	_	(78,462)	_	58,455	_	(1,801)		_	(28,563)
Oder I com (F. com)											
Other Income (Expense)		(1 (02)		(1,000)		1 000					(1 (02)
Interest expense		(1,692)		(1,009)		1,009		<del></del>			(1,692)
Interest income (expense) Foreign exchange (loss) gain		31		(26) (978)		213 162		_			218
Change in fair value of warrant liability		_		24,827		(24,827)					(816)
Bargain purchase gain		_		24,027		(24,027)		12.005	6(c)		12,005
Total Other Expense		(1 ((1)	_	22.014		(22,442)		12,005	U(C)		
Total Other Expense		(1,661)	_	22,814		(23,443)		12,005			9,715
Net (Loss) Income from Operations											
Before Provision for Income Taxes		(8,416)		(55,648)		35,012		10,204			(18,848)
(Provision) Benefit for Income Taxes Current											
and Deferred		(69)		1,043		(15)		_			959
Net (Loss) Income	\$	(8,485)	\$	(54,605)	\$	34,997	\$	10,204		\$	(17,889)
							-				
Net Loss Per Share:											
Basic	\$	(0.09)		(8.33)						\$	(0.19)
Dilutive	\$	(0.09)		(8.33)						\$	(0.19)
		`		` /							` /
Shares used in the computation:											
Basic		,085,197		6,555,207							4,085,197
Dilutive	94	,085,197		6,555,207						9	4,085,197

See notes to unaudited pro forma condensed combined financial statements.

# NOTES TO THE UNAUDITED PRO FORMA CONDENSED COMBINED FINANCIAL STATEMENTS

(In thousands)

# (1) Description of the Transaction

On June 18, 2023, Xtant Medical Holdings, Inc. ("Xtant" or the "Company") entered into an Asset Purchase Agreement (the "Purchase Agreement") with Surgalign Holdings, Inc. ("Surgalign Holdings"), pursuant to which, subject to the terms and conditions set forth in the Purchase Agreement, Xtant agreed to acquire certain assets of Surgalign Holdings and its subsidiaries on an as-is, where-is basis, including specified inventory, intellectual property and intellectual property rights, contracts, equipment and other personal property, records, all outstanding equity securities of Surgalign Holdings's international subsidiaries, and intangibles related to the business of designing, developing and manufacturing hardware medical technology and distributing biologics medical technology, as conducted by Surgalign Holdings and its subsidiaries (collectively, the "Assets"), and assume certain specified liabilities of Surgalign Holdings and its subsidiaries (collectively, the "Liabilities" and such acquisition of the Assets and assumption of the Liabilities together, the "Transaction") for a total purchase price of \$5 million in cash. The Transaction was completed on August 10, 2023.

For accounting purposes, the Transaction was accounted for under the acquisition method in accordance with FASB ASC 805, *Business Combinations*, and FASB ASC 350, *Intangibles—Goodwill and Other*.

# (2) Basis of Pro Forma Presentation

The unaudited pro forma condensed combined financial statements have been prepared in accordance with Article 11 of Regulation S-X and reflect transaction accounting adjustments management believes are necessary to present fairly Xtant's pro forma results of operations following the closing of the Transaction for the periods presented.

The historical financial information of Xtant and Surgalign Holdings being presented in the unaudited pro forma financial statements is derived from Xtant's unaudited condensed consolidated statement of operations for the three months ended March 31, 2023, audited consolidated statement of operations for the fiscal year ended December 31, 2022 and unaudited condensed consolidated balance sheet as of March 31, 2023, which were prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP").

On February 28, 2023, Xtant purchased all of the issued and outstanding shares of common stock of Surgalign SPV Inc. ("Surgalign SPV"), an indirect, wholly owned subsidiary of Surgalign Holdings, which shares constituted all of the outstanding equity of Surgalign SPV, for an aggregate purchase price of \$17.0 million in cash. The historical financial information of Surgalign SPV has been included within the historical financial information of Surgalign Holdings prior to the acquisition of February 28, 2023, within the pro forma unaudited condensed consolidated statement of operations for the three months ended March 31, 2023 and the pro forma consolidated statement of operations for the fiscal year ended December 31, 2022 as the acquired assets of Surgalign SPV, together with the Assets, were deemed to represent substantially all of Surgalign Holdings's key operating assets in accordance with Regulation S-X 3-05.

These unaudited pro forma condensed combined financial statements are presented for illustrative purposes only and do not give effect to any cost savings from operating efficiencies, revenue synergies, differences in stand-alone costs or costs for the integration of Surgalign Holdings's operations. These unaudited pro forma condensed combined financial statements do not purport to represent what the actual consolidated results of operations of Xtant would have been had the Transaction been completed on the dates assumed, nor are they indicative of future consolidated results of operations or consolidated financial position. Any transaction, separation or integration costs will be expensed in the appropriate accounting periods after completion of the Transaction.

As of the date of the Current Report on Form 8-K/A to which these unaudited pro forma combined financial statements are filed as an exhibit, Xtant has not completed detailed valuation studies necessary to arrive at the final estimates of the fair value of the total assets to be acquired and the related allocations of purchase price. As indicated in Note 5 to these unaudited pro forma condensed combined financial statements, management has made certain adjustments to the historical book values of the assets acquired to reflect preliminary estimates of fair value necessary to prepare the unaudited pro forma condensed combined financial statements, with the excess of the purchase price over the adjusted historical net assets of the assets acquired recorded as goodwill. Actual results may differ from these unaudited pro forma condensed combined financial statements once management has completed the valuation studies necessary to finalize the required purchase price allocations. There can be no assurance that such finalization will not result in material changes. The preliminary unaudited pro forma purchase price allocation has been made solely for preparing these unaudited pro forma condensed combined financial statements.

# (3) Accounting Policies

As part of preparing these unaudited pro forma condensed combined financial statements, Management conducted an initial review of the accounting policies of Surgalign Holdings to determine if differences in accounting policies require reclassification of results of operations or reclassification of assets to conform to Xtant's accounting policies and classifications. During the preparation of these unaudited pro forma condensed combined financial statements, management did not become aware of any material differences between accounting policies of Xtant and Surgalign Holdings.

The unaudited pro forma condensed combined financial statements may not reflect all reclassifications necessary to conform Surgalign Holdings's presentation to that of Xtant due to limitations on the availability of information as of the date of the Form 8-K/A to which these unaudited pro forma condensed combined financial statements are filed as an exhibit.

# (4) Adjustment to Surgalign Holdings's Historical Financial Statements

These adjustments are amounts in Surgalign Holdings's historical statements of operations and historical balance sheet that relate to items revenue and expenses and assets and liabilities directly associated with a component not acquired by Xtant in the transaction and therefore are not included in the unaudited pro forma condensed combined statements of operations and the unaudited pro forma condensed combined balance sheet.

# (5) Preliminary Purchase Price Allocations

Xtant purchased certain Assets and certain Liabilities as described above of Surgalign Holdings, for a total purchase price of \$5 million in cash.

The table below represents the preliminary allocation of the total consideration for Surgalign Holdings's assets based on management's preliminary estimate of their respective fair values as of August 10, 2023, and is applied to the unaudited pro forma condensed combined balance sheet as if the transaction occurred on March 31, 2023 (in thousands):

Cash	\$ 1,138
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Accounts receivable	1,587
Inventories	15,100
Prepaids and other current assets	1,239
Equipment	721
Accounts payable	(758)
Accrued liabilities	(1,432)
Net assets acquired	17,595
Bargain purchase gain	(12,005)
Total preliminary purchase consideration	\$ 5,590

The Transaction was recorded by allocating the costs of the net assets acquired based on their respective estimated fair values at the acquisition date. The fair values were based on management's analysis, including work performed by third-party valuation specialists. Management's estimates and assumptions are subject to change during the measurement period (up to one year from the acquisition date) as Xtant finalizes its valuations of assets acquired and liabilities assumed in connection with the Transaction. The primary areas of the purchase price allocation that are not yet finalized relate to identifiable intangible assets and the bargain purchase gain.

# (6) Transaction Accounting Adjustments

The Transaction accounting adjustments are based on Xtant's preliminary estimates and assumptions that are subject to change. The following adjustments have been reflected in the unaudited pro forma condensed combined financial statements as if the transaction occurred on January 1, 2022:

# (a) Inventory and Cost of Sales

Reflects the adjustments to record inventories at their estimated fair value as of the date of the Transaction of \$15.1 million and to eliminate the historical carrying value of \$16.4 million. Xtant recorded additional cost of sales of \$46.9 thousand and \$0.8 million for the three months ended March 31, 2023 and the year ended December 31, 2022, respectively, in connection with the sell-through of inventory at the stepped-up fair value.

# (b) Property and Equipment and Depreciation

Reflects the adjustments to record property and equipment at their estimated fair value as of the date of the Transaction of \$0.7 million and to eliminate the historical carrying value of \$0.5 million. In connection with the recorded fair value, Xtant recorded additional depreciation expense of \$36.0 thousand and \$0.1 million for the three months ended March 31, 2023 and the year ended December 31, 2022, respectively.

# (c) Bargain Purchase Gain

Reflects the bargain purchase gain of \$12.0 million recorded at the assumed transaction date of the pro forma financial statements of January 1, 2022.

# (d) Transaction Related Expenses

Reflects expenses of \$0.8 million incurred as part of the transaction process.